

Town of Superior Colorado



2021 Budget



The Gateway to Boulder Valley®



The Gateway to Boulder Valley®

Board of Trustees



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Budget Msg & Intro Tab



October 12, 2020

Honorable Mayor Clint Folsom and Members of the Board of Trustees:

I am pleased to submit to you the 2021 budget for the Town of Superior and its component units of \$51.5 million. The budget continues to, in a cost effective and efficient manner, incorporate a balanced and responsible approach to meeting the Town's short and long-term services and programs. The budget also supports the Town's values, goals and objectives established by the Trustees, with input from the individuals who live and work in the community.

Municipal revenues continue to be generally stable. Sales tax revenues, which fund most of the Town's operating and capital activities, require continual monitoring because of:

- Retail competition from neighboring jurisdictions,
- An aging population who typically spend more on services (non-taxed transaction such as health care and travel) and less on tangible products (taxable transaction)

Superior is further exposed to a situation where relatively few, but large, retailers generate most of the Town's sales tax revenues. By example, Superior's five largest retailers generate 75% - 80% of sales tax revenues. If something would happen to one of these retailers (drop in sales, store closure, opening of a competitor store in a nearby municipality), Town revenues could materially decrease.

The COVID-19 pandemic continues to dramatically impact the Town's finances. 2020 was a positive year financially for Superior, with COVID related and internet purchases generating double digit sales tax growth. This growth will moderate in 2021 as vaccines are widely distributed. The Town will continue to closely monitor COVID events and their impacts on Superior's revenues.

Over the past decade, the Town financially supported our utility operations, in the form of an annual, material, sales and use tax transfers. Through 2015, the average 10-year annual transfer payment was \$1.5 million. Beginning in 2016, this transfer payment began to decrease. In 2021, and through the five year planning period, this transfer will be \$0. These monies, previously used to support the utility operations, now are invested in general Town operating programs and capital projects. The Town has worked for decades to make these utilities financially self-sufficient through:

- Responsible utility rate increases (sewer service charges increasing 5% in 2021, 0% increase for water and storm drainage). On average, Superior's monthly residential utility bill (water, sewer, storm drainage) is 14 – 23% lower than neighboring municipalities.
- 2016 utility debt refinancing (saving \$750k - \$1 million annually)
- Active solicitation and receipt of grant revenues to assist with capital maintenance projects
- Cost containment efforts (examples include (1) installation of solar arrays at the water and wastewater treatment plants to reduce electric costs, (2) replacement of aged pumps, motors and fans with state of the art equipment)
- Targeted and smart growth in Superior (resulting in the receipt of material, one-time and on-going revenues).

In spite of these risks and exposures, the 2021 budget and 2021 – 2025 financial plans are balanced, sustainable and responsive to our community's needs and wants. ***In fact, 2021 will be the 18th consecutive year that the Town has been able to reduce one or more of our controlled property tax rates.*** Town controlled sales tax rates have also not increased during this time. Additionally, the Town's capital programs continue to aggressively address our material on-going maintenance needs while allowing the Town to fund new capital amenities. With smart, targeted growth, such as Downtown Superior, the Town's overall financial situation will continue to strengthen and diversify.

2021 WORK PLAN

The primary goals which have been identified by Trustees to be incorporated in the Town's 2021 work plan and budget are as follows:

- **Enhance Financial Stability and Business Retention** – Ensure the Town's long term financial stability by diversifying revenue streams, reducing and restructuring of existing debt, pursuing financial self-sufficiency of utility operations, and supporting local businesses.

Downtown Superior and other select/limited developments generate new one-time (**\$31.5 million**) and net on-going revenues (**\$4.9 million**) over the 5 year planning horizon. This new high quality in-fill construction helps ensure long-term financial stability, utility fiscal independence and continuing revenue diversification, while only minimally increasing operating and capital costs.

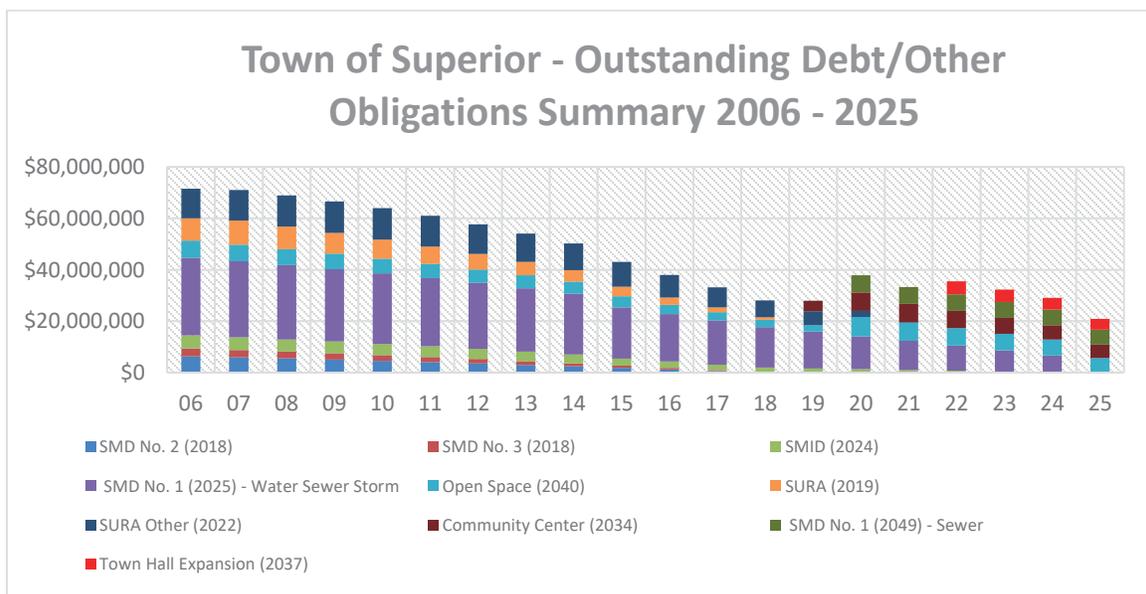
The Board and staff continue work on revenue diversification, including analysis through the budget review process of the Town's long-term financial models and reserve policies. The Town's general property tax mill levy will remain at 7.93 (**which represents a continuing mill levy credit of 4.197 mills – or 34% below the property tax rate the Town could impose**). Superior/McCaslin Interchange Metropolitan District's (SMID) property tax mill levy will decrease in 2021 to 22.97 mills (a 34% tax decrease since 2012). This is the **eighteenth consecutive year** that at least one Town controlled property tax rates have been reduced.

Financial self-sufficiency of the utility operations is an on-going objective. No sale/use tax transfers from the General Fund to the Town’s utilities have been needed since 2017, and only \$23k that year. Longer term financial plans (2021 – 2025) also anticipate no transfers to the Superior’s utilities. This transfer has materially decreased from prior years – typically in the range of 30 – 35% of utility operating revenues, or roughly \$1.5 million annually. Included in the 2021 budget is a 5% fee increase for wastewater service charges and inflationary increases to Superior’s one-time utility connection fees. There is no rate increase for water or storm water in 2021 - 2025. The 5% increase for wastewater is planned annually from 2021– 2025. On average, Superior’s monthly residential utility bill (water, sewer, storm drainage) is 14 – 23% lower than our neighboring municipalities.

The Board continues to consider the addition of targeted developments, to among other things add one-time and on-going fee revenues to the utility operations (which in turn moderate projected utility rate increases and keep the utilities financial self-sufficient). By reducing the monetary transfers to our utility operations, additional resources are available for critical Town operating and capital needs.

Annually the Board and staff review, and update where necessary, Town user fees. The Landscape Maintenance Fee, used for enhanced landscaping throughout Town, is increasing at a 3% inflationary rate in 2021 (the first rate increase since the Town took over this operation in 2004). The Town managed residential trash/recycling operation rate will increase to \$13/month, the first increase since 2012. Levels of service will be enhanced in 2021, with recycling pick-up increasing to weekly (from every two weeks).

Since 2006 the Town has aggressively reduced its outstanding debt and other long-term obligation balances (2006 balance of \$71.5 million has been reduced to \$38 million by the end of 2020). The 2021 budget reflects an additional principal reduction of over \$4.6 million.



The Board approved a new Economic Development Manager position. This staff member will work to retain and enhance local businesses as well as work to bring in new companies to improve the Town's financial stability. The Town will continue to work with both economic development and retail sales consultants to review and look for future development and business opportunities. Also, funding for the local Chamber of Commerce will be \$30k in 2021, with \$15k of these funds for economic development.

- **Provide Excellent Public Services and Public Infrastructure** – Continue to expand and improve services and infrastructure by prioritizing and funding infrastructure and service needs; and to pursue service-sharing opportunities and partnership for regional infrastructure improvements.

In addition to the current operating programs, enhancements budgeted in 2021 to achieve this goal include:

- Enhanced sustainability plans. The Town added a new Sustainability Analyst to assist with this program.
- Open Superior's new Community Center and hire part-time employees to staff this facility.
- On-going Jefferson Parkway, oil and gas drilling and Rocky Mountain Airport monitoring and oversight.

Investment in existing Town capital assets includes:

- \$5.7 million for the Town's annual street replacement and improvement program, focusing primarily on McCaslin (south of Coalton) and Sycamore. Included in this budget are a new road with the Promenade to 88th Street extension and continued traffic calming efforts.
- Replace original tennis court lights.
- Park, cemetery, pool and recreation infrastructure improvements.
- Town building capital improvements/maintenance.
- Additional trees, plants, shrubs and landscape enhancements (\$230,000 annually, increasing the yearly investment by \$100,000).
- Utility system capital maintenance at \$6.7 million. (Including a new potable water ultra violet disinfection system, sewer plant maintenance/odor control work, storm water channel improvements on Coal Creek between McCaslin and 2nd Avenue).

Funding for new projects includes:

- 2021 construction of a new Highway 36 trail extension from Avista Hospital, under 88th Street Bridge to Flatiron Crossing Drive. Total project costs at \$1.45 million with \$1.05 million in funding from DRCOG/Federal Government.
- New playground shade structures.
- Completion of 1500 Coalton (Community Center) site and building improvements.
- \$367,500 for final design/other costs of a new water storage reservoir.
- \$150,000 in continued funding for new cultural arts and events.
- Communication enhancements between facilities and equipment.
- Undergrounding of overhead electric lines in part of Original Town, to be funded by Xcel.

- **Engage Residents through Outreach and Marketing** – Explore and initiate methods that will continuously improve education, communication and meaningful dialog between the Town, its residents, homeowners’ associations, and advisory groups, in order to maintain and improve our quality of life and aid in decision-making that benefits the Town as a whole.

In a continuing effort to enhance communication with the Town’s many and varied constituent groups, the 2021 budget has a number of programs and projects intended to meet this objective. Programs include:

- Web streaming of public meetings occurs in real time, with on-line viewing and listening available following each meeting on the Town’s web page. Meeting archives are available indefinitely.
- Meetings are also broadcast live and repeated on the Town’s cable access channel.
- Many Town special events are taped and then broadcast.
- “1st Friday’s” coffees hosted by Town Trustees
- The Mayor and Town Manager’s annual “State of Superior” address.
- Real time information is provided to constituents through Superior’s electronic message board at Town Hall, e-mail discussion lists supported by the Town, Town Facebook page, e-mail “blasts”, individual mailings/flyers, Utility Billing messages and inserts and a Town wide telephone messaging service.
- SeeClickFix – a web and mobile application which allows residents to report and track non-emergency issues in the community.
- A monthly newsletter is distributed to interested parties electronically and is available on the Town’s web site.
- Financial information is available via the web page and at Town hall including monthly financial statements, a quarterly financial report, a weekly Accounts Payable detailed report and a minimum of the last five years of Town of Superior budgets and Comprehensive Annual Financial Reports.
- An annual report is provided to the Board and citizens on previous year’s accomplishments.
- Staff works with Superior’s advisory committees to develop and disseminate annual work plans. Town personnel also staff all advisory committee meetings and report back to the Town Board through meeting minutes.
- Continual planning and implementation of new Town events.
- Allow for a myriad of volunteering opportunities for youth and adults in the community.
- \$25,000 for an update of the Citizen Survey.

- **Strategically Manage and Enhance Open Space, Parks and Trails** – Augment natural and developed open space and parks within the Town through strategic acquisitions, development and management.

Town staff will work with the Town Board as well as the Open Space Advisory Committee to find high priority open space acquisitions that help achieve this goal. Funds are budgeted annually for on-going maintenance, coordination and education efforts for existing open space properties.

- **Promote and Manage Development Opportunities** – Review development opportunities in a timely manner, reconciling public and private interests so that growth achieves the Town’s long-term vision as stated in the Town’s Comprehensive Plan.

The Town has approved a new position (Economic Development Manager) to help with the retention on current Town businesses as well as working to bring in new development opportunities for the Town.

For two decades, Trustees and staff have worked on the development of Downtown Superior (DS). The Superior Urban Renewal Authority boundaries were expanded in 2006 to include the DS area, to use property tax increment revenues to assist with public infrastructure development. In 2008, the Board approved a plan/vision for this site including the creation of acceptable development parameters and adoption of a public sector investment policy. In 2012, the Town Board approved a Planned Development (PD) zoning for the Town Center site. This zoning designation and other activities have ultimately led to the Town Board’s approval of a project in 2013. Construction began in earnest in 2015 to realize the vision of Downtown Superior. Activity to-date includes the construction of over \$50 million in public infrastructure. Private construction development includes:

- (1) Sport Stable @ Superior - includes some of the following recreational amenities:
 - a. 2 ½ sheets of ice – skating, hockey, curling
 - b. Indoor synthetic turf and hardcourt surfaces
 - c. Esports/gaming club
 - d. Golf simulator
 - e. Recreational, personal, team, CrossFit and class fitness training through Impact Sports
 - f. Retail and restaurants
- (2) Medical office building including urgent care, imaging facility, Cornerstone Orthopedics, a urology practice and SCL Health Medical Group
- (3) In-line retail on McCaslin at Marshall
- (4) Tesla sales and service center
- (5) Element by Westin hotel (Superior’s first hotel)
- (6) High quality residential development

Additionally, a multi-million collaborative project between the Town and Mile High Flood District to improve Coal Creek and the trail system between McCaslin and Highway 36 was completed. This area will be enhanced over the next several years with the construction of two new parks, other recreation amenities and the extension of Marshall Road with a bridge over Coal Creek.

Town staff will continue to work with the Superior Marketplace property owner to pursue revitalization of this area and integrate the Marketplace with the Downtown Superior development. Work will also continue to oversee additional development interest including Discovery Office, Superior Shores/Resolute commercial properties, 76th Street and Zaharias.

- **Support Environmental Sustainability** – Continue implementation of this Goal through energy initiatives, promotion of water and energy conservation efforts, and possible expansion of Town program and incentives.

Efforts toward achievement of this goal include:

- New Sustainability Analyst position.
- Continued work with the Town Board and Superior’s Advisory Committee for Environmental Sustainability, to expand the community’s recycling and sustainability efforts.
- Town sponsored water conservation efforts including residential water irrigation audits and a rebate program intended to replace high water flow shower fixtures, toilets, dishwashers, washing machines, irrigation sprinkler controllers and sprinkler heads.
- New xeriscape enhancements. \$125,000 budgeted in 2021, and over \$500,000 in the five year plan.

In 2010 and 2011, the Town installed two phases of photovoltaic solar panels at the Town’s Water and Wastewater Treatment plants (375.87 kW in total). Through a combination of Federal Government tax credits and Xcel grants, the Phase I improvements generated a positive cash flow from day 1. The outstanding lease for Phase I improvements was paid in full in early 2016. Phase II improvements will recover their initial investment and provide a positive cash flow 50% through the equipment’s useful life. Phase II lease payments end in 2020. In addition to the Water and Wastewater plants, four additional Town facilities are equipped with solar panels.

BUDGET HIGHLIGHTS

Superior has a complicated governance system. Numerous governmental entities provide services to the residents of Superior. This document contains budgets for four governmental entities located in Superior: the Town of Superior, Superior Metropolitan District’s No. 1, Superior/McCaslin Interchange Metropolitan District and the Superior Urban Renewal Authority. Each entity is a legally separate governmental body performing specific functions for the residents of Superior and individually authorizing

the enclosed budgets. This document combines the budgets of these four entities, totaling over \$51,500,000 in 2021, and allows the interested reader to gather information in one place about the governments of Superior.

Town of Superior (Town) - The Town’s 2021 budget of \$26,158,986 includes seven separate and distinct funds as follows:

General	\$15,289,574
Capital Improvement	7,722,000
Conservation Trust	150,000
Open Space	260,764
Open Space Debt Service	661,218
Landscape Fee	1,855,430
Trash and Recycling	<u>220,000</u>
	<u>\$26,158,986</u>

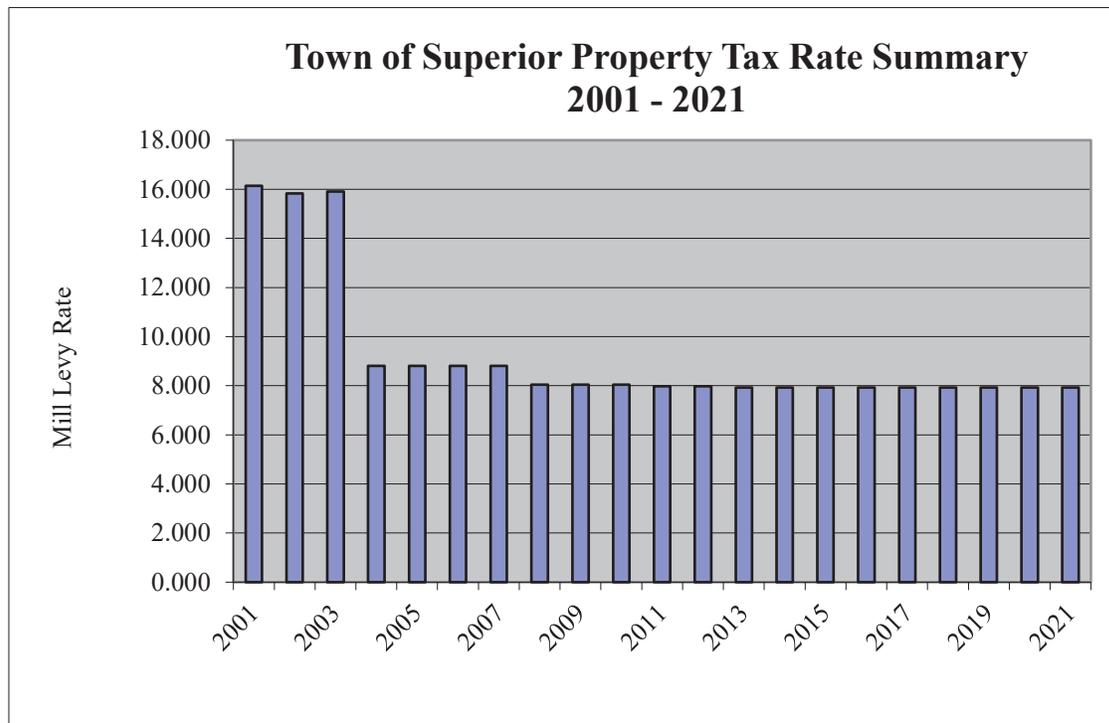
In addition to the core governmental services of police protection, public works, parks and recreation, library services, municipal court, building inspection, code enforcement, planning, engineering, legislation, legal, finance and administration, service level enhancements in 2021 include:

- Addition of Economic Development Manager.
- New Sustainability Analyst position.
- Part-time staffing needed to open Superior’s new Community Center.

The Town and its component units have been able to enhance service levels, while continuing to reduce property tax rates (or mill levy) in Superior. The 2021 mill levy for SMID is decreasing to 22.97 (from 23.85). ***The Town has been able to reduce at least one Town controlled property tax mill levies each of the last eighteen years.*** These property tax reductions have taken place in spite of trends over past years and expectation in the next several years of:

- Continued competition from neighboring municipalities to expand their sales tax revenue base – many times through financial incentives to businesses that directly compete with our existing retailers (i.e. City of Longmont’s recent announcement of the opening of a new Costco store).
- A continued focus on the Town’s capital infrastructure maintenance program, which includes increased spending for critical street rehabilitation and other infrastructure projects.
- Downtown Superior public space staffing (2024, 3 FTE) and programming.

Find below a summary of Town’s general property tax rate over the past two decades. The 2021 tax rate includes a **continued 4.197 mill levy credit** passed on to all Superior property owners:



Major capital programs include:

- (1) \$3.8 million for street rehabilitation, maintenance and improvements (another \$400,000 is budgeted in SMID)
- (2) \$1.5 million for new Promenade to 88th Street extension
- (3) Recreation, cemetery, pool, existing park/trail and maintenance facility improvements
- (4) Trees, plants, shrubs and landscaping enhancements
- (5) Continued cultural arts and events funding
- (6) Highway 36 trail extension – construct 2021
- (7) Community Center site and building improvements – to be completed in 2021
- (8) Downtown Superior Parks 1 & 2 construction and extension of Marshall Road over Coal Creek (to be paid by the master developer)
- (9) Underground of overhead electric lines in Original Town (to be paid by Xcel)

Sales tax revenue, the primary revenue source for Town operations, is projected to decrease in 2021 by 4.0%, to more historic levels. This is the result of panic buying and the continued purchasing of necessity items in 2020 during the COVID-19 stay at home and safer at home orders, which increased sales tax revenues by an estimated 12% during 2020. Recent new construction of the Element hotel, Tesla, Ethan Allen and other Superior Marketplace infill, combined with taxes generated from on-line sales, will help maintain this sales tax growth. Staff will continue to closely monitor these revenue trends in 2021 and make budget adjustments as needed.

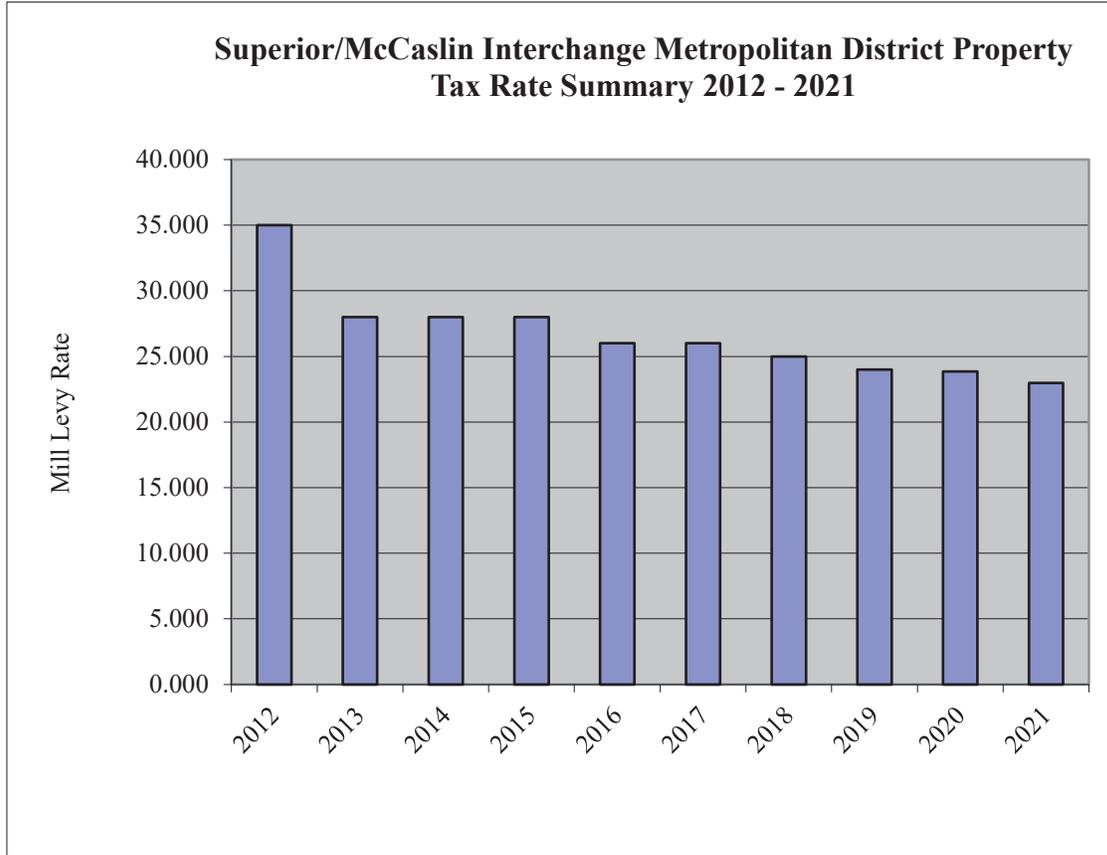
Superior Metropolitan District No. 1 (SMD No. 1) - SMD No. 1 supplies water, waste water treatment and storm water services to the entire Town of Superior. The Board of Trustees also serves as the Board of Directors for SMD No. 1. The 2021 SMD No. 1 budget is \$12,243,488 as follows:

Water Operating	\$ 3,456,000
Water Capital	2,712,750
Sewer Operating	1,723,488
Sewer Capital	3,481,750
Storm Drainage Operating	365,000
Storm Drainage Capital	<u>504,500</u>
	<u>\$12,243,488</u>

Water, waste water and storm projects include continued firming of the Town’s long term water supply (through the building of a regional water storage reservoir) and extensive capital maintenance to the Town’s water/wastewater plants and distribution systems. Sewer fees will increase 5% in March, 2021. Potable and non-potable water and storm drainage fees will not increase. The five-year utility financial plan calls for 5% sewer rate increases each year, but a 0% increase for water and storm drainage fees. One-time utility connection fees will increase at an inflationary level.

Superior/McCaslin Interchange Metropolitan District (SMID) - SMID was created in 2000 to fund improvements to and maintain the McCaslin Boulevard/US 36 interchange. Phase I construction improvements (primarily a new southwest interchange loop) were completed in 2006. Phase II improvements (construction of a Diverging Diamond interchange) were substantially completed in 2015. A new trail from the interchange to the regional Coal Creek trail system was completed in 2017. A trail from the RTD park-n-ride to Davidson Mesa was completed in 2019. The 2021 SMID total operating/capital budget is \$983,112. The 2021 SMID Debt Service budget is \$344,947. There are two revenue sources to fund these improvements and debt service: (1) a 22.97 mill levy on property within SMID (which is down 34% from 2012), and (2) a dedicated Town-wide sales tax of .16% which is scheduled to end after 2022.

A summary of SMID property taxes (reflecting decreasing rates) is noted below:



Superior Urban Renewal Authority (SURA) - SURA was initially created in 1994 to facilitate development of an eighty-acre retail center, known as the Superior Marketplace. The SURA boundaries were expanded in 2006 to include the 150+ acres that are known as Downtown Superior. SURA is composed of three funds, a Marketplace Sales Tax Revenue Fund, a Marketplace Debt Service Fund, and a Downtown Superior Property Tax Revenue Fund budgeted in 2021 at \$6,360,000, \$2,350,000 and \$3,105,500 respectively. All non-dedicated sales tax revenues generated in Superior Marketplace are deposited in the Marketplace Sales Tax Revenue Fund. These monies are then distributed to the SURA Debt Service Fund, SMD No. 1 (as needed) and the Town based on tax sharing finance agreements. The Marketplace Debt Service Fund is for payments to the property owner (through 2022) for reimbursement of public improvement expenses. The Downtown Superior Property Tax Revenue Fund collects tax increment financing (TIF) property taxes within this area. These monies are then distributed to the developer, Superior Town Center Metropolitan Districts, Rocky Mountain Fire, Boulder Valley School District and Boulder County based on a cost sharing agreement.

Staffing Plan

The 2021 budget includes two new full-time Town of Superior position, an Economic Development Manager and Sustainability Analyst.

Summary and Conclusion

Presented to you, in this letter, is a brief summary of the many initiatives and programs which will continue in the 2021 budgets. This summary by no means begins to cover all of the services the Town provides, nor does it adequately describe all of the programs provided to our community.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Distinguished Budget Presentation Award to the Town of Superior, Colorado for its annual budget for the fiscal year beginning January 1, 2020. This was the 19th consecutive year that Superior has achieved this prestigious award. A Distinguished Budget Presentation Award is valid for a period of one year only. We believe that our 2021 budget continues to meet the Program's requirements and we are submitting it to the GFOA to determine its eligibility for another award.

I would like to thank the Mayor and Board of Trustees for the attention and energy you have devoted to reviewing the details of the budget, both on your own time and at public meetings. I also want to thank all Town staff members who worked diligently in preparing not only the 2021 budget but also the 2021 – 2025 financial plans. Overall, I believe this budget meets the goals and objectives of the Board and will serve to benefit the citizens of this Town.

Respectfully submitted,



Matthew G. Magley
Town Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

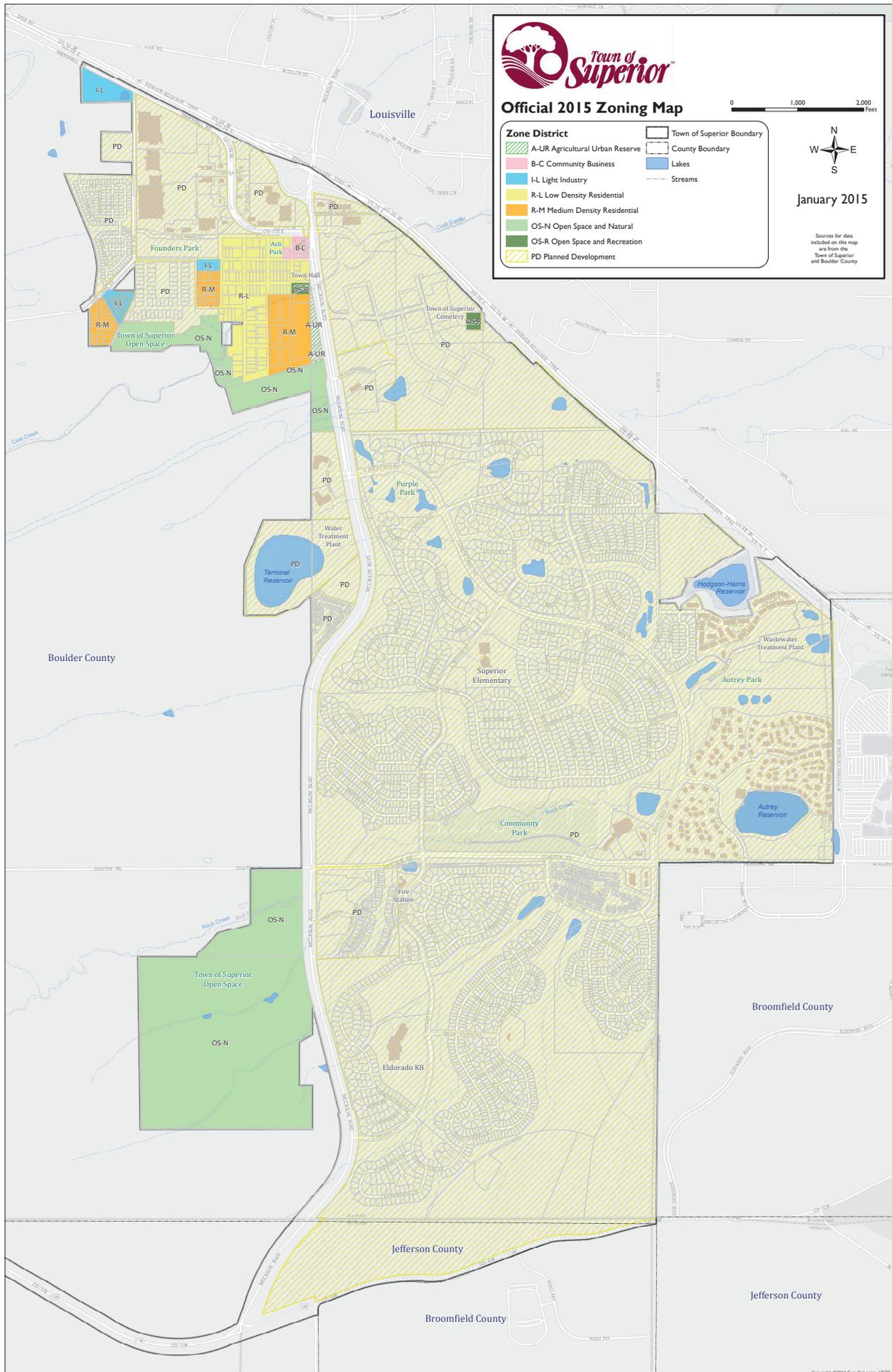
**Town of Superior
Colorado**

For the Fiscal Year Beginning

January 1, 2020

Christopher P. Morill

Executive Director



TOWN OF SUPERIOR GENERAL INFORMATION

History

Superior's history is one of coal mining. The first mines in the area were developed in the late 1800's. The Town itself was founded in 1896 and incorporated in 1904. The Town reportedly was named after the "superior" quality of coal found in the area. Mining was the major force in Superior's history until the Industrial Mine closed in 1945. Subsequently, many people moved out of the area and the Town evolved into a quiet ranching and farming community. The population of the Town remained around 250 until the most recent developments occurred.



During the mid-1980's, the Town's wells and septic systems began to fail. In 1987, the Town approved a proposed development southeast of the original town that would allow for new residential development and the creation of both water and sewer treatment plants. The treatment plants would have the capability of providing clean water and sewer service for the entire Town. This major new growth area is known as Rock Creek Ranch and helped to increase the population to almost 11,000 by 2004. Today's population is over 13,000.





The Town has focused on retail and commercial developments to not only provide local shopping and office amenities for our residents but also to help fund a high level of services for our community. The Town has continued to mature and expand amenities to its residents through the construction of two public schools, one elementary and one K-8, in addition to new and improved parks, open space and trail systems. Within the Superior Marketplace are a Super Target, Costco, OfficeMax, PETsMART, TJ Maxx, Michaels, Whole Foods, Ulta Beauty, Ethan Allen, Stickley Furniture and several smaller shops and restaurants.

Construction continues in Downtown Superior. In addition to high quality residential units, other existing buildings includes the Sport Stable, a Medical Office Building, the Element Hotel (Superior's 1st hotel), a Tesla sales/service center and other retail. Planned projects included a mixed use development, additional stand-alone residential, office buildings and expanded public amenities such as a municipal building/civic space, parks, open space and trails.



Location

The Town of Superior planning area is approximately 4.26 square miles in area and neighbors several other cities including Louisville, Broomfield (city and county), Westminster, and Boulder. Located between the Boulder-Denver Turnpike (U.S. 36) to the north and State Highway 128 to the south, the Town sits mostly in Boulder County with a small southern portion in Jefferson County. Downtown Denver is thirty minutes to the southeast and Denver International Airport a thirty-minute drive to the east. The City of Boulder as well as the University of Colorado at Boulder are also only a short distance away.

Government/Organizational Structure

The Town of Superior is a statutory town with a trustee-manager form of government. The Board of Trustees consists of six trustees and a mayor all elected by popular vote of the residents. The Mayor is elected separate of the Board. The Mayor Pro-tem is an elected Trustee and is appointed by a majority vote of the Board.

The Board of Trustees meets at the Town Hall located at 124 East Coal Creek Drive on the second and fourth Mondays of each month. Three Trustees are elected in November of each even numbered year and serve four-year terms. The Mayor is elected every four years and is a full voting member of the Board of Trustees.

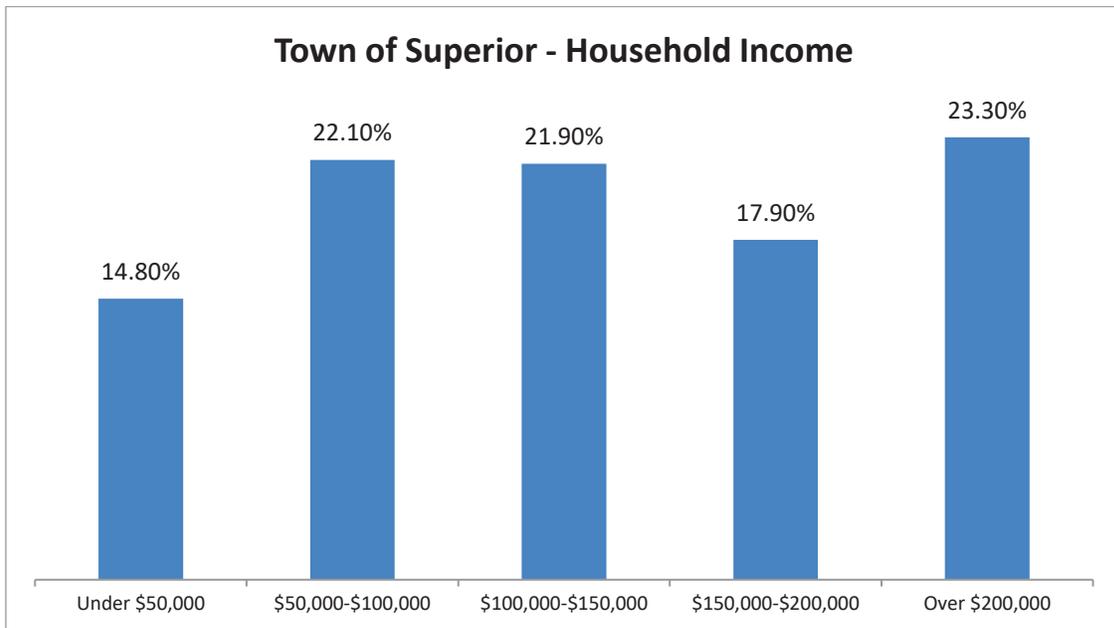
Population Demographics

The majority of the homes in Superior are single family homes. According to the 2010 United States Census, the average family size is 3.31 persons where the average household size is slightly smaller at 2.78 persons. They are, however, both above Colorado’s average household size of 2.49 persons.

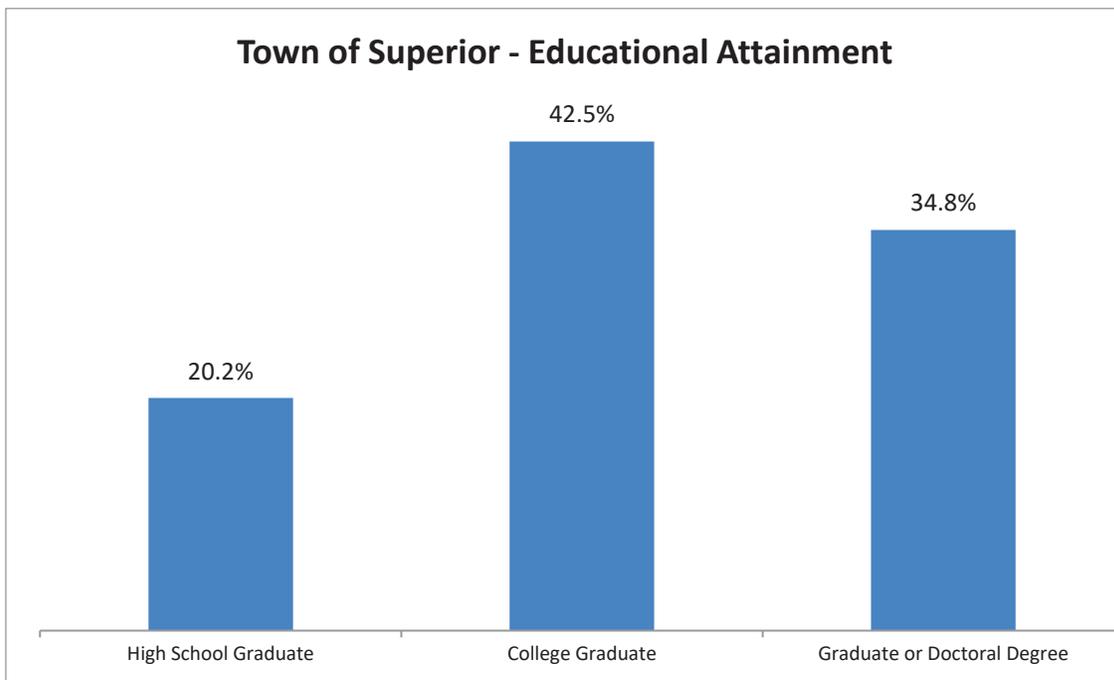
Year	Town of Superior	% Increase/ Decrease	Boulder County	% Increase/ Decrease	State of Colorado	% Increase
1950	134	-	48,296	-	1,325,089	-
1960	173	29.1%	74,254	53.7%	1,753,947	32.4%
1970	171	-1.2%	131,889	77.6%	2,209,596	26.0%
1980	208	21.6%	189,625	43.8%	2,889,735	30.8%
1990	255	22.6%	225,339	18.8%	3,294,394	14.0%
2000	9,008	3,432.5%	291,288	27.1%	4,301,261	30.6%
2010	12,483	38.6%	294,567	1.1%	5,029,196	16.9%
2011	12,611	1.0%	300,383	2.0%	5,118,526	1.8%
2012	12,781	1.3%	305,251	1.6%	5,188,683	1.4%
2013	12,796	0.1%	309,628	1.4%	5,266,317	1.5%
2014	12,788	-0.0%	313,108	1.1%	5,352,866	1.6%
2015	12,932	1.1%	319,009	1.9%	5,454,707	1.9%
2016	13,115	1.4%	322,285	1.0%	5,542,951	1.6%
2017	13,051	-0.8%	323,467	0.4%	5,616,567	1.3%
2018	13,174	0.9%	325,637	0.6%	5,696,897	1.4%
2019	13,078	-0.7%	327,164	0.5%	5,763,976	1.2%

Source: Figures for 1950 through 2000 and 2010 were obtained from the US Dept. of Commerce, Bureau of Census; figures for 2011-2019 are estimates provided by the Colo. Dept. of Local Affairs, Division of Local Govt., and are subject to periodic revision.

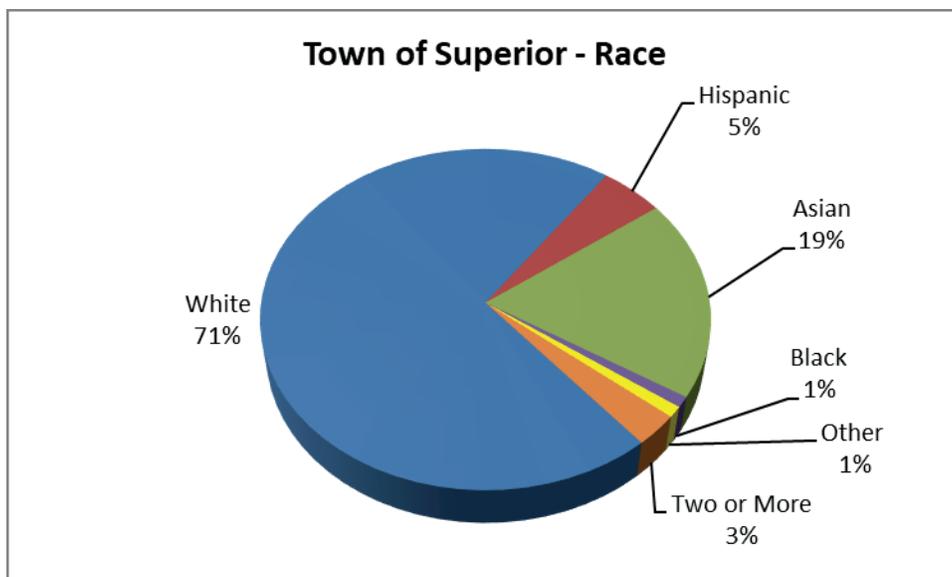
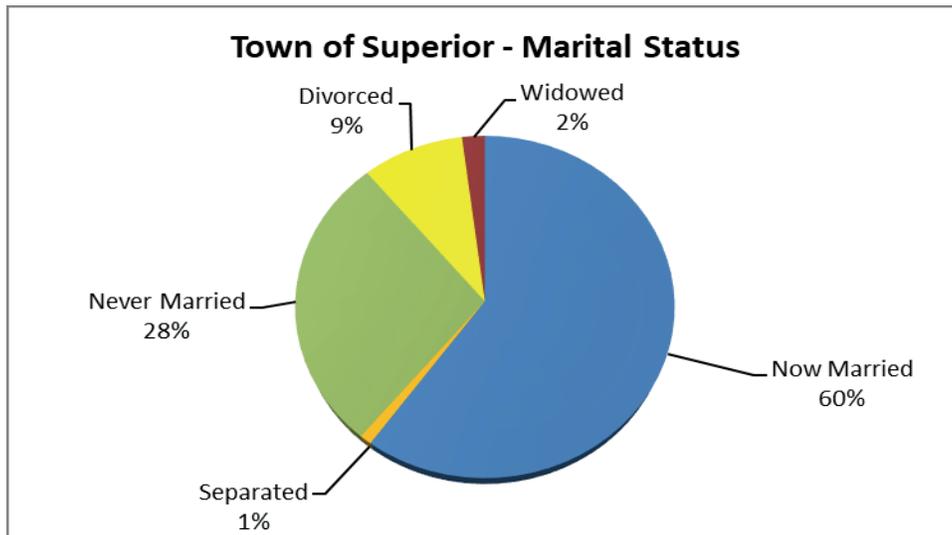
63% of Superior’s households earn on average of over \$100,000 annually. This is substantially above the state’s average of \$68,811 a year. 14.8% of Superior’s household income is less than \$50,000 a year.



Town residents are also very well educated. Over 77% of adult Superior residents have a minimum of a Bachelor’s Degree.



As the following charts illustrate, the majority of Superior's residents are Caucasian and 60% are married.



Climate and Environment

With over 300 days of sunshine, Superior provides an ideal playground for residents to use their time outdoors. The western boundary of Superior borders Boulder County open space providing a beautiful view of the Flatirons from countless locations. The Town currently has over 35 miles of trails, 14 playgrounds, tennis/basketball/pickle ball courts, baseball/softball fields, full sized synthetic turf field, dog park, 2 skate parks, mountain bike course, disc golf, 600 acres of parks and open space, two outdoor pools and a new community center.

APPOINTED POSITIONS

Planning Commission

The Planning Commission is a nine-member board appointed by the Board of Trustees. This quasi-judicial board is responsible for developing recommendations for the Town Board regarding the Superior Comprehensive Plan. It is also responsible for the review of development proposals within the Town of Superior.

Board of Adjustment

The Board of Adjustment is the Board of Trustees. This board hears and rules on written appeals concerning the Town Building Official's decisions regarding interpretation of the Town Building Code and building permit refusals, permit exceptions and variations to the Town Zoning Regulations.

Other Committees

Ad hoc advisory committees are periodically formed for specific purposes, such as open space, parks, recreation and trails, environmental sustainability, youth advisory, local history and art in public places.

Staff

The Town Board appoints four staff members. These include the Town Manager, Town Clerk, Town Attorney, and Municipal Court Judge.

TOWN STAFF

Town Manager

The Town Manager serves at the pleasure of the Town Board, implements their policies, provides organizational leadership for addressing major issues, directs business and administrative procedures and appoints department directors. The following departments work for the Town Manager:

Administrative – The Administrative Department provides management assistance and professional support for the Town including media/publications and communications, Code Enforcement, Economic Development, Library Services, Trash/Recycling, Green/Renewable Energy Programs and Planning and Development. It also serves as the Town’s representative for meetings with federal, state, county and municipal organizations. The department includes the following positions: Town Manager, Assistant Town Manager, Planning and Building Manager, Economic Development Manager, Court Clerk/Executive Assistant, Multi-Media Graphics Specialist, Management Analyst, Sustainability Analyst and Code Enforcement Officer.

Finance – The Finance Department is responsible for all Town human resource, building maintenance, information technology, channel 8/web stream broadcast and financial activities including accounting, financial reporting, fiscal policy development, forecasting, budgeting, capital financing/debt issuance and management, payroll, accounts payable, accounts receivable, sales/use tax collections, audits and administration, cash/investment management, utility billing, utility rate setting, insurance/risk management, purchasing oversight, fixed asset management and administrative support/receptionist functions. The department includes the following positions: Finance Director, Accounting Manager, Administrative Services Manager, Accounting Technician, Administrative Clerk/HR Assistant and Utility Billing Clerk.

Parks, Recreation, Open Space – The Parks, Recreation and Open Space Department is responsible for town-wide services including community events, volunteer programs, the promotion of recreation, art, culture, historic preservation, parks, open space and landscape management, staffing five citizen advisory committees, marketing and maintaining a dedicated website for recreation program registration and community volunteer programs and programming of parks and open space facilities. The department is led by the Parks, Recreation and Open Space Director. Additional departmental staffing includes: Superintendent of Parks and Open Space, Parks, Recreation and Open Space Management Analyst II, Recreation Manager, Recreation Supervisor, Recreation Coordinator, Cultural Arts and Events Supervisor, Community Relations Manager, and four Parks Technicians. In addition, the department has part-time lifeguard, community center and community relations positions.

Public Works and Utilities – The Public Works and Utilities Department is responsible for the planning of and service to the drinking water supply, irrigation, wastewater services, storm water planning and maintenance, street maintenance, as well as traffic circulation planning and design. The department includes the Public Works and Utilities Director, Civil Engineer, Utilities Superintendent, Senior Construction Inspector, Public

Works and Utilities Coordinator, Field Maintenance Superintendent, four Field Maintenance Technicians and seasonal part-time Field Maintenance Technicians.

Town Clerk

The Town Clerk's Office provides services to the Town such as preparing agendas for the Board of Trustees, the Superior Metropolitan District #1, the Superior/McCaslin Interchange Metropolitan District, Superior Urban Renewal Authority and Planning Commission meetings; preparing Town Board agenda documents to be posted on the Town's webpage; posting agendas for the Board of Trustees and the Planning Commission, posting notices for the Transportation and Safety Committee meetings, and special meetings and work sessions; attending Board of Trustees meetings, preparing minutes of the Board of Trustees and Planning Commission meetings; processing business licenses, liquor license applications and renewals and peddler's licenses; preparing documents for codification in the Superior Municipal Code; record documents at the Boulder County Clerk & Records office, and at Jefferson County as well; and keeping accurate records of ordinances, resolution and minutes as well as all contracts or agreements approved by resolution. The Town Clerk also serves as the Town Treasurer. Other related services include conducting elections and processing development applications. Current positions include the Town Clerk.

Town Attorney

The Town Attorney's Office serves as legal advisor to the Town Board, SMD No. 1 Board, SMID Board, SURA Board, the Town Manager, and other departments of the Town through the Town Manager. The Town Attorney services include issuing oral and written opinions, the drafting of legislation, contracts, and other formal documents and reviewing all contracts and legal instruments to which the Town is a party. The Attorney is under contract for these services and is not officially a member of Town Staff.

Municipal Court Judge

The Town Board appoints the Municipal Court Judge. Court is conducted through the Judicial Division. The Court Clerk handles the day-to-day functions of the Court and customer service for Town offices. Generally, three sessions of Municipal Court are held on the second Thursday of each month at Town Hall. Ordinance violations are addressed during the morning session and traffic and juvenile violations are heard during the afternoon session. An additional monthly session is added as necessary for arraignments and trials, typically on the third Thursday of the month.

Town Consultants

The Town consults with outside parties for several municipal services. Law enforcement services are provided through contract with the Boulder County Sheriff. Library Services are currently provided by the City of Louisville. Planning, Engineering, Trash and Recycling and Building Inspection services are provided through contract with outside consultants. The Town Manager's Office oversees these consultants and contracts.

OTHER LOCAL GOVERNMENTS

The Town of Superior works in conjunction with other independent local governments to provide a complete level of services to Town of Superior residents. Other local governments working to serve Superior include Boulder Valley School District, Mile High Flood District, Mountain View Fire Rescue (previously Rocky Mountain Fire District), Louisville Fire, SMD No. 1, SMID, SURA, City of Louisville, Metropolitan Districts throughout Town and Boulder County. These governments are independent of the Town of Superior and have their own elected officials and taxing authorities.

Superior Metropolitan District No. 1

Of the independent local governments in Superior, the Superior Metropolitan District (SMD) No. 1 has the most impact on the daily lives of Superior's residents. A metropolitan district is a local government independent of municipal government, but like a municipality is a legal subdivision of the State of Colorado. Unlike fire protection, water, or recreation districts, a metropolitan district is a special district that provides more than one service to residents. SMD No. 1 is located solely within the boundaries of the Town of Superior.

SMD No. 1 provides water (drinking and irrigation), sewer and storm water service to users within the Town. The District operates the water and wastewater treatment plants and has secured water rights sufficient for the need of Superior residents into the future. SMD No. 1 has issued debt to finance the treatment plants and water rights which enables users to have state of the art facilities and a secure water source, primarily through the Northern Colorado Water Conservancy District. In 2000, the members of the Town Board of Trustees began serving as members of the Board of Directors of SMD No. 1.

Superior / McCaslin Interchange Metropolitan District

Superior/McCaslin Interchange Metropolitan District (SMID) was created to fund improvements to the McCaslin Boulevard/U.S. 36 interchange. The District consists of most of the commercial retail and office property south of the interchange. A portion of the property taxes from these developments is used for interchange improvements and maintenance of public improvements. The City of Louisville and the Town of Superior entered into an intergovernmental agreement to fund the interchange improvements.

Superior Urban Renewal Authority

Superior Urban Renewal Authority (SURA) was initially designed to facilitate the development of an eighty-acre retail center that would diversify the revenue base of the Town. Superior Marketplace was developed on the land earmarked by SURA for retail development. Superior Marketplace includes Costco, Michael's, Office Max, PETSMART, Super Target, TJMaxx, Whole Foods, Ulta Beauty, Ethan Allen, Stickley Furniture and several smaller shops and restaurants. Superior Marketplace is within the Sales Tax Increment Financing (TIF) portion of SURA. The TIF area enables public funds to be utilized for the cost of public improvements. This reimbursement is capped and can only be repaid if the shopping center generates sales tax revenue sufficient for reimbursement.

The boundaries of SURA were expanded in 2006, to the roughly 150+ acres of land east of Town Hall and McCaslin Boulevard, to encompass what is commonly known as Downtown Superior. Property TIF revenues are being used to reimburse a portion of public improvements with the STC. This reimbursement is capped and can only be repaid if new, incremental property taxes are generated within the Downtown Superior boundaries.

Mountain View Fire Rescue (previously Rocky Mountain Fire District) and Louisville Fire.

The Town of Superior is within the boundaries of Mountain View Fire Rescue (MVFR) and Louisville Fire. Both entities provide emergency response, fire protection, fire suppression and ambulance services within the Town of Superior boundaries as well as areas outside the Town. MVFR has one fire station in Superior.

City of Louisville

Access to current library services are provided by the City of Louisville through an Intergovernmental Agreement. In April, 2010 Superior residents approved a 1.5 mill property tax increase in order to fund library services and facility expenses.

Boulder County Sheriff's Department

In addition to working in conjunction with other independent local governments, the Town of Superior has a contractual relationship with the Boulder County Sheriff's Department to provide law enforcement services. The Town of Superior pays for an enhanced level of service relative to what the Sheriff's Department provides to unincorporated Boulder County. By having the Sheriff's Department serve as the Town's law enforcement the Town has a greater level of police service at a lower expense than would be possible with an independent Town of Superior police force. The contractual agreement for law enforcement services with Boulder County Sheriff's Department enables the Town to access the economies of scale, crime analysis expertise and recruiting ability of a large department while reducing training and equipment costs and liability exposure.

TOWN OF SUPERIOR STAFFING PLAN

The table below summarizes the Town’s full-time staffing plan. As the Town implements the Comprehensive Plan and fulfills development goals, the Board directed staffing levels grow accordingly to meet the service and administrative needs of the community. The Town’s six Departments and Divisions are listed below in the first column. The Public Works and Utilities Department is split to show the shared funding for these positions between the Town and Superior Metropolitan District No. 1.

	2019	2020	2021	2022	2023	2024	2025
Administration	6.4	6.4	8.4	8.4	8.4	8.4	8.4
Clerk	1.1	1.1	1.1	1.1	1.1	1.1	1.1
Finance	5	6	6	6	6	6	6
Judicial	.5	.5	.5	.5	.5	.5	.5
Parks, Recreation, Open Space	12	12	12	13	13	16	16
Public Works (Town)	5	5	5	5	5	5	5
Utilities (SMD No.1)	5	5	5	5	5	5	5
TOTAL FTE	35	36	38	39	39	42	42

SUPERIOR TOWN BOARD OF TRUSTEES

2021 GOALS

Each year, the Town Board of Trustees establishes a common set of goals for the Town to pursue during the current and upcoming years. Below are Town Board goals for 2021. The goals are not ranked in any order or priority, and not all are designed to be accomplished in a single budget year.

Enhance Financial Stability and Business Retention – Ensure the Town’s long term financial stability by diversifying revenue streams, reducing and restructuring of existing debt, pursuing financial self-sufficiency of the utility operations, and supporting local businesses.

Provide Excellent Public Services and Public Infrastructure – Continue to expand and improve services and infrastructure by prioritizing and funding infrastructure and service needs, and to pursue service-sharing opportunities and partnerships for regional infrastructure improvements.

Engage Residents through Outreach and Marketing – Explore and initiate methods the will continuously improve education, communication and meaningful dialog between the Town, its residents, homeowners’ associations and advisory groups, in order to maintain and improve our quality of life and aid in decision-making that benefits the Town as a whole.

Strategically Manage and Enhance Open Space, Parks and Trails – Augment natural and developed open space and parks within the Town through strategic acquisitions, development and management.

Promote and Manage Development Opportunities – Review development opportunities in a timely manner, reconciling public and private interests so that growth achieves the Town’s long-term vision as stated in the Town’s Comprehensive Plan.

Support Environmental Sustainability – Continue implementation of this Goal through energy initiatives, promotion of water and energy conservation efforts, and possible expansion of Town programs and incentives.

LONG-TERM VISION

In addition to the goals listed above, many of which are multiple fiscal year objectives, the Board has developed other long-term policies which address concerns and issues in the community. One of these documents is the Town's **mission statement** noted as follows:

The Town of Superior, in our continuous pursuit of EXCELLENCE, is committed to provide the highest quality of municipal services in a professional, cost effective manner through communication and interaction with the community.

Other long-term strategic objectives pursued by the Board include (1) revenue diversification - intended to ensure long-term financial sustainability for the Town, (2) utility independence – maintain the Town's utility operations as 100% self-supporting with no tax transfers from the General Fund, (3) creation of a Town center – build a “downtown” Superior where residences can enjoy a sense of community and place and (4) development, funding and implementation of a 20 year infrastructure maintenance plan.

Budget Overview Tab

BUDGET OVERVIEW

The Town's budget is constructed on a calendar year basis as required by 29-1-101, et seq., C.R.S. The budget must present a complete financial plan for the Town setting forth all estimated expenses, revenues, and other financial sources for the ensuing budget year with the corresponding figures for the previous fiscal year. In estimating the anticipated revenues, consideration must be given to any unexpected surpluses and the historical percentage of tax collections. Further, the budget must show a balanced relationship between the total proposed expenses and the total anticipated revenues with the inclusion of beginning fund balances. For 2021, and for the five year 2021 – 2025 financial plan, all Town budgets are balanced.

Measuring Budgetary Performance

Performance Analysis - One method of measuring budgetary and operational performance is to use Performance Analysis. Performance Analysis is a historical look at the Town of Superior from an economic, financial and departmental view, in correlation with an analysis of current operations. It assesses departmental performance, provides information and projects the impact of budget and program decisions. The performance model uses community and economic data, financial data and organizational data (staff, performance, etc.) to produce an overall assessment of the Town's performance trend and effectiveness.

The performance model used by the Town of Superior compares the data with other jurisdictions (a practice known as benchmarking) and provides Town staff with a tool to support management decisions, a baseline for measuring progress, a framework for action and recognition of achievement.

Citizen's Survey – A Citizen's Survey is also used to measure performance and overall effectiveness. This survey seeks to determine citizen's level of satisfaction and dissatisfaction with services provided by the Town, and is used as another tool by the Town in making policy decisions. This survey is planned to be updated in 2021.

Budget Assumptions

Revenues/Taxes/Fees

Sales tax revenue is expected to decrease in 2021 by 4.0%. This follows an estimated 12.0% increase in 2020. This revenue variability has been caused by the COVID-19 pandemic. Staff will continue to closely monitor these revenue trends and make budget adjustments as needed. For the five-year planning horizon, annual sales tax revenue forecasts are estimated to remain relatively flat. 70% of sales tax is generated through Superior Marketplace vendors. 50% of each new dollar generated by a Superior Marketplace vendor is used for debt/developer liability reduction (and therefore not available for Town use). This obligation is expected to be fully satisfied in 2022. The SMID sales tax rate of .16% is set to sunset after 2022.

Vehicle use tax revenue is budgeted in 2021 at \$1 million, which has been the 5 year average in Superior.

Residential construction use tax - New residential construction is limited to Downtown Superior (796 units) from 2021 – 2025, Discovery multi-family development (10 units) in 2021 - 2022, Lanterns multi-family development (32 units) 2021 - 2022, Rogers development (68 units) from 2021 – 2023 and Resolute multi-family development (94 units) 2021 - 2023. Minimal Original Town infill, residential remodel and maintenance work will be on-going.

Commercial construction use tax – Over the five year planning horizon, new commercial developments are within Downtown Superior – specifically a hotel, an office complex and flex space units (2023-2025).

Investment portfolios, generating interest income, are anticipated to yield 1.00% in 2021, with the average annual yield slightly dropping in 2021 and 2022 and then increasing to 1.00% at the end of the five year planning horizon.

Landscape maintenance fees, used to fund enhanced landscaping efforts throughout Superior, are projected to increase 3%. This is the first increase since the Town took over this operation in 2004. The 2021 monthly fee structure is as follows:

- Single Family Detached \$30.90
- Single Family Attached \$25.75
- Apartment \$20.60

Town trash and recycling fees will increase to \$13/month. This is the first increase since 2012. Levels of services are expanding, with recycling pickup moving from once every two weeks to weekly.

No new taxes are proposed over the five year financial planning horizon.

Temporary property tax reductions are anticipated to continue, **most notably the 4.197 mill levy credit for general Town taxes.** Projected property tax mill levies are noted below:

	2019	2020	2021	2022	2023	2024	2025
Town - General	7.93	7.93	7.93	7.93	7.93	7.93	7.93
Town - Library	1.50	1.50	1.50	1.50	1.50	1.50	1.50
SMID - Operations and Debt	24.00	23.85	22.97	23.27	22.32	22.28	18.97

SMD1 fees increase five percent (5%) for sewer. The 2021 – 2025 financial projection calls for no water or storm drainage rate increases and yearly five percent rate increases for sewer. These sewer rate increases are needed to offset operating and maintenance capital increases (included unfunded Federal and State mandated projects), debt service payments and to eliminate the general fund transfer to the sewer fund. New development, which would connect to the Town’s utility systems, help tempers these increases. One-time utility system connection fees are increasing at an inflationary rate.

Expenses

The salary/merit/performance/longevity pool is budgeted for a 3% increase in 2021. Generally, for future financial planning, salary increases are budgeted at 4% and benefit increases at 6%. Annually the Town conducts a thorough analysis of Superior’s pay and benefits and compares these results to other similar Colorado municipalities. This analysis is then the basis for any proposed changes to the Towns salary/benefit scale.

The rate of inflation/growth for general goods and services is estimated at a range between 0.0% and 4.5%. However, this inflation range can vary for the current budget year and the five-year financial plan.

Budgetary Basis. The Town of Superior uses a “cash basis” of budgeting for all fund types. Under the “cash basis” of budgeting transactions are recognized only when cash changes hands. Encumbrances and depreciation are not budgeted. Town expenses may not exceed the amounts appropriated.

Accounting Basis. All governmental fund types use the modified accrual basis of accounting. Under the modified accrual basis, revenues are recognized when susceptible to accrual (i.e. when they become both measurable and available). “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenses are recorded when the related fund liability is incurred. Principal and interest on general long-term debt are recorded as fund liabilities when due. Those revenues susceptible to accrual are sales taxes, property taxes, uses taxes and franchise tax.

Proprietary fund types utilize the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Budgetary Basis vs. Accounting Basis. The basis of budgeting differs from the basis of accounting only by the assumptions that are made in regards to the timing of the recognition of revenues and expenditures. The budget assumes that all revenues and expenditures, as well as the associated cash, will be expended or received during the budget period. Conversely, the basis of accounting only recognizes revenues when measurable and available, and expenditures when incurred. Cash is not necessarily received or expended at the same time.

Other Strategic Plans

In addition to using the assumptions noted above to assist with the budget planning and development process, other strategic planning documents are utilized including:

Long-Term Financial Model – Staff actively maintains and the Board annually reviews a long-term financial model for all Town operations. Staff’s financial planning extends beyond 20 years and the Board reviews Superior’s fiscal model for the next five years. This long-term, financial planning tool is integral in the development of the Town’s current budget and assesses the long-term financial implications of current and proposed operating and capital budgets, budget policies, cash management and investment policies

Comprehensive Plan – Updated most recently in 2012, this document is used to identify land uses and types of development on yet to be built Superior parcels. In addition to this planning document is a vision of Superior’s Town Center site, created in 2007. In 2012, not only was the Comprehensive Plan updated, but the Town also worked cooperatively with the Downtown Superior land owners to approve a Planned Development zoning for this 80 acre site. The Comprehensive Plan will be updated in 2022. Additionally, a sub-area plan, encompassing the northwest area of Superior was completed in 2019.

Open Space Summary Report and Recommendations – Adopted in 2005, this report evaluated and established a prioritization for acquisition of open space property, and recommends purchases and preservation efforts. This report is reviewed and updated annually by Superior’s Open Space Advisory Committee.

Parks Recreation Open Space and Trails Master Plan – Adopted in 2005, the purpose of the master plan process is to obtain community input and present information about existing levels of service for parks, recreation, trails, and natural open space in the Town, as well as recommendations for development, delivery, and potential funding considerations for the future. The master plan proposes standards for levels of service to be achieved for parks and recreation facilities while trail and natural open space needs are addressed through guidelines based upon citizen desire and prioritizing acquisition and/or development in the community. This plan is also reviewed/updated annually by the Town’s Parks Recreation Open Space and Trails Advisory Committee. The plan is currently undergoing an update, to be completed in 2021.

Infrastructure Maintenance Plan – Staff has established and continues to update a 20 year maintenance plan which will establish an inventory of major public infrastructure including roadways, water/sewer lines, water/sewer plants, evaluates the condition of this inventory and assesses these assets, identifies a replacement schedule, and ultimately funds and constructs the improvements.

Downtown Superior Plan/Vision/Model – Beginning in 2007, and completed in 2008, the Town Board completed its vision of a Town Center plan. This document identified the myriad of components the Town Board expected to see in a yet to be developed Town Center. The plan was used in discussion with potential Town Center developers. In 2012 the Town Board approved a Planned Development zoning for this 80 acre site. Then in 2013, the Town Board approved a Superior Town Center project, encompassing not only the original 80 acres but also an additional, roughly 80 acres of property. As a result of this plan, smart, targeted and financially sustainable building has begun in Downtown Superior.

Boulder County Countywide Coordinated Comprehensive Development Plan Intergovernmental Agreement – Adopted in 2003 and renewed in 2013, this agreement between Superior, Boulder, Boulder County, Louisville, Longmont, Lyons and Nederland identifies a coordinated comprehensive development growth plan for the aforementioned governmental entities.

Agreements with Louisville – Superior and its neighbor to the north, the City of Louisville, have entered into a number of agreements in a spirit of cooperation including:

- Interchange Improvement IGA – identifies future interchange improvements of this shared asset
- Revenue Sharing IGA – identifies adjacent properties in both communities, and stipulates that as these properties develop, sales tax revenues generated from the sites will be split between Superior and Louisville.
- Library Services IGA – identifies the delivery of library services by Louisville to Superior residents
- Emergency Potable Water Interconnect IGA – identifies that if either municipality requires potable water on emergency basis, that it will be provided by the other municipality to the extent they are able.
- Emergency Sanitary Sewer Overflow IGA – identifies that if Superior requires sending emergency sanitary sewer overflows at its lift station to Louisville, Louisville will accept and treat these flows.

BUDGET AND FINANCIAL POLICIES

The Town uses a number of policies to assist with budget and fiscal management.

Budget Adoption Policy. The Town of Superior and its component units implement budgets by approving a series of resolutions and ordinances. Resolutions establish appropriations, fees, tax levies, and other mechanics necessary to execute a program for raising revenue and paying for services the Town government provides. Each resolution adopted to implement the 2021 budget is summarized below and attached in full at the end of each entity's tab:

Resolution R-70: A Resolution levying general property taxes for the year 2021 to help defray the costs of government for the Town of Superior.

Resolution R-71: A Resolution adopting a budget for the Town of Superior beginning January 1, 2021 and ending December 31, 2021.

Resolution R-72: A Resolution adopting a fee schedule for the Town of Superior beginning January 1, 2021 and ending December 31, 2021.

Ordinance O-16: An Ordinance appropriating sums of money to the various funds and spending agencies in the Town of Superior for the 2021 budget year.

Resolution SMD No. 1-6: A Resolution adopting a budget for the Superior Metropolitan District No. 1 for the 2021 budget year.

Resolution SMD No. 1-7: A Resolution adopting a new appendix A (Fees and Charges) to the rules and regulations for the Superior Metropolitan District No. 1 for the 2021 budget year.

Resolution SURA-3: A Resolution adopting a budget for the Superior Urban Renewal Authority for the 2021 budget year.

Resolution SMID-3: A Resolution adopting a budget and levying general property taxes for the Superior/McCaslin Interchange Metropolitan District for the 2021 budget year.

Budget Amendment Policy. Town of Superior expenses may not exceed the amounts appropriated, except in the case of an emergency or a contingency which was not reasonably foreseeable. Under such circumstances, the Board of Trustees may authorize the expense of funds in excess of the budget by voting in and adopting a resolution of the Town Board following proper notice. If the Town receives revenue that was unanticipated at the time of adoption of the budget, the Board of Trustees may authorize expense thereof by adopting a supplemental budget and an appropriation resolution after proper notice and hearing thereon. The transfer of budgeted and appropriated monies within a fund or between funds may be done only in accordance with state law.

Budget Monitoring Policy. Both the Town’s annual budget and long term fiscal plan are continually monitored by all Town Departments, the Town Board, Superior’s Advisory Committees/Commissions and Town citizens. Reports generated to assist with these reviews include weekly accounts payable detailed payment reports, monthly financial reports, quarterly financial statements, annual fiscal budget, and the comprehensive annual financial report. All of these reports are available on the Town’s web page.

Cash/Investment Management Policy. Cash, temporarily idle during the year, is invested in Demand Deposits, Time Deposits, U.S. Treasuries, securities issued by U.S. Government Agencies and Instrumentalities, Bankers Acceptances, Commercial Paper, Certificates of Deposits, Repurchase Agreements, Guaranteed Investment Contract and Local Government Investment Pools.

The Town Board has adopted an investment policy which Town staff use to invest any available monies. The principal investment objectives are:

- Preservation of capital and protection of investment principal.
- Maintenance of sufficient liquidity to meet anticipated cash flows.
- Diversification to avoid incurring unreasonable market risks.
- Attainment of a market value rate of return.
- Conformance with all applicable Town policies, State and Federal regulations.

Debt Management Policy. The policy which guides the Town in the issuance and management of debt includes:

- Confine long-term borrowing to capital improvements or capital projects that cannot be financed with current revenues.
- Repay bonds/notes/lease purchase obligations over a period less than or equal to the project’s useful life.
- Maintain timely communications with bond ratings agencies and banks about the Town’s financial condition.
- Fully disclose information on every financial report and bond prospectus.

The Town Municipal code does not have any specific debt limitations. TABOR requires voter approval on the issuance of governmental debt or multi-fiscal year obligations.

The Town’s general policy is to cash finance projects when practicable. Issuance of debt is only considered after other funding options have been exhausted. The Board and Staff, with the assistance of the Town’s financial advisor, manage and evaluate the need for new debt issues. Management of existing debt issues is performed by the Town’s Finance Department.

The Town has one debt issues planned over the five year financial horizon:

- In 2022, debt/lease in the amount of \$5.13 million for Town Hall Expansion.

Financial Incentive Policy. As the Town looks for ways to bring in new business or enhance existing business, the Town may offer financial incentives to a business meeting one of three criteria: (1) Job Creation – a minimum of 25 new full-time equivalents (FTE), (2) Investment – a minimum of \$10 million in new, taxable private sector investment, (3) Tax Generation – a minimum of \$250,000 in new annual net revenues to the Town. It is the intent of this policy that the recipient of any financial incentive package or business assistance will meet or exceed the Town’s current development standards.

Fund Balance/Reserve Policy.

It is the policy of the Board of Trustees to ensure the fiscal health of the community against unforeseen circumstances by maintaining fund balances at sufficient levels for operations to continue. Use of excess fund balance is intended only for one-time or non-recurring expenditures. Find below the Board approved reserve policy for each fund/operation in Superior.

Fund	Reserve Minimum	Reserve Maximum	Expenses
General	75%	100%	Grand Total Expenses excluding transfers between funds and fee-supported expenses.
Governmental Capital Improvement	Not applicable	Not applicable	Note: In the event of a catastrophe or lost revenues new capital projects would not be undertaken.
Landscape	10%	25%	Grand Total Expenses.
Open Space	15%	50%	Grand Total Expenses excluding transfers between funds, capital projects, and studies.
Conservation Trust	15%	75%	Grand Total Expenses excluding transfers between funds and capital projects.
SMID	50%	75%	Grand Total Expenses including debt service but excluding transfers between funds and capital projects.
Water Operations	75%	100%	Total operating expenses excluding debt service and pass-through revenues.
Sewer Operations	75%	100%	Total operating expenses excluding debt service and pass-through revenues.
Storm Operations	75%	100%	Total operating expenses excluding debt service and pass-through revenues.

Water Capital Improvement	Not applicable	Not applicable	Note: In the event of a catastrophe or lost revenues new CIP would be limited.
Sewer Capital Improvement	Not applicable	Not applicable	Note: In the event of a catastrophe or lost revenues new CIP would be limited.
Storm Capital Improvement	Not applicable	Not applicable	Note: In the event of a catastrophe or lost revenues new CIP would be limited.
Open Space Debt	None – consist with note and bond covenants		
SMID Debt	None – consist with note covenants		
SMD1 Debt	None – consist with note covenants		

Independent Audit Policy. The Town performs an annual audit of accounting systems, financial records, and transactions of all administrative departments of the Town by independent certified public accountants selected by and reporting to the Town Board.

Internal Control Policy. Internal accounting controls are designed to foster reasonable assurance regarding: (a) the safeguarding of assets against loss from unauthorized use or dispositions; and (b) maintaining the reliability of financial records for preparing financial statements and maintaining accountability for assets.

The concept of reasonable assurance is based on two principles:

- The cost of a control should not exceed projected benefits to be received; and
- The evaluation of costs and benefits requires estimates and judgments by management.

Purchasing Policy. The Town uses this Board approved policy to provide guidance in an effort to set forth a standard of integrity and quality when purchasing goods and services, provide for the most efficient use of taxpayer’s dollars, provide for timely purchases, and follow good business practices. In selecting product and service providers, the Town considers and weighs all of the following criteria: (1) Pricing, (2) Competition, (3) Quality, and (4) Environmentally preferable purchasing.

Revenue Policy. It is the Town’s intent to have a diverse source of on-going revenues to pay for on-going expenses. These revenues include primarily sales/use taxes, property taxes, interest income and rates/fees/charges. One-time revenues (building use tax, utility system development fee revenues) are intended to fund one-time expenses, and not on-going operations.

GOVERNMENTAL FUNDS

General Fund. This fund accounts for the general obligations of the Town which are not required to be accounted for in another fund. The General Fund accounts for the majority of Town services. Sales tax, use tax, property tax, user fees, fines, permit fees, license fees, intergovernmental revenue and administrative charges are the sources of General Fund revenue. This is a major fund.

Special Revenue Funds. These funds account for the proceeds of specific revenue sources legally restricted to expenses for specified purposes. Special Revenue Funds are established by federal or state law or by municipal ordinance or resolution. These funds include:

Conservation Trust Fund – Accounts for the proceeds the Town receives from the Colorado State Lottery.

Open Space Fund – Accounts for the proceeds from the Town’s 0.3% sales/use tax devoted to open space.

Open Space Debt Service Fund – Accounts for the bonds from the Town in order to preserve open space and natural areas.

Landscape Fee Fund – Accounts for the proceeds from a monthly special assessment on property for enhanced landscape maintenance within these areas.

Trash and Recycling Fund – Accounts for the proceeds from a monthly fee on residential property within Original Town, Sagamore, Ridge, Calmante and Downtown Superior for contracted trash and recycling within these areas.

Capital Improvement Funds. These funds account for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by Proprietary Funds).

Capital Improvement Fund - Accounts for the proceeds from the Town’s 0.3% sales/use tax and other revenues devoted to capital projects.

OTHER DISTRICTS AND AUTHORITIES

These account for operations that: (a) are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods and services to the public on a continuing basis be financed or recovered primarily through user charges; or (b) the governing body had decided that periodic determination of revenues earned, expenses incurred, or net income is appropriate for capital maintenance, management control, accountability, or other purposes. These funds include:

Superior Metropolitan District No. 1. This District provides water, waste water and storm water service to residents within the Town of Superior.

Water Fund – Operating and Capital accounts associated with the administration, supply, treatment, storage, distribution and capital acquisitions/improvements for the water operation. This is a major fund.

Waste Water Fund – Operating and Capital accounts associated with the administration, collection, treatment and capital acquisitions/improvements for the waste water operation. This is a major fund.

Storm Water Fund – Operating and Capital accounts associated with the administration, maintenance and capital acquisitions/improvements for the storm water operation. This is a major fund.

Superior Urban Renewal Authority. This authority facilitated the development of an eighty-acre retail center (Superior Market Place or SMP) and a 150+ acre mixed use site (Downtown Superior).

SMP Sales Tax Revenue Fund – This fund accounts for all non-dedicated sales tax revenue from the SMP SURA area. This is a major fund.

SMP Debt Service Fund – This fund accounts for the debt/additional obligation payments of the SMP SURA area.

Downtown Superior Property Tax Fund – This fund accounts for tax increment financing (TIF) property taxes within the Downtown Superior. These monies will then be distributed to the developer, Superior Town Center Metro Districts, Mountain View Fire Rescue (previously Rocky Mountain Fire District) and other taxing entities based on a cost sharing agreement. This is a major fund.

Superior / McCaslin Interchange Metropolitan District. This district accounts for the improvements to the McCaslin Boulevard/U.S. 36 interchange. The District consists of most of the commercial retail and office property south of the interchange.

DEPARTMENT/FUND/FUNCTION RELATIONSHIP

This table summarizes the relationship between Town departments and funds. In addition, the accounting functions used to summarize the operating expenses for each department are listed:

Department	Function	General Fund	Enterprise Fund
Legislative	General Government	X	
Judicial	General Government	X	
Clerk	General Government	X	
Administrative	General Government	X	
Finance	General Government	X	
Legal	General Government	X	
Public Safety	Public Safety	X	
Building Inspections	Building Inspections	X	
Parks, Recreation and Open Space	Parks, Recreation and Open Space	X	
Public Works and Utilities	Public Works	X	
Non-Departmental	General Government	X	
Library	General Government	X	
Water Administration	Water		X
Water Supply	Water		X
Water Treatment	Water		X
Water Storage and Distribution	Water		X
Water Non-Departmental	Water		X
Waste Water Administration	Waste Water		X
Waste Water Collection	Waste Water		X
Waste Water Treatment Plant	Waste Water		X
Waste Water Non-Departmental	Waste Water		X
Storm Water Administration	Storm Water		X
Storm Water Storm Drainage	Storm Water		X
Storm Water Non-Departmental	Storm Water		X

Budget Process

The Town of Superior's budget process is continual, involving citizens, constituent groups, advisory committees/commissions, the Board of Trustees and staff. The formal timeline for development of a budget generally begins in May and is completed in October with the adoption of next year's budget. A general budget calendar is noted below.

2021 BUDGET GENERAL CALENDAR

<i>April, 2020</i>	Goal setting session with Town Board to identify budget priorities. Update 2021 budget information and template.
<i>May</i>	Advisory Committees/Commissions meetings with staff on 2021-2025 budget proposals and provide input. Departments receive budget templates to develop 2021 operating and capital budgets.
<i>June</i>	Completion of 2021 revenue estimates by budget team. Departments return completed templates. Preliminary 2021 operating and 2021 – 2025 capital budgets submitted.
<i>July</i>	Hold individual Department Head meetings. Staffing plan updated.
<i>August</i>	Finalize 2021 operating budget and 2021 – 2025 capital plans with all management staff. Budget sent to Board of Trustees for review.
<i>August 25</i>	County Assessor provides preliminary certification for the total new assessed and actual values for taxable real property. Delayed until 10/13/20 because of COVID-19.
<i>September</i>	Formal Budget presentation to Board. Budget review work sessions with the Finance Committee/Board of Trustees.
<i>October</i>	Service descriptions, goals and performance measurements completed by all departments
<i>October 12</i>	Public hearing on 2021 Town & District Budgets including budget adoption and appropriation ordinance and resolutions.
<i>October 15</i>	Statutory deadline for presentation of preliminary budgets to Town & District Boards and publication of “Notice of Budget.” C.R.S. 29-1-106(1)
<i>December 1</i>	County Assessor provides final certification for the total new assessed and actual values for taxable real property.
<i>December 15</i>	Statutory deadline for Town & District Boards to adopt 2021 Budgets and certify mill levy to County Commissioners.
<i>January, 2021</i>	Final budget available on Town’s web page. Submission of budget document to GFOA for distinguished budget award. Submission of official budget to the State of Colorado Department of Local Affairs.

TABOR

The Taxpayer’s Bill of Rights (TABOR) was adopted by Colorado voters in 1992 and enacted in 1993. This amendment acts as a revenue limitation measure on Colorado governments by requiring voter approval in advance for “any new tax, tax rate increase, mill levy above that of the previous year...or extension of an expiring tax, or a tax policy change directly causing a net tax revenue gain to any district.” Superior voters specifically exempted much of the Town’s revenue from TABOR’s limitation provisions during the 2000 general election. The passage of Ballot Issue 2A authorized the Town “to retain, and spend any and all amounts annually from any revenue sources other than ad valorem property taxes.” TABOR continues to affect Superior in other ways:

Property Tax

TABOR limits the Town’s property tax revenue growth to the annual percentage changes in the actual property valuations of the Town, the annual growth (new construction) of the Town, and inflation. The Town received voter approval in November, 2003 with the passage of Ballot Issue 2A to increase the mill levy by an additional 9.400 mills to a total mill levy authorization of 12.127 mills. Additionally with this 9.400 mill levy increase, voters agreed to exempt these revenues from any TABOR limitations. The 2021 general property tax rate is 7.93 mills, **which represents a temporary mill levy reduction of 4.197 mills** (12.127 – 7.93).

Revenue

TABOR acts to limit total governmental revenue to the Town’s rate of growth (measured in actual value of real property) plus inflation. Voters approved exempting Superior from this limitation.

Emergency Reserve

TABOR mandates Colorado governments maintain an emergency reserve of 3% and strongly restricts the use of this fund. Therefore, the Town maintains a higher emergency reserve that may be utilized in any appropriate situation. The additional emergency reserve of the Town does not preclude it from also designating a TABOR emergency reserve.

Debt Issuance

TABOR requires that the issuance of Governmental debt or multi-fiscal year obligations are voter approved.

Revenue & Expense Summaries Tab

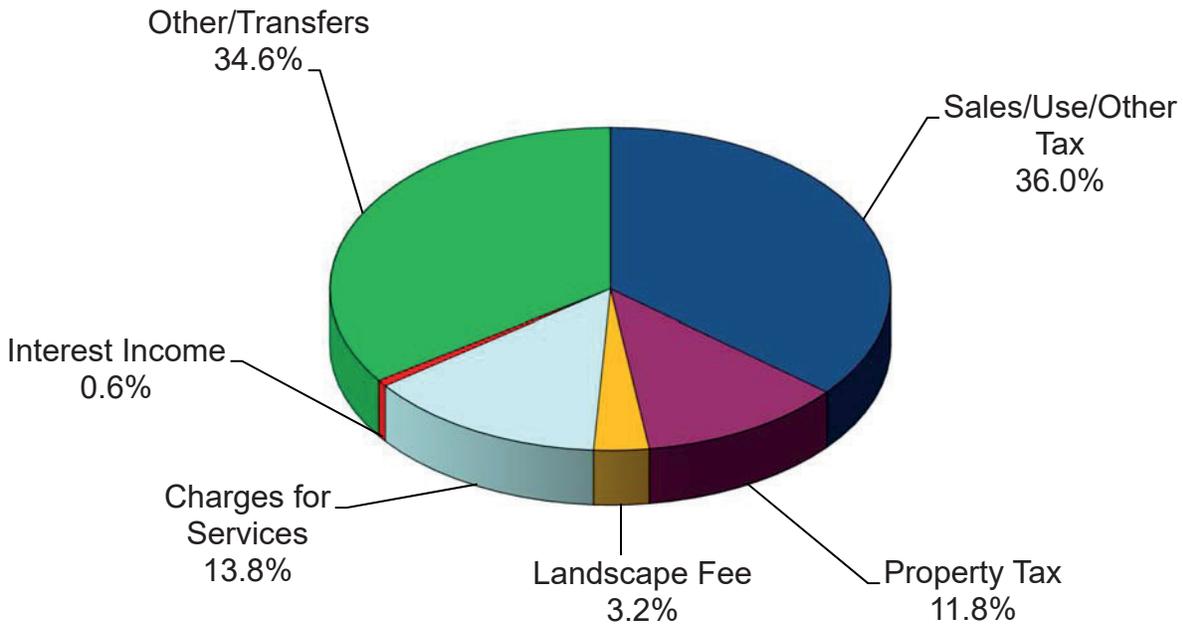
REVENUE & EXPENSE SUMMARIES

Superior's complicated governance system contains no less than four entities, all under the control in, one format or another, by the Board of Trustees. Summaries of the 2021 revenue and expense information for the entities (Town of Superior, Superior Metropolitan District No. 1, Superior Urban Renewal Authority, and Superior/McCaslin Interchange Metropolitan District) are highlighted. A detail of each fund as well as fund balance information then follows.

**Town of Superior
2021 – 2025 Total Revenue Summary**

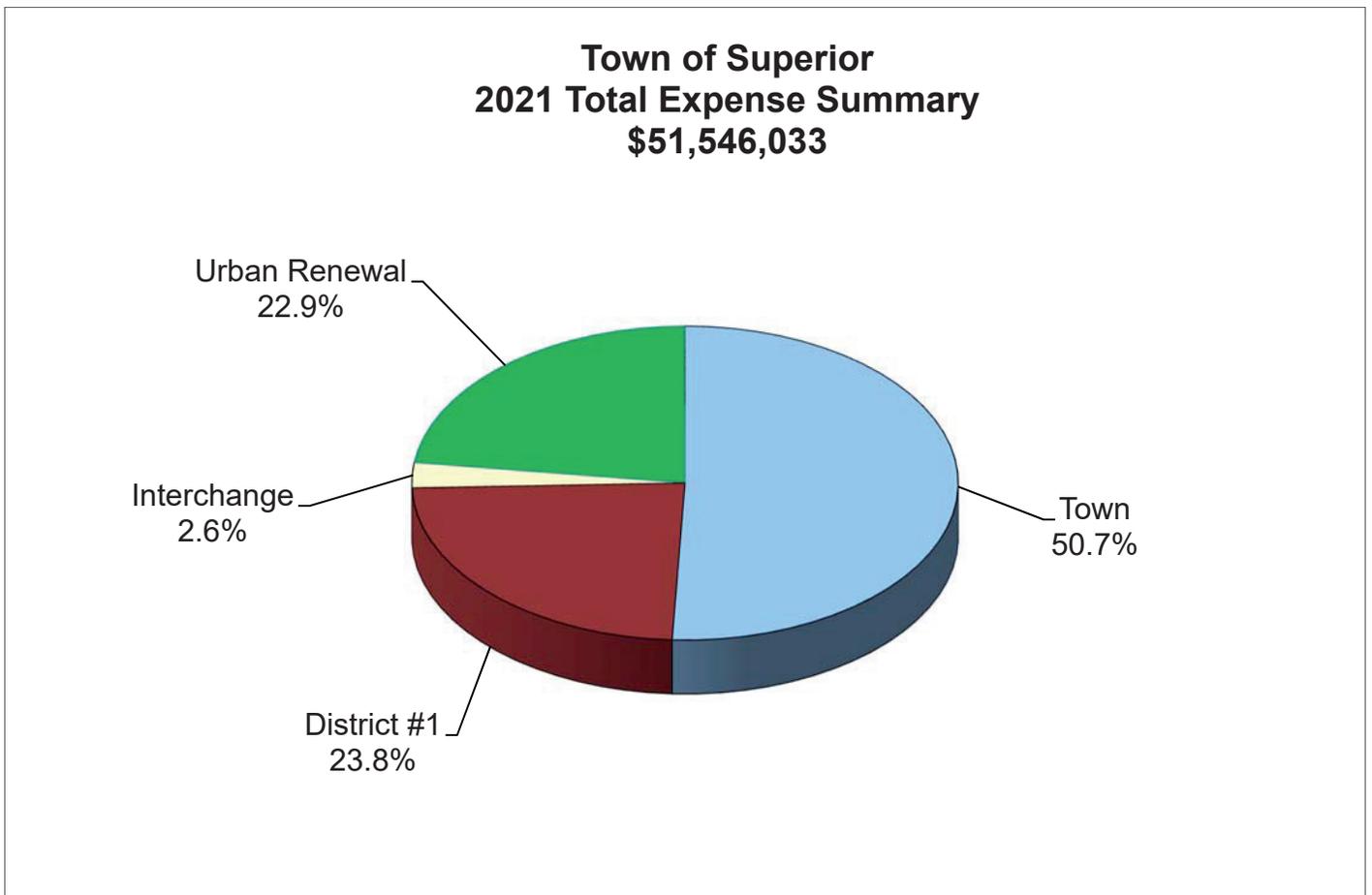
Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Sales/Use/Other Tax	\$17,619,178	\$18,154,745	\$18,555,000	\$20,023,501	\$20,288,407	\$20,346,725	\$20,655,700
Property Tax	5,089,620	6,064,520	6,077,802	6,359,892	6,550,657	7,216,302	7,663,152
Landscape Fee	1,528,221	1,570,000	1,637,000	1,741,000	1,863,000	2,004,000	2,059,000
Charges for Services	6,358,388	6,741,139	7,127,377	7,517,676	7,861,138	8,308,102	8,750,288
Interest Income	792,896	372,600	330,500	205,500	164,500	255,500	368,500
Other/Transfers	16,117,444	16,511,176	17,818,354	8,708,873	6,790,860	3,431,024	12,199,936
	<u>\$47,505,747</u>	<u>\$49,414,180</u>	<u>\$51,546,033</u>	<u>\$44,556,442</u>	<u>\$43,518,562</u>	<u>\$41,561,653</u>	<u>\$51,696,576</u>

**Town of Superior
2021 Total Revenue Summary
\$51,546,033**

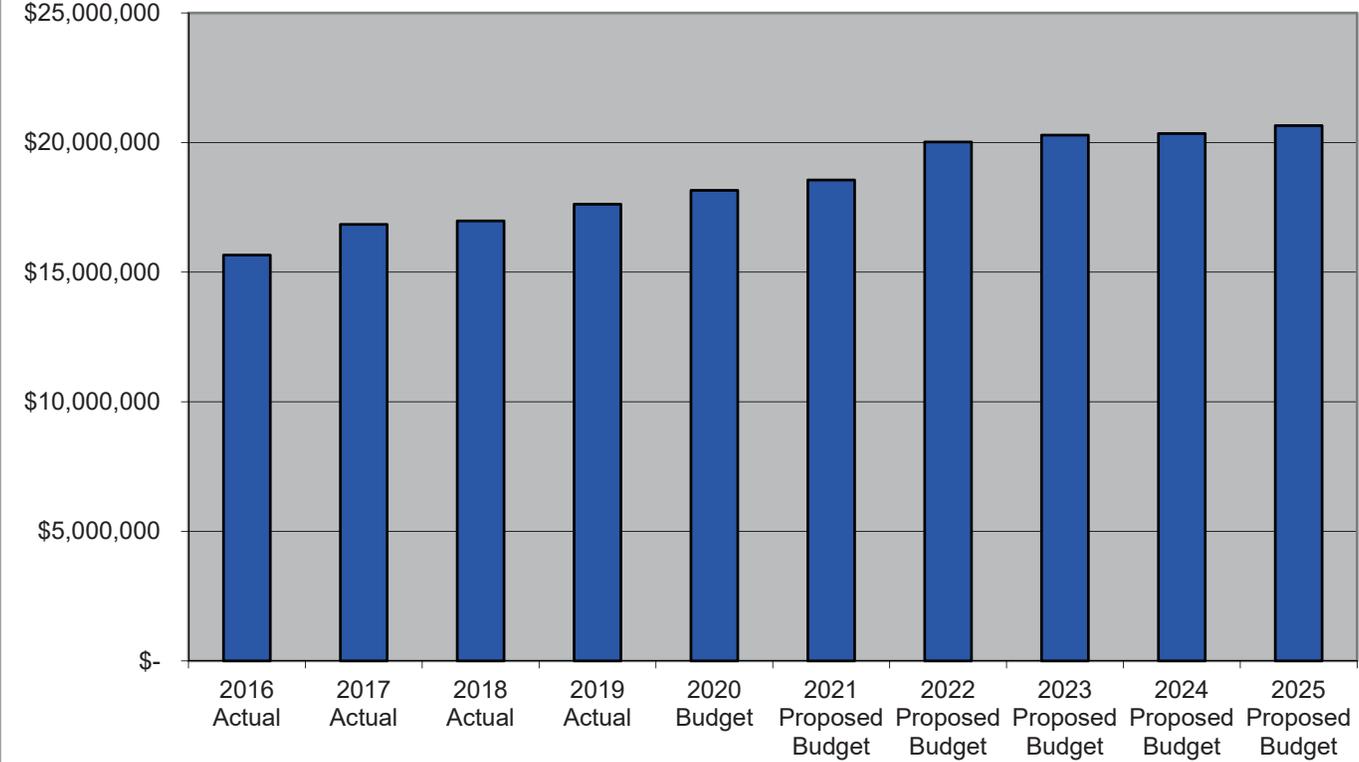


**Town of Superior
2021 – 2025 Total Expense Summary**

Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Town	\$25,491,719	\$24,511,673	\$26,158,986	\$24,856,525	\$22,979,387	\$21,532,010	\$24,258,097
SMD #1	9,417,593	12,188,326	12,243,488	8,729,255	9,934,529	8,692,832	15,560,685
Interchange	1,812,905	1,002,141	1,328,059	1,024,162	951,140	903,311	639,294
Urban Renewal	10,783,530	11,712,040	11,815,500	9,946,500	9,653,500	10,433,500	11,238,500
	\$47,505,747	\$49,414,180	\$51,546,033	\$44,556,442	\$43,518,562	\$41,561,653	\$51,696,576



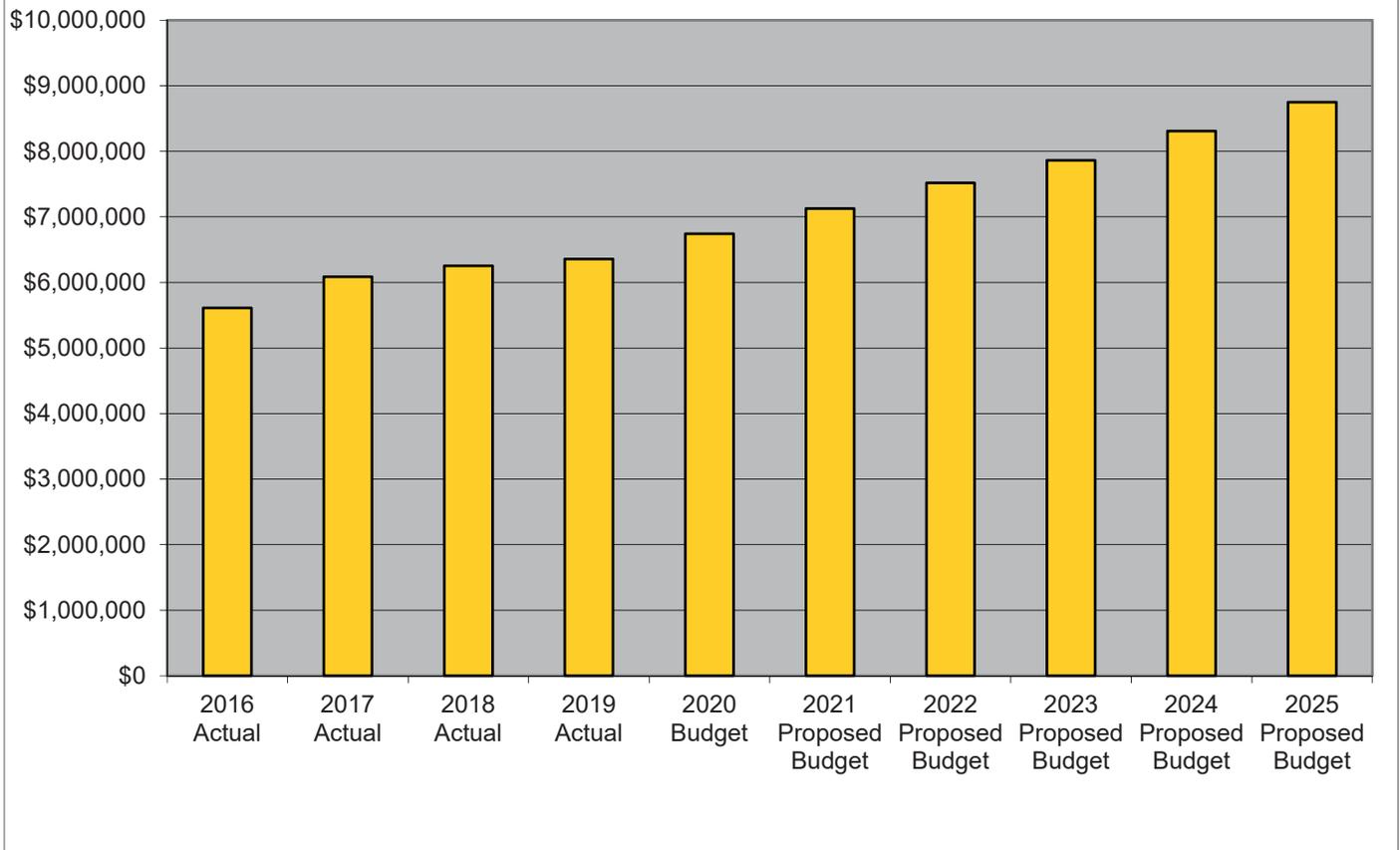
Town of Superior Sales/Use/Other Tax Revenue Trends



Revenue Trend Summary

Future increases in revenues will come from inflationary increases, along with continued building activity in Downtown Superior and throughout Town which will increase one-time revenues including building use tax in 2021 and beyond.

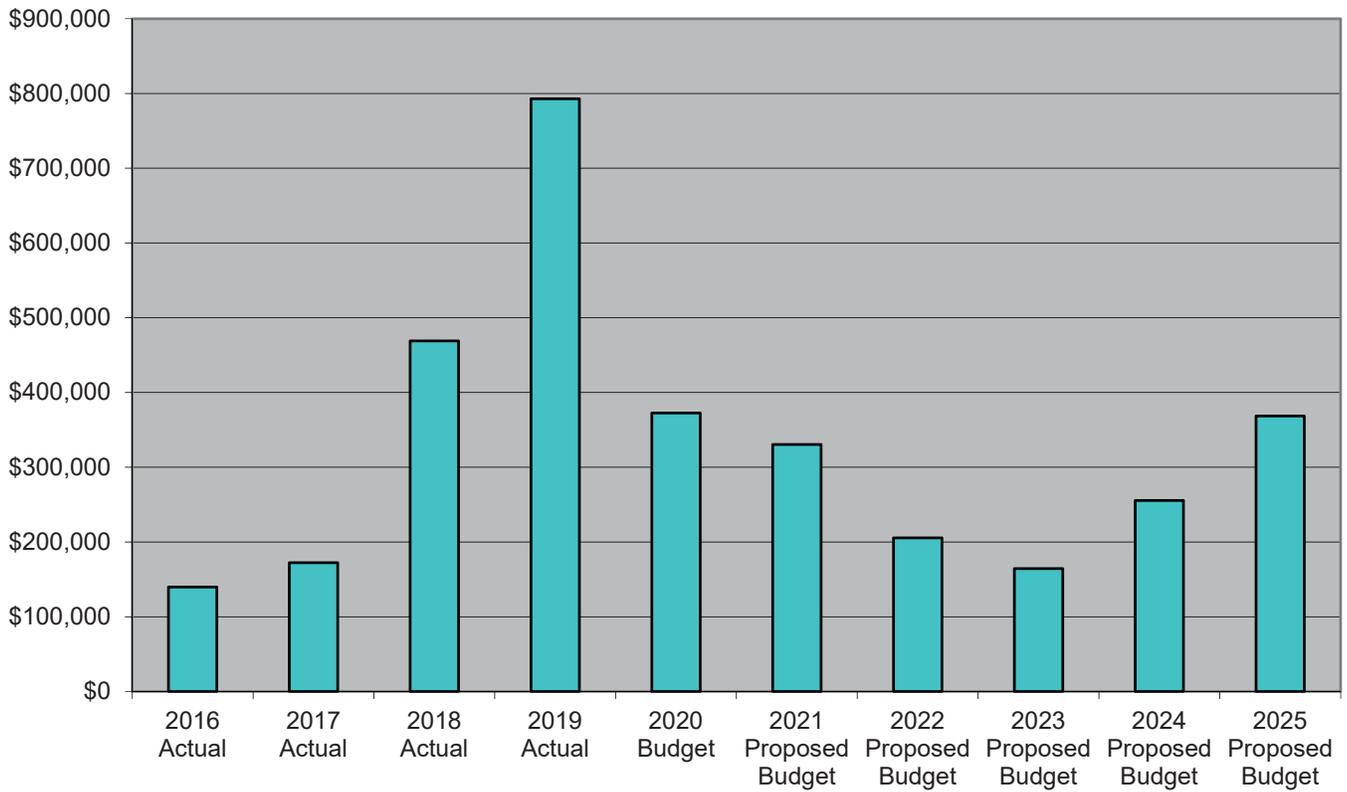
Town of Superior Charges for Services Revenue Trends



Revenue Trend Summary

Revenue growth in 2021 - 2025 includes an annual five percent waste water rate increase. There are no water or storm drainage service fee increases planned during the five year financial horizon. Revenue growth will also come from new customers to the water, waste water and storm drainage systems as Downtown Superior and other infill development continues to build out.

Town of Superior Interest income Revenue Trends



Revenue Trend Summary

The primary reason for changes in interest income revenue is a direct result of investment market conditions and the amount of funds invested during any given year. Interest rates have decreased over the past year but are anticipated to stay low for the next couple of years and then start to rise again.

Major Revenue Sources

General Fund

Property Tax - A general property tax is levied on all real property at an annual specified mill levy. The State assesses property at 7.15% of total value for residential and 29% for commercial property. The Town's 2021 general mill levy rate is 7.930, **including a temporary property tax credit of 4.197 mills**. The Town has authorization to assess up to 12.127 mills. Library Services property tax is levied at 1.500 mills.

Sales/Use Tax/Other - Sales and use tax revenue is and will continue to be a significant portion of Town revenue. This includes sales taxes generated from retail stores and restaurants within town, revenue from the sale of utilities, taxes generated from some deliveries to locations within Town (including to some degree on-line/internet purchases), and use taxes collected from purchases of new vehicles and construction materials. The Town's total sales tax rate is 3.46%, and the total use tax rate is 3.3%.

Highway Users Tax, Road and Bridge Fees - These revenues are collected from other governmental agencies including the State of Colorado and Boulder County.

Cable TV/Public Service Franchise - These revenues are collected from cable companies and any other public services which use the right-of-way in Town. By law, municipalities are allowed to collect up to 5% franchise fee from these users, and companies may pass these fees on to their customers.

Licenses and Permits - These revenues include Business Licenses, Liquor Licenses, Building Permits, Plan Check Fees and Automobile Registration fees.

Intergovernmental - These revenues are received from other governmental entities such as the State of Colorado. Revenues include, among others, reimbursement from Colorado State Department of Transportation for traffic signal maintenance.

Charges for Services - Charges include Development Review fees, revenues generated from facility use, Administrative Fees, and Court Costs and Fees.

Fines and Forfeits - These revenues are generated from Municipal Court Fines for vehicle violations, ordinance infractions and parking violations.

Miscellaneous - Other revenues are included in this category, comprising of Interest Earnings, Leases, Renewable Energy Credit Payments (from the Town's photovoltaic systems), Contributions, Grants, Asset Sales and other one-time revenue sources.

Use of / (Addition to) Fund Balance - Reserves include unreserved fund balances. Use of reserves was required in the 2021 budget for an increased transfer to the Capital Improvement Fund to accelerate a capital project for completion in 2021.

Water Fund

Water Service Fees – These revenues are generated from water usage charges. The Town has a five tier, increasing block, rate structure for water usage. No fee increases in 2021.

Irrigation Service Fees - These revenues are generated from irrigation water used by customers. No fee increases in 2021.

Other Charges for Services - Other revenues are included in this category and comprise of connection/tapping/meter installation fees, transfer and late fees, and construction meter and water fees.

Miscellaneous - Other revenues are included in this category and comprise of Interest Earnings and other one-time revenue sources.

Transfers from General Fund – These transfers come from an agreement with the Town to share sales and use taxes. The transfer from the General Fund is used to assist with debt service payments. No monies are anticipated to be transferred in 2021 or during the five year financial planning period. The last transfer was in 2016.

Use of / (Addition to) Fund Balance - Reserves include unreserved fund balances. The planned use of reserves is not anticipated in the 2021 budget.

Waste Water Fund

Sewer Service Fees – These revenues are generated from a monthly sewer charge to all customers connected to the system. The fee increase in 2021 is 5% for all residential and commercial customers.

Miscellaneous - Other revenues are included in this category and comprise of Interest Earnings and other one-time revenue sources.

Transfers from General Fund – These transfers come from a revenue share agreement with the Town to share sales and use taxes. The transfer from the General Fund is used to assist with debt service payments. No monies are anticipated to be transferred in 2021 or during the five year financial planning period. The last transfer was in 2017.

Use of / (Addition to) Fund Balance - Reserves include unreserved fund balances. The planned use of reserves was required in the 2021 budget for operating and capital expenditures.

Storm Water Fund

Storm Drainage Service Fees - These revenues are generated from a monthly storm water charge to all customers. There is no fee increase in 2021.

Miscellaneous - Other revenues are included in this category and comprise of Interest Earnings and other one-time revenue sources.

Transfers from General Fund – These transfers come from a revenue share agreement with the Town to share sales and use taxes. The transfer from the General Fund is used to assist with debt service payments. No monies are anticipated to be transferred in 2021 or during the five year financial planning period. The last transfer was in 2015.

Use of / (Addition to) Fund Balance - Reserves include unreserved fund balances. The planned use of reserves was required in the 2021 budget for capital expenditures.

Open Space Fund

Open Space Sales/Use Tax – 0.3% sales and use tax. This includes sales taxes generated from retail stores and restaurants within town, revenue from the sale of utilities, taxes generated from some deliveries to locations within Town, and use taxes collected from purchases of new vehicles and construction materials.

Interest Income - Interest earnings from cash balances in the fund.

Use of / (Addition to) Fund Balance - Reserves include unreserved fund balances. The planned use of reserves was not required in the 2021 budget.

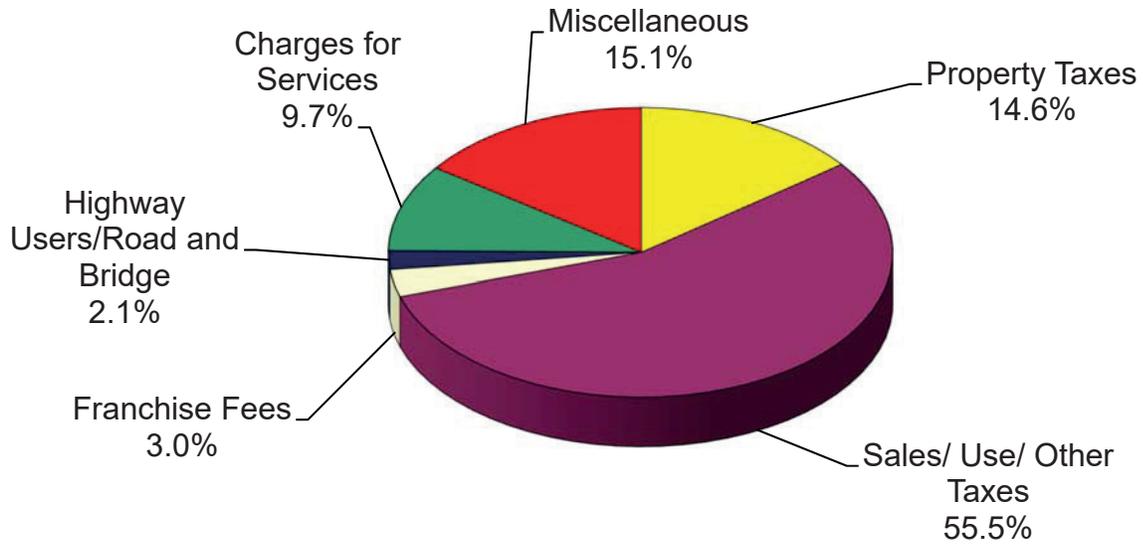
**Town of Superior
2021 - 2025 General Fund Revenue**

Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Property Taxes	\$2,069,883	\$2,254,000	\$2,235,000	\$2,290,000	\$2,300,000	\$2,360,000	\$2,365,000
Sales/ Use/ Other Taxes	7,872,681	8,116,475	8,485,000	10,317,501	10,985,407	10,893,725	11,022,700
Franchise Fees	456,759	475,000	455,000	455,000	455,000	455,000	455,000
Highway Users/Road and Bridge	331,323	318,000	320,000	325,000	330,000	335,000	335,000
Licenses and permits	663,736	1,018,500	856,500	1,147,500	1,108,500	754,500	440,500
Charges for Services	1,339,294	1,414,539	1,478,252	1,568,551	1,616,388	1,698,352	1,852,538
Fines and Forfeits	233,079	205,000	150,000	200,000	200,000	200,000	200,000
Miscellaneous	517,669	138,000	135,000	104,000	92,000	121,000	151,000
Use of / (Addition to) Fund Balance	(551,323)	(53,964)	1,174,822	(1,422,789)	(859,362)	(414,915)	(304,621)
	<u>\$12,933,101</u>	<u>\$13,885,550</u>	<u>\$15,289,574</u>	<u>\$14,984,763</u>	<u>\$16,227,933</u>	<u>\$16,402,662</u>	<u>\$16,517,117</u>

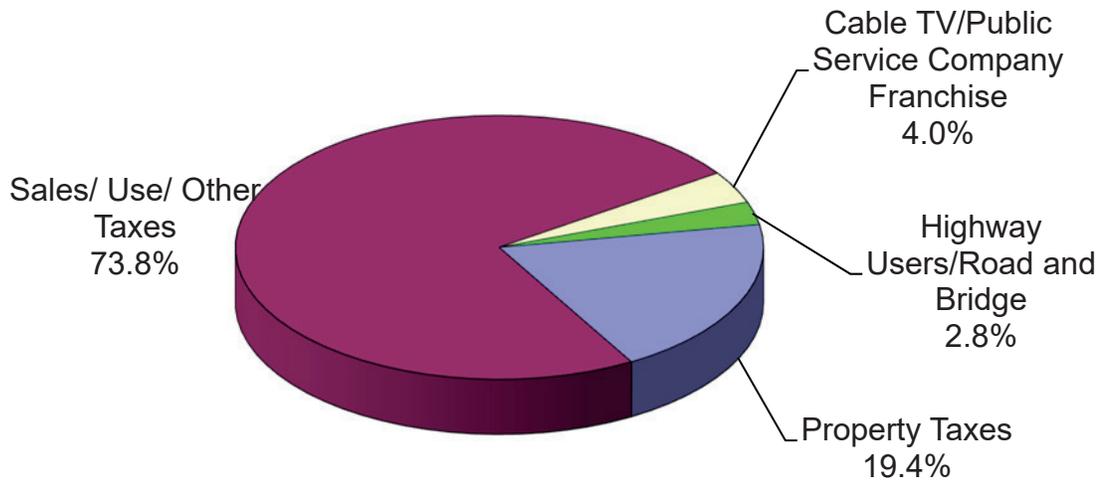
Revenue Summary

2021 revenues are projected to increase by approximately \$175,000. The majority of the increase comes from sales and use taxes and charges for services.

**Town of Superior
2021 General Fund Revenue Summary
\$15,289,574**



**Town of Superior
2021 General Fund Taxes
\$11,495,000**



**Town of Superior
2021 – 2025 General Fund Expense**

Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Legislative/Clerk	\$220,440	\$298,986	\$297,463	\$293,342	\$294,541	\$330,526	\$308,837
Administrative	1,049,378	1,229,460	1,407,431	1,388,372	1,442,872	1,495,441	1,557,996
Finance	786,753	830,151	865,672	908,696	949,426	986,448	1,026,352
Legal Services/Judicial	335,921	311,291	309,753	312,722	323,839	327,319	338,169
Public Safety	1,717,848	1,929,082	1,959,354	2,180,954	2,246,053	2,313,106	2,383,670
Building Inspections	366,812	724,990	623,866	853,896	829,095	587,024	370,193
Parks, Rec. and Open Space	2,141,181	2,303,798	2,674,167	2,943,437	3,094,313	3,453,051	3,609,460
Public Works & Utilities	2,297,959	2,066,792	2,103,393	2,174,068	2,333,555	2,337,599	2,426,813
Library	325,287	356,000	352,000	362,000	362,000	372,000	372,000
Non-Departmental	3,691,522	3,835,000	4,696,475	3,567,276	4,352,239	4,200,148	4,123,627
	\$12,933,101	\$13,885,550	\$15,289,574	\$14,984,763	\$16,227,933	\$16,402,662	\$16,517,117

Expense Summary

Legislative. This category funds the Board of Trustees’ programs such as lobbying. The Board’s compensation, supplies, training and travel and grant/relief program funding are also accounted for in this fund. The budget has an increase in 2021, a result of higher Board compensation.

Clerk. An overall decrease for 2021 is reflected in this department, attributed to a decrease in election expenses.

Administrative. This department is responsible for directing Finance, Law Enforcement, Building Inspections, Code Enforcement, Trash and Recycling, Planning, Engineering, Parks, Recreation and Open Space and Public Works and Utilities. Much of the Town’s miscellaneous work such as municipal projects, development review, intergovernmental relations and work for the Board of Trustees is accomplished by this department. There’s an overall increase in the budget. Two new positions (Economic Development Manager and Sustainability Analyst) make up most of the increase. Other expenses show slight inflationary increases throughout the budget.

Finance. An overall increase for 2021 is reflected in this department, attributed to inflationary increases throughout the budget.

Legal Services. This category includes expenses for general services and litigation legal services. The budget will be lower in 2021 with the slight decrease in general legal services.

Judicial. This department covers the costs of operating the municipal court for the Town. Operating expenses will increase in 2021 as a result of inflationary increases within the budget.

Public Safety. The budget includes costs for law enforcement, and dispatching services. The Town has an agreement with the Boulder County Sheriff to provide municipal law enforcement services. Mountain View Fire Rescue (previously Rocky Mountain Fire District) and Louisville Fire provide fire service in the Town and pays for these services with a separate property tax mill levy. The Public Safety budget increased with inflationary increases within the budget.

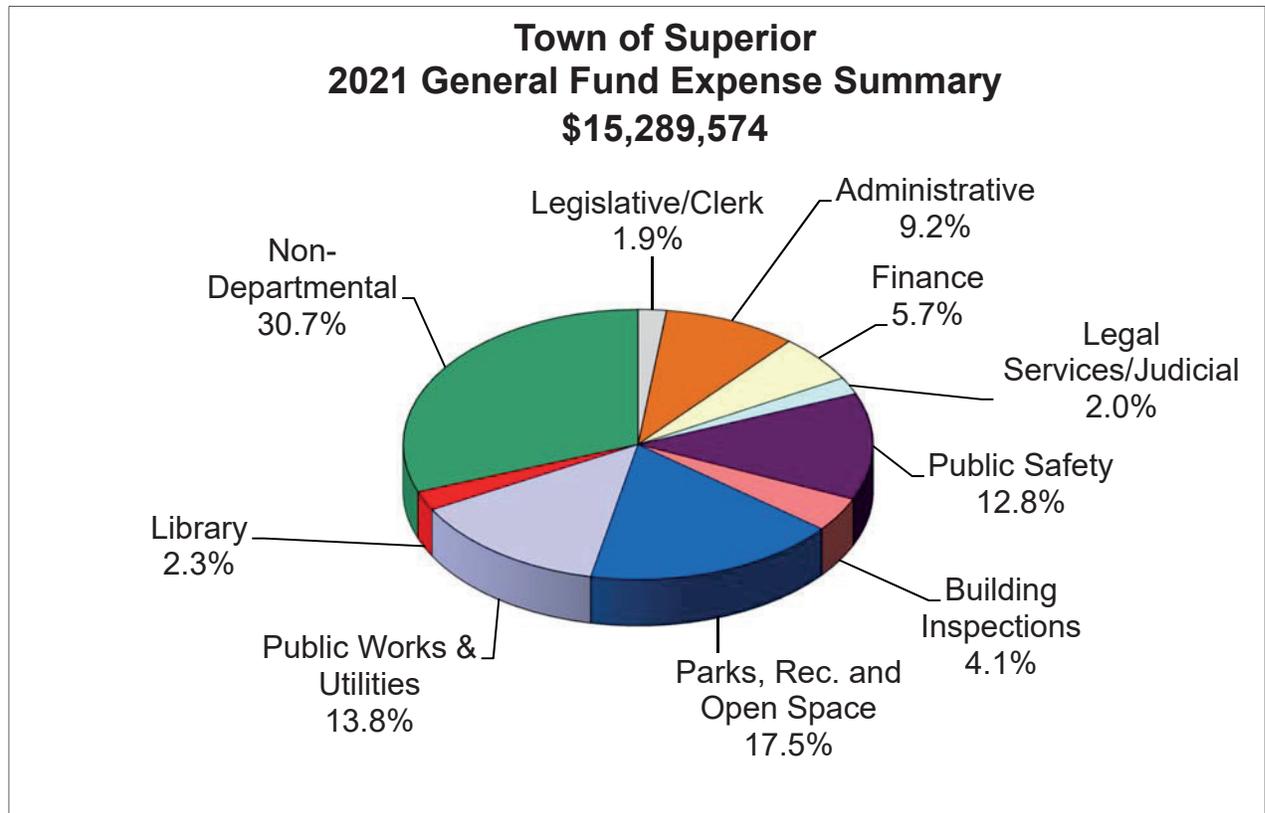
Building Inspections. The budget in 2021 will be lower, because of decreased building activity. Building inspection services are fully covered by building permit and plan check revenue.

Parks, Recreation and Open Space. The 2021 budget is increasing, due to a new part-time positions (Community Relations Clerk) and for Community Center staff and inflationary adjustments in salary/benefits and many other budget lines.

Public Works and Utilities. An overall increase for 2021 is reflected in this department, attributed to inflationary increases throughout the budget.

Library. The department budget will slightly decrease in 2021. This budget is based on property valuations.

Non-Departmental. The primary expense is a transfer to the Capital Improvement Program (CIP) Fund. The increase in the 2021 budget comes from an increase of this transfer. This will help accelerate the construction of Promenade Drive from Downtown Superior to 88th Street.

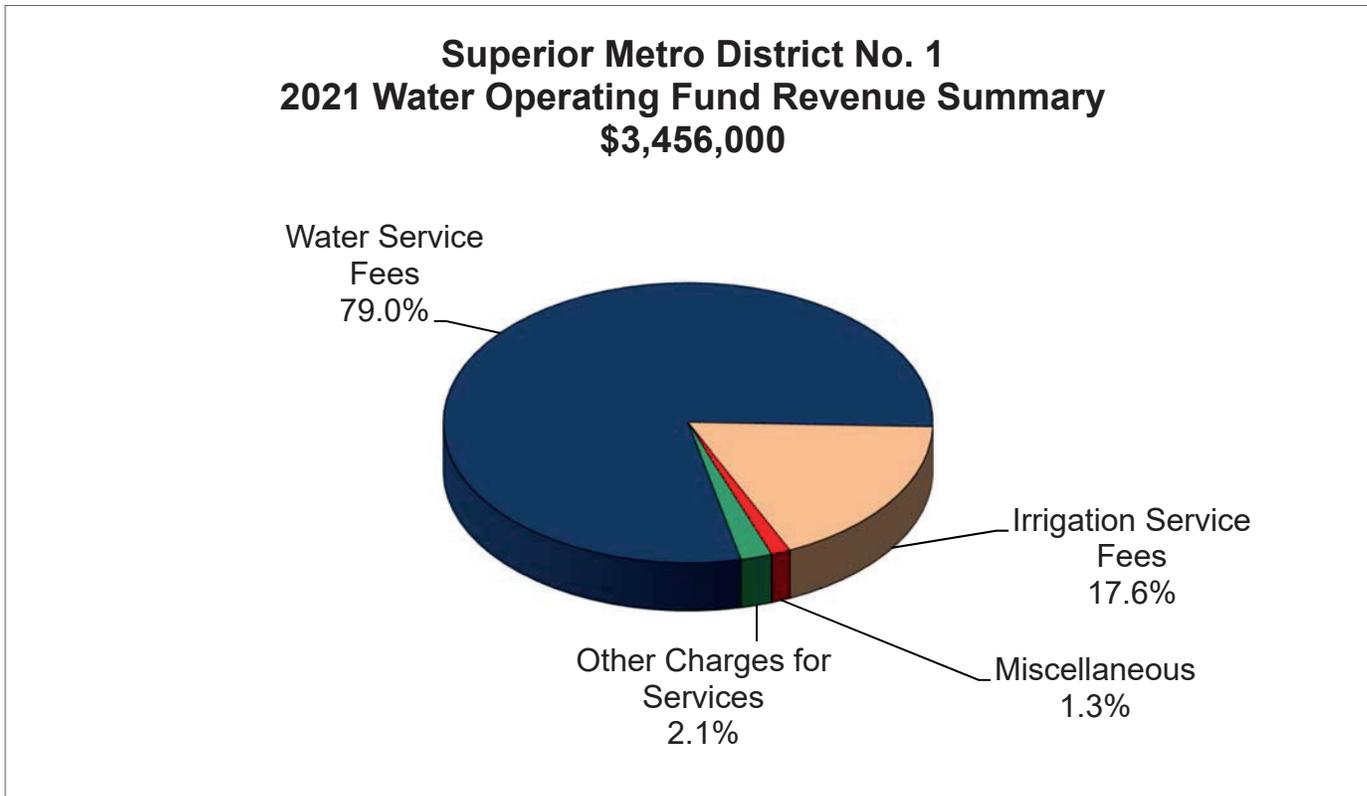


**Superior Metro District No. 1
2021 - 2025 Water Operating Fund Revenue**

Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Water Service Fees	\$2,418,020	\$2,690,000	\$2,730,000	\$2,820,000	\$2,940,000	\$3,070,000	\$3,160,000
Irrigation Service Fees	620,578	580,000	610,000	640,000	650,000	660,000	670,000
Other Charges for Services	96,029	68,000	72,000	72,000	47,000	47,000	47,000
Miscellaneous	71,964	46,000	44,000	42,000	38,000	42,000	47,000
Use of / (Addition to) Fund Balance	1,009,753	98,093	-	-	-	-	4,440,036
	<u>\$4,216,344</u>	<u>\$3,482,093</u>	<u>\$3,456,000</u>	<u>\$3,574,000</u>	<u>\$3,675,000</u>	<u>\$3,819,000</u>	<u>\$8,364,036</u>

Revenue Summary

Water and Irrigation Service Fees make up the majority of this revenue. Rates will not increase in 2021. No fee increases are planned through 2025. Revenue increases come from new development in Town, resulting in new connections/customers to the utility.



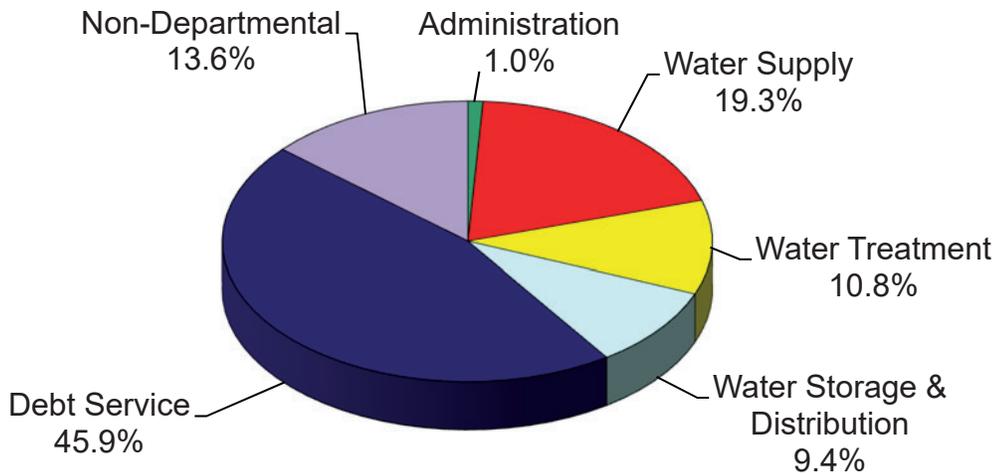
**Superior Metro District No. 1
2021 - 2025 Water Operating Fund Expense**

Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Administration	\$61,852	\$38,650	\$34,150	\$35,080	\$35,390	\$35,082	\$34,904
Water Supply	530,895	686,000	667,000	660,057	683,140	708,666	735,189
Water Treatment	1,301,007	439,192	373,500	410,435	473,533	487,075	501,081
Water Storage & Distribution	330,096	310,000	323,500	328,835	314,630	325,905	337,683
Debt Service Payments	1,587,892	1,589,826	1,586,653	1,587,607	1,588,025	1,587,909	6,255,269
Non-Departmental	404,602	418,425	471,197	551,986	580,282	674,363	499,910
	\$4,216,344	\$3,482,093	\$3,456,000	\$3,574,000	\$3,675,000	\$3,819,000	\$8,364,036

Expense Summary

The Water operating fund’s expense budget decreased for 2021 as a result of slightly lower expenses in water supply and water treatment that help offset increases in water storage and distribution and non-departmental expenses.

**Superior Metro District No. 1
2021 Water Operating Fund Expense Summary
\$3,456,000**

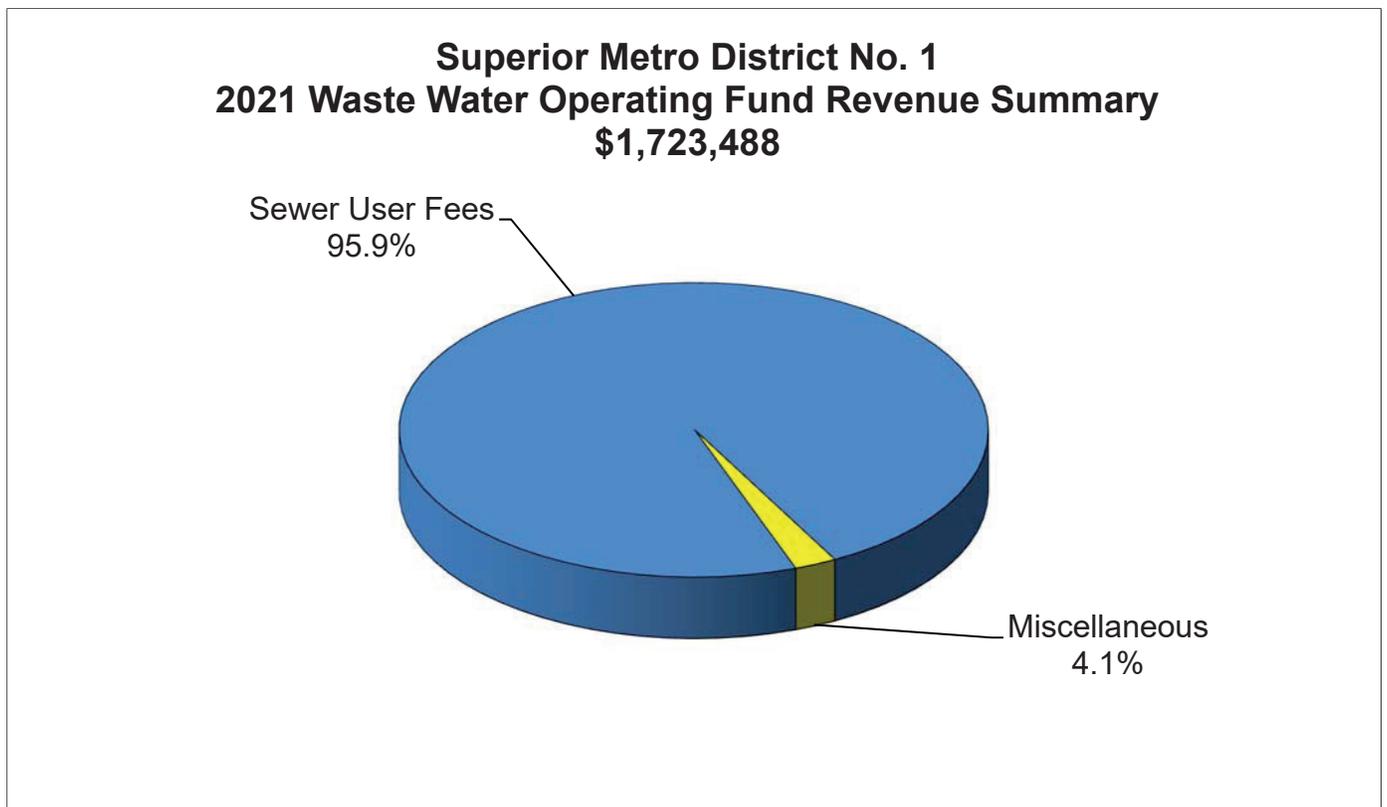


**Superior Metro District No. 1
2021 - 2025 Wastewater Operating Fund Revenue**

Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Sewer Service Fees	\$1,457,037	\$1,529,600	\$1,653,125	\$1,783,125	\$1,933,750	\$2,123,750	\$2,293,750
Miscellaneous	78,238	40,000	39,000	37,000	34,000	37,000	40,000
Use of / (Addition to) Fund Balance	521,646	-	31,363	-	-	-	-
	<u>\$2,056,921</u>	<u>\$1,569,600</u>	<u>\$1,723,488</u>	<u>\$1,820,125</u>	<u>\$1,967,750</u>	<u>\$2,160,750</u>	<u>\$2,333,750</u>

Revenue Summary

Sewer user fees are increasing 5% in 2021. The budget is higher in 2021 because of the increase in fees and new connections to the system.

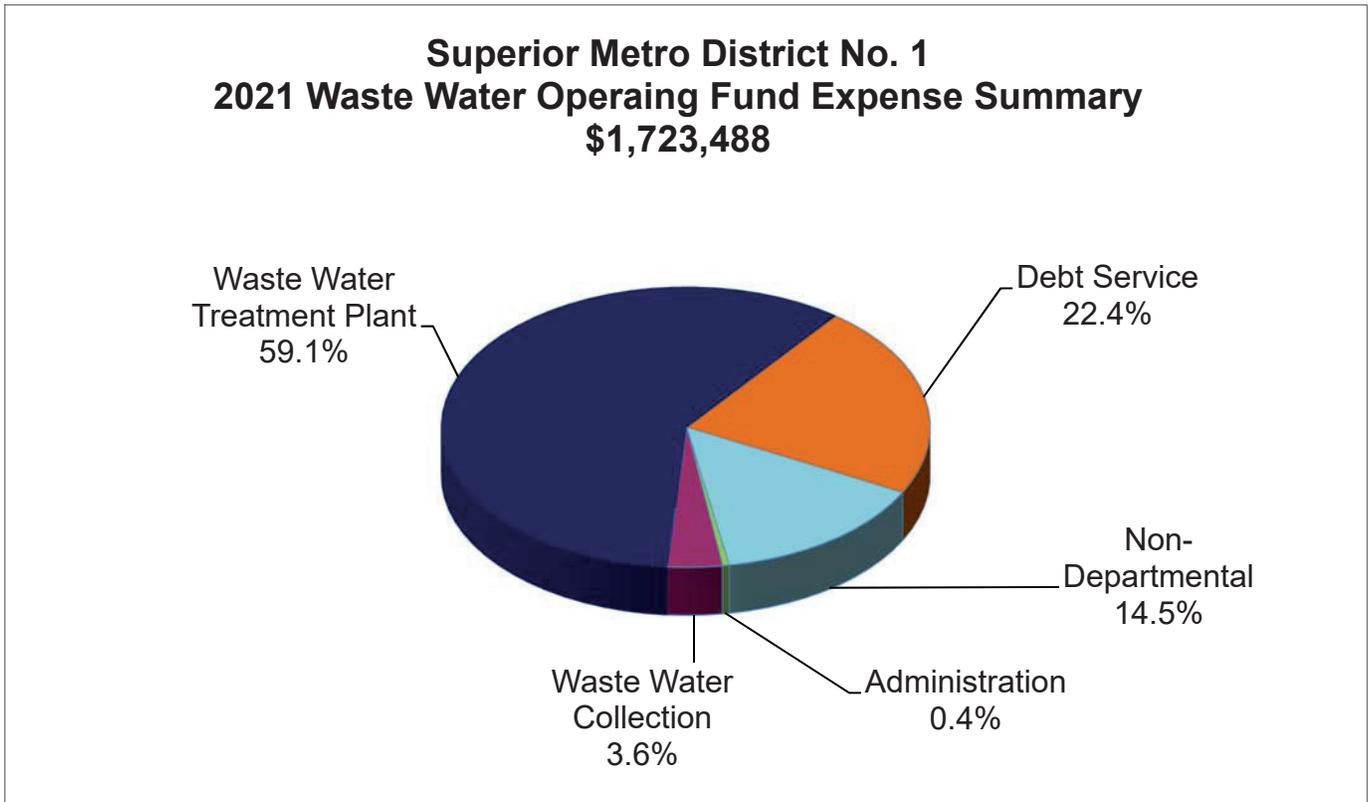


**Superior Metro District No. 1
2021 - 2025 Wastewater Operating Fund Expense**

Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Administration	\$3,651	\$9,790	\$7,490	\$8,060	\$8,258	\$8,086	\$7,992
Waste Water Collection	740,347	61,000	62,500	58,910	60,667	62,485	64,363
Waste Water Treatment Plant	997,278	1,016,692	1,018,400	1,055,455	1,093,993	1,134,074	1,175,763
Debt Service Payments	87,001	87,107	385,304	385,374	386,383	388,813	644,387
Non-Departmental	228,644	395,011	249,797	312,326	418,449	567,292	441,245
	<u>\$2,056,921</u>	<u>\$1,569,600</u>	<u>\$1,723,488</u>	<u>\$1,820,125</u>	<u>\$1,967,750</u>	<u>\$2,160,750</u>	<u>\$2,333,750</u>

Expense Summary

This fund reflects an overall increase from 2020 as a result of a new debt service payment for a capital project at the Wastewater Treatment Plant and inflationary increases within the budget.



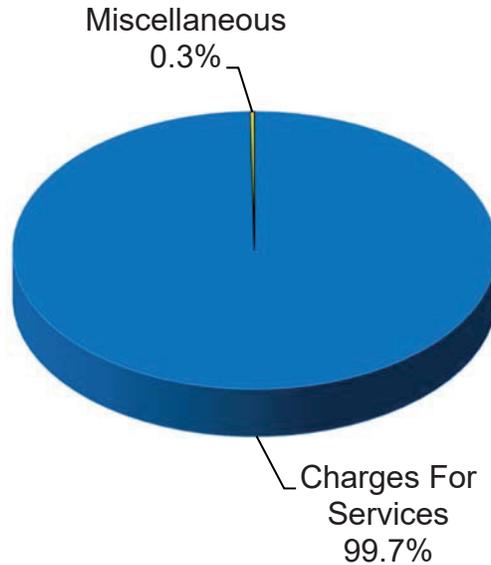
**Superior Metro District No. 1
2021 - 2025 Storm Water Operating Fund Revenue**

Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Storm Drainage Service Fees	\$358,536	\$364,000	\$364,000	\$374,000	\$384,000	\$394,000	\$402,000
Miscellaneous	6,161	2,000	1,000	2,000	1,000	2,000	2,000
Use of / (Addition to) Fund Balance	437,148	(5,000)	-	-	-	-	153,355
	<u>\$801,845</u>	<u>\$361,000</u>	<u>\$365,000</u>	<u>\$376,000</u>	<u>\$385,000</u>	<u>\$396,000</u>	<u>\$557,355</u>

Revenue Summary

Storm Drainage Service Fees will remain the same in 2021 for both the Coal Creek and Rock Creek drainage basins. There are no planned fee increases through 2025. The increase in service fee revenues comes from additional customers being added to the system.

**Superior Metro District No. 1
2021 Storm Water Operating Fund Revenue Summary
\$365,000**

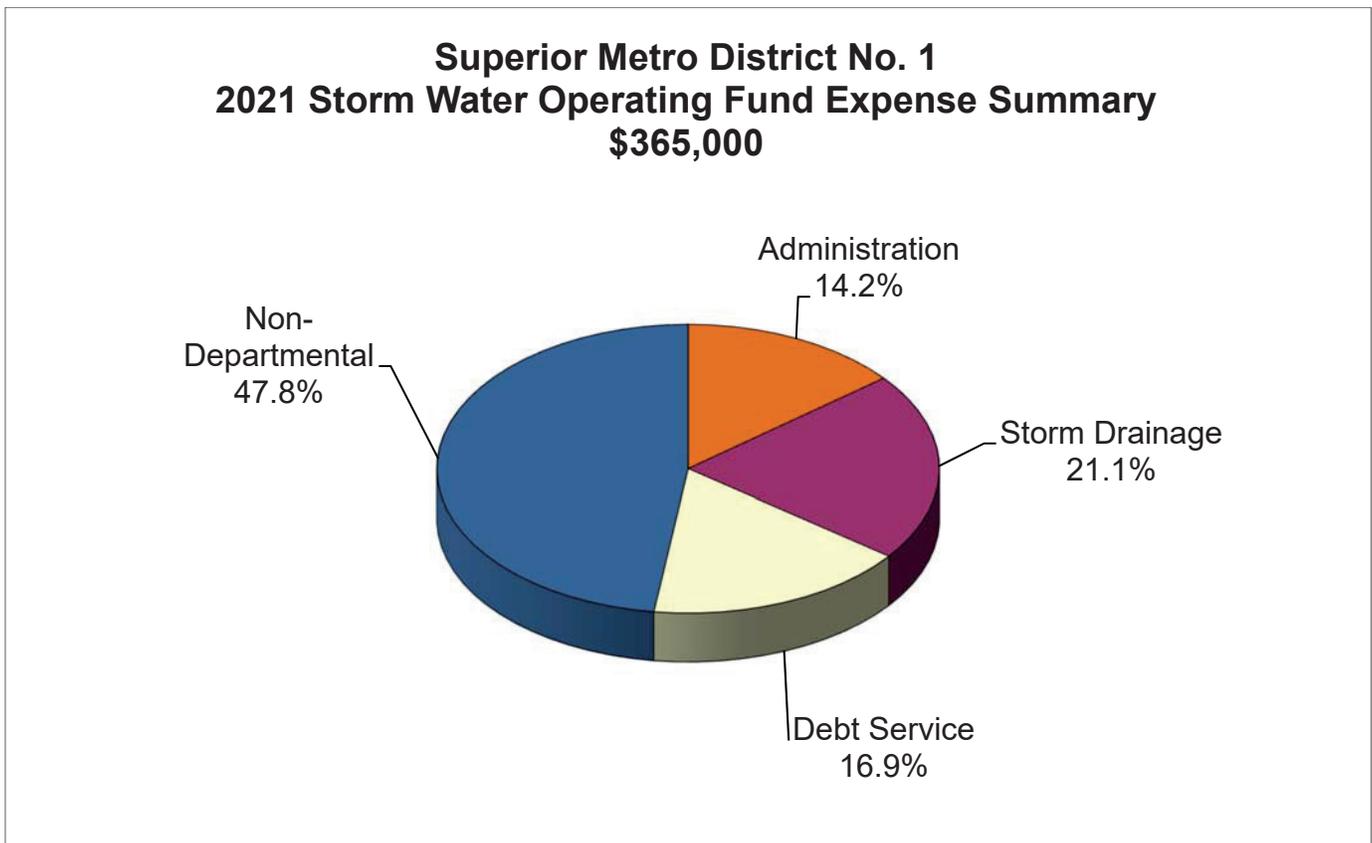


**Superior Metro District No. 1
2021 - 2025 Storm Water Operating Fund Expense**

Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Administration	\$41,773	\$47,860	\$51,860	\$47,850	\$49,210	\$50,360	\$51,602
Storm Drainage	549,284	66,000	77,000	67,680	69,712	71,804	73,959
Debt Service Payments	61,647	61,722	61,600	61,637	61,653	61,648	242,850
Non-Departmental	149,141	185,418	174,540	198,833	204,425	212,188	188,944
	\$801,845	\$361,000	\$365,000	\$376,000	\$385,000	\$396,000	\$557,355

Expense Summary

This fund reflects an overall increase from 2020 as a result of higher storm drainage expenses and inflationary increases within the budget.



**Town of Superior
2021 - 2025 Total Capital Fund Revenue Summary**

Governmental Capital Improvement Revenue (42)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
31-1300	Sales, Non SURA	\$268,330	\$240,000	\$320,000	\$320,000	\$325,000	\$330,000	\$335,000
31-1301	Sales, SURA	691,213	715,000	680,000	645,000	655,000	670,000	680,000
31-1310	Vehicle Use Tax	100,732	90,000	90,000	95,000	97,500	100,000	102,500
31-1320	Building Use Tax	50,097	85,000	95,000	105,000	105,000	65,000	35,000
36-6100	Interest Income	35,929	28,000	15,000	-	8,000	12,000	28,000
36-6300	Grant Revenue	-	-	1,050,000	-	-	-	-
36-6600	Miscellaneous	132,810	1,030,000	35,000	30,000	-	-	-
36-6820	Loan Proceeds	4,125,000	2,200,000	-	-	-	-	-
36-6840	Park Impact Fee	84,000	294,000	260,000	225,000	135,000	-	3,000
36-6841	School Impact Fee	24,990	145,000	125,000	110,000	65,000	-	1,000
36-6843	Public Facility Fee	-	5,000	5,000	-	-	-	-
36-6850	Downtown Superior Public Improvement Reimbursement	-	745,669	-	-	-	-	-
36-6910	Transfer from General Fund	2,875,000	2,400,000	3,525,000	1,600,000	1,975,000	1,900,000	1,925,000-
	Use of / (Addition to) Fund Balance	918,280	143,214	1,522,000	(1,661,000)	116,500	(1,242,000)	1,273,500
		\$9,306,381	\$8,120,883	\$7,722,000	\$6,598,500	\$3,482,000	\$1,835,000	\$4,383,000

Conservation Trust Revenue (70)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
36-6100	Interest Income	\$4,325	\$2,000	\$2,000	\$1,000	\$1,000	\$1,000	\$1,000
36-6310	Intergovernmental - State Lottery	149,457	125,000	125,000	125,000	125,000	125,000	125,000
	Use of / (Addition to) Fund Balance	(44,947)	23,000	23,000	24,000	24,000	24,000	24,000
		<u>\$108,835</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>

Open Space Revenue (71)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
31-1300	Open Space Sales & Use Tax	\$715,371	\$734,000	\$520,000	\$495,000	\$512,500	\$495,000	\$482,500
36-6100	Interest Income	93,786	45,000	5,000	5,000	5,000	9,000	15,000
36-6600	Miscellaneous	-	-	13,200	13,200	13,200	13,200	13,200
36-6821	Misc. (Loan Repayment)	343,383	343,383	-	-	-	-	-
	Downtown Superior Public Improvement Reimbursement	-	1,136,336	-	-	-	-	-
	Use of / (Addition to) Fund Balance	(218,107)	(2,143,719)	(277,436)	(245,385)	(259,872)	(241,141)	(227,184)
		<u>\$934,433</u>	<u>\$115,000</u>	<u>\$260,764</u>	<u>\$267,815</u>	<u>\$270,828</u>	<u>\$276,059</u>	<u>\$283,516</u>

Water Capital Revenue (50)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
36-6100	Interest Income	\$274,358	\$121,000	\$120,000	\$95,000	\$70,000	\$109,000	\$144,000
36-6300	Grant Revenue	18,654	-	-	-	-	-	-
36-6341	Water System Development Fees	1,502,692	3,200,000	3,200,000	3,500,000	2,500,000	1,600,000	700,000
36-6344	Irrigation Tap Fees	46,337	35,000	50,000	50,000	50,000	50,000	50,000
36-6348	Effluent Water Leases	34,352	-	10,000	10,000	10,000	10,000	10,000
36-6953	Transfer from Operation Service Fees	-	-	21,874	104,062	115,660	192,421	-
	Use of / (Addition to) Fund Balance	(77,538)	(1,846,617)	(689,124)	(1,301,182)	(625,881)	(13,474)	1,431,135
		<u>\$1,798,855</u>	<u>\$1,509,383</u>	<u>\$2,712,750</u>	<u>\$2,457,880</u>	<u>\$2,119,779</u>	<u>\$1,947,947</u>	<u>\$2,335,135</u>

Wastewater Capital Revenue (51)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
36-6100	Interest Income	\$29,737	\$16,000	\$36,000	\$6,000	\$9,000	\$12,000	\$24,000
36-6341	Waste Water System Development Fees	336,813	800,000	780,000	1,340,000	1,260,000	705,000	185,000
36-6810	Debt/Loan Proceeds	-	5,000,000	-	-	-	-	-
36-6953	Transfer from Operation Service Fees	-	153,396	-	52,931	149,094	287,603	150,833
	Use of / (Addition to) Fund Balance	154,825	(757,646)	2,665,750	(1,064,181)	209,406	(814,603)	1,388,067
		<u>\$521,375</u>	<u>\$5,211,750</u>	<u>\$3,481,750</u>	<u>\$334,750</u>	<u>\$1,627,500</u>	<u>\$190,000</u>	<u>\$1,747,900</u>

Storm Water Capital Revenue (52)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
36-6100	Interest Income	\$2,054	\$2,000	\$-	\$1,000	\$2,000	\$4,000	\$5,000
36-6341	Storm Water System Development Fees	141,449	350,000	365,000	370,000	285,000	185,000	80,000
36-6953	Transfer from Operation Service Fees	-	28,348	11,711	29,831	29,019	30,138	-
	Use of / (Addition to) Fund Balance	(121,250)	(325,848)	127,789	(234,331)	(156,519)	(40,003)	137,509
		<u>\$22,253</u>	<u>\$54,500</u>	<u>\$504,500</u>	<u>\$166,500</u>	<u>\$159,500</u>	<u>\$179,135</u>	<u>\$222,509</u>

**Town of Superior
2021- 2025 Total Capital Fund Expenditure Summary**

Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Governmental Capital Improvement	\$9,306,381	\$8,120,883	\$7,722,000	\$6,598,500	\$3,482,000	\$1,835,000	\$4,383,000
Conservation Trust	108,835	150,000	150,000	150,000	150,000	150,000	150,000
Open Space	810,740	-	-	-	-	-	-
Superior/ McCaslin Metropolitan Interchange District	923,494	120,000	420,000	160,000	-	-	-
Water Capital	1,798,855	1,509,383	2,712,750	2,457,880	2,119,779	1,947,947	2,335,135
Waste Water Capital	521,375	5,211,750	3,481,750	334,750	1,627,500	190,000	1,747,900
Storm Water Capital	22,253	54,500	504,500	166,500	159,500	179,135	222,509
	<u>\$13,491,933</u>	<u>\$15,166,516</u>	<u>\$14,991,000</u>	<u>\$9,867,630</u>	<u>\$7,538,779</u>	<u>\$4,302,082</u>	<u>\$8,838,544</u>

CAPITAL FUNDS IMPACT ON OPERATING BUDGETS

A detail of capital fund expenses is included within on each individual capital project sheet. The impact of significant capital projects on the operating budgets is listed below. The annual operating budget impact for capital projects is included on the individual projects sheets in the Capital Improvement section.

Community Park Building Upgrades – (Government CIP)

This project will upgrade the current restroom and concessions building at Community Park allowing for additional year-round restrooms, equipment storage and improved concession areas. When the project is complete in 2024, maintenance expenses are estimated to increase by \$20,000.

Downtown Superior Civic Space Improvements – (Government CIP)

This project will provide tenant improvements to the Downtown Civic Space facility that will be built by the master developer. When the project is complete in 2024, Superior's projected maintenance and staffing costs are estimated to be \$250,000.

Disinfection Outreach Verification Effort (DOVE) / UV Disinfection – (Water CIP)

This project will add ultraviolet disinfection to the Water Treatment Plant process. When the project is complete, there will be estimated maintenance cost of \$25,000 beginning in 2022.

WTP Solids Handling Facility – (Water CIP)

This project will provide drying beds for the Water Treatment Plant process. When the project is complete in 2023, there will be estimated maintenance cost of \$50,000.

WWTP Biological Nutrient Removal – (Sewer CIP)

This project will upgrade the Waste Water Treatment Plant for the removal of Biological Nutrients. The upgrades are needed as the result of new State and Federal unfunded mandates. When the project is complete in 2026, there will be estimated maintenance cost of \$25,000.

**Town of Superior
2021 Projected Changes to Fund Balance**

	General	Water, Waste Water Storm Water (SMD 1)	Capital Improvement	Special Revenue
Beginning Fund Balance	\$8,945,074	\$18,400,877	\$1,526,519	\$1,419,094
Revenues:				
Property Tax	2,235,000	-	-	-
Sales/Use/Other Tax	9,260,000	-	1,185,000	1,185,000
Licenses and Permits	856,500	-	-	-
Intergovernmental	-	-	-	125,000
Charges for Services	1,476,252	5,429,125	-	1,857,000
Fines and Forfeitures	150,000	-	-	-
Interfund Transfers	-	-	3,525,000	-
Miscellaneous	135,000	4,678,585	1,490,000	27,200
Total Revenues	14,114,752	10,107,710	6,200,000	3,194,200
Expenditures:				
General Government	3,856,185	-	190,000	220,000
Public Safety	1,959,354	-	-	-
Public Works, Utilities	2,103,393	10,209,931	6,567,500	-
Parks, Recreation, Open Space	2,674,167	-	964,500	2,266,194
Debt Service	-	2,033,557	-	661,218
Other	4,696,475	-	-	-
Total Expenditures	15,289,574	12,243,488	7,722,000	3,147,412
Change in Fund Balance	(1,174,822)	(2,135,778)	(1,522,000)	46,788
Ending Fund Balance	7,770,252	16,265,099	4,519	1,465,882
Reserves, Restrictions, Designations	(458,687)	-	-	-
Unrestricted Ending Fund Balance	\$7,311,565	\$16,265,099	\$4,519	\$1,465,882

**Town of Superior
2021 Projected Changes to Fund Balance**

	SMID	SURA Marketplace Sales Tax	SURA STC Prop Tax	Total
Beginning Fund Balance	\$1,218,766	\$-	\$5,520	\$31,515,850
Revenues:				
Property Tax	762,802	-	3,105,000	6,102,802
Sales/Use/Other Tax	540,000	6,360,000	-	18,530,000
Licenses and Permits	-	-	-	856,500
Intergovernmental	23,000	-	-	148,000
Charges for Services	-	-	-	8,764,377
Fines and Forfeitures	-	-	-	150,000
Interfund Transfers	-	-	-	3,525,000
Miscellaneous	12,000	-	500	6,343,285
Total Revenues	1,337,802	6,360,000	3,105,500	44,419,964
Expenditures:				
General Government	159,912	-	-	4,426,097
Public Safety	-	-	-	1,959,354
Public Works, Utilities	596,200	-	-	19,477,024
Parks, Recreation, Open Space	227,000	-	-	6,131,861
Debt Service	344,947	6,360,000	-	9,399,722
Other	-	-	3,105,500	7,801,975
Total Expenditures	1,328,059	6,360,000	3,105,500	49,196,033
Change in Fund Balance	9,743	-	-	(4,776,069)
Ending Fund Balance	1,228,509	-	5,520	26,739,781
Reserves, Restrictions, Designations	-	-	-	(458,687)
Unrestricted Ending Fund Balance	\$1,228,509	\$-	\$5,520	\$26,281,094

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General Fund Tab

GENERAL FUND

This fund accounts for the general obligation of the Town which is not required to be accounted for in any other fund. The General Fund accounts for the majority of Town services. Sales tax, use tax, property tax, user fees, fines, permit fees, license fees, intergovernmental revenue and administrative charges are sources of General Fund revenue.

Departments within the General Fund include:

- Legislative
- Judicial
- Clerk
- Administrative
- Finance
- Legal Services
- Public Safety
- Building Inspections
- Parks, Recreation and Open Space
- Public Works and Utilities
- Non-Departmental
- Library

LEGISLATIVE

Program Description

The elected officials for the Town of Superior include a Mayor and six-member Board of Trustees. These seven officials serve as the legislative and policy-making body for the incorporated Town of Superior. The Mayor and Board are elected at-large and represent the Town as a whole.

This category is designated to fund programs such as lobbying, policy planning, goal setting and grant/relief funding. The Board's compensation and supplies, such as, training and travel are also accounted for in this fund.

Goals

- **Enhance Financial Stability and Business Retention** – Ensure the Town's long term financial stability by diversifying revenue streams, reducing and restructuring of existing debt, pursuing financial self-sufficiency of utility operations, and supporting local businesses.
- **Provide Excellent Public Services and Public Infrastructure** – Continue to expand and improve services and infrastructure by prioritizing and funding infrastructure and service needs, and to pursue service-sharing opportunities and partnerships for regional infrastructure improvements.
- **Engage Residents through Outreach and Marketing** – Explore and initiate methods that will continuously improve education, communication and meaningful dialog between the Town, its residents, homeowners associations and advisory groups, in order to maintain and improve our quality of life and aid in decision-making that benefits the Town as a whole.
- **Strategically Manage and Enhance Open Space, Parks and Trails** – Augment natural and developed open space and parks within the Town through strategic acquisitions, development and management.
- **Promote and Manage Development Opportunities** – Review development opportunities in a timely manner, reconciling public and private interests so that growth achieves the Town's long-term vision as stated in the Town's Comprehensive Plan.
- **Support Environmental Sustainability** – Continue implementation of this Goal through energy initiatives, promotion of water and energy conservation efforts, and possible expansion of Town program and incentives.

Legislative Expense (10-411)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
1030	Board Compensation	\$37,800	\$39,000	\$59,400	\$59,400	\$78,000	\$78,000	\$78,000
1400	FICA	2,892	2,984	4,544	4,544	4,544	5,967	5,967
2150	Lobbying	23,539	16,500	16,500	16,500	16,500	16,500	16,500
3100	Telephone	3,658	3,800	3,800	3,800	3,800	3,800	3,800
4300	Training	6	1,400	1,400	1,400	1,400	1,400	1,400
4310	Travel & Expenses	2,756	5,200	5,200	5,200	5,200	5,200	5,200
4900	Other Fees and Services	3,199	1,000	3,000	3,000	3,000	3,000	3,000
5100	Supplies	1,726	12,500	2,000	16,000	2,000	16,000	2,000
8180	Policy Planning & Goal Setting	-	2,500	2,500	2,500	2,500	2,500	2,500
8880	Board Special Funds	6,000	10,000	10,000	10,000	10,000	10,000	10,000
8881	Board Relief Fund	-	2,000	2,000	2,000	2,000	2,000	2,000
		\$81,576	\$96,884	\$110,344	\$124,344	\$130,367	\$144,367	\$130,367

JUDICIAL

Program Description

Municipal court is conducted through the Judicial Division. The Assistant Town Manager oversees the Municipal Court operations with the Court Clerk coordinating customer service and the day-to-day functions of the Court. The Municipal Court Judge is appointed by the Town Board. Generally, three sessions of Municipal Court are held on the second Thursday of each month at Town Hall. Ordinance violations are addressed during the morning session and traffic and juvenile violations are heard during the afternoon session. An additional monthly session is added as necessary for arraignments and trials, typically on the third Thursday of the month.

Goals

- Create all forms and documents necessary for court procedures within the Caselle Court Management software system.
- Continue to update and improve the Court Procedure Manual.
- Implement cross-training for additional Court coverage.
- Collect fines and fees assessed on Municipal ordinance cases.

Performance Measures

Description	2019	2020	2021
Cases processed annually	1,770	800	1,200
Citations paid by mail or phone, and online	80%	90%	80%
Appearances when mandatory (Defendant has to appear in Court based on violation committed)	90%	90%	90%
No show to Court or failure to pay resulting in a warrant or default	10%	15%	10%
Appearances when not mandatory (Defendant has the option to plea bargain before the Court date, and is not required to appear in Court)	20%	20%	20%

Judicial Expense (10-412)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
1010	Salaries	\$28,875	\$30,619	\$31,537	\$32,798	\$34,110	\$35,474	\$36,893
1060	Overtime	188	-	-	-	-	-	-
1300	Payroll Costs (Benefits)	13,934	14,768	15,439	16,365	17,347	18,388	19,491
1400	FICA	402	444	457	476	495	514	535
2460	Bank Fees	3,878	2,750	2,750	2,750	2,750	3,000	3,000
2470	Archiving	1,000	500	500	500	500	500	500
2700	Bailiff	10,243	13,000	13,000	13,000	14,000	14,000	15,000
2800	Municipal Court Judge	24,220	24,000	26,000	26,000	28,000	28,000	30,000
2810	Prosecuting Attorney	19,906	20,000	20,500	21,000	21,500	22,000	22,500
3210	Software/Support	5,200	5,600	5,800	6,000	6,250	6,500	6,750
4200	Memberships	20	50	20	30	30	30	30
4300	Training	93	400	400	400	400	400	-
4310	Travel & Expenses	-	100	100	100	100	100	-
4400	Printing & Binding	2,078	2,060	1,750	1,803	1,857	1,913	1,970
4900	Other Fees & Services	1,603	1,500	1,500	1,500	1,500	1,500	1,500
5100	Supplies	-	500	-	-	-	-	-
		<u>\$111,640</u>	<u>\$116,291</u>	<u>\$119,753</u>	<u>\$122,722</u>	<u>\$128,839</u>	<u>\$132,319</u>	<u>\$138,169</u>

CLERK

Program Description

The Town Clerk’s Office provides services to the Town such as preparing agendas for the Board of Trustees, the Superior Metropolitan District #1, the Superior/McCaslin Interchange Metropolitan District, Superior Urban Renewal Authority and Planning Commission meetings; preparing Town Board agenda documents to be posted on the Town’s webpage; posting agendas for the Board of Trustees and the Planning Commission, posting notices for the Finance Committee meetings, the Transportation and Safety Committee meetings, and special meetings and work sessions; attending Board of Trustees meetings, preparing minutes of the Board of Trustees and Planning Commission meetings; processing business licenses, liquor license applications and renewals and peddler’s licenses; preparing documents for codification in the Superior Municipal Code; record documents at the Boulder County Clerk & Records office, and at Jefferson County as well; and keeping accurate records of ordinances, resolution and minutes as well as all contracts or agreements approved by resolution. The Town Clerk also serves as the Town Treasurer. Other related services include conducting elections and processing development applications.

Goals

- Assure all businesses, including Home Occupations who collect a retail sales tax, obtain a business license, and keep up-to-date on these licenses.
- Assure Town documents are electronically imaged.
- Codify all ordinances into the Superior Municipal Code.

Performance Measures

Description	2019	2020	2021
Percent of election deadlines met	100%	100%	100%
Codification of ordinances	100%	100%	100%

Clerk Expense (10-414)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
1010	Salaries	\$101,177	\$105,342	\$107,028	\$111,309	\$115,761	\$120,391	\$125,207
1060	Overtime	37	-	-	-	-	-	-
1300	Payroll Costs (Benefits)	30,385	32,633	33,939	35,975	38,134	40,422	42,847
1400	FICA	1,474	1,527	1,552	1,614	1,679	1,746	1,816
2470	Archiving	400	35,000	35,000	500	500	500	500
2500	Codification Services	3,244	3,000	3,000	3,000	3,000	3,000	3,000
2820	Elections	-	15,000	-	10,000	-	15,000	-
4200	Memberships	396	400	400	400	400	400	400
4300	Training	85	1,000	1,000	1,000	1,000	1,000	1,000
4310	Travel & Expense	134	2,200	2,200	2,200	2,200	2,200	2,200
4400	Printing	-	100	100	100	100	100	100
4410	Publication of Legal Notices	871	500	500	500	500	500	500
4420	Recording Fees	141	200	200	200	200	200	200
4900	Other Fees & Services	447	500	500	500	500	500	500
5100	Supplies	73	4,700	1,700	1,700	200	200	200
		\$138,864	\$202,102	\$187,119	\$168,998	\$164,174	\$186,159	\$178,470

ADMINISTRATIVE

Program Description

The Administrative Department provides management assistance and professional support for the Town including media/publications and communication, code enforcement, library services, trash and recycling, economic development, and planning and development. It also serves as the Town's representative for meetings with federal, state, county and municipal organizations. The Town Manager and administrative staff oversee the day to day operations of the Town. The Town Manager and administrative staff assist departments with program planning and implementation and assist staff in following Board of Trustees directives. The Town Manager undertakes research at the direction of the Board and makes recommendations to the Board.

Goals

- Ensure the successful implementation of Town Board goals and policies.
- Ensure the delivery of high-quality, cost effective services to the citizens through effective management and efficient administration.
- Provide timely, complete and accurate recommendations and reports to the Mayor and Board of Trustees.
- Promote sustainability-related programs.
- Participate in regional transportation initiatives.
- Retain businesses and work to bring in new development and business opportunities.

Performance Measures

Description	2019	2020	2021
Number of Town Board goals implemented	All	All	All
Number of Request for Proposals issued and reviewed for services	2	2	2
Number of Board directed Action items resolved	185	195	195

Administrative Expense (10-415)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
1010	Salaries	\$555,006	\$577,184	\$749,156	\$779,122	\$810,287	\$842,698	\$876,406
1060	Overtime	653	100	100	100	100	100	100
1300	Payroll Costs (Benefits)	203,664	215,849	286,905	304,119	322,366	341,708	362,210
1400	FICA	8,001	8,377	10,870	11,305	11,757	12,227	12,716
2210	Engineering	4,208	2,500	2,500	2,500	2,500	2,500	2,500
2300	Planning Services	44,971	50,000	40,000	35,000	35,000	30,000	30,000
2470	Archiving	4,000	4,000	4,000	4,000	4,000	4,000	4,000
2760	GIS	-	10,000	-	-	-	-	-
2920	Website Maintenance	60,293	68,000	70,000	74,000	77,000	81,000	86,000
2930	Channel 8	1,275	3,100	3,200	3,296	3,395	3,497	3,602
2980	Economic Development	99,388	150,000	125,000	75,000	75,000	75,000	75,000
3100	Telephone	3,705	8,000	8,000	8,000	8,000	8,000	8,000
4200	Memberships	2,322	3,000	3,000	3,000	3,000	3,000	3,000
4210	Subscriptions	115	500	500	500	500	500	500
4300	Training	2,529	4,800	5,600	5,600	5,600	5,600	5,600
4310	Travel & Expenses	8,544	9,650	11,050	11,050	11,050	11,050	11,050
4400	Printing & Binding	-	2,500	2,500	2,500	2,500	2,500	2,500
4900	Other Fees & Services	2,822	5,000	5,000	5,000	5,000	5,000	5,000
5100	Supplies	7,088	11,000	5,000	4,030	3,061	4,093	4,626
5200	Software	1,253	17,500	6,650	6,850	7,056	7,268	7,486
8140	Humane Society	526	700	700	700	700	700	700
8190	Chamber of Commerce – Membership	15,000	40,000	15,000	15,000	15,000	15,000	15,000
8191	Chamber of Commerce – Economic Development	-	-	15,000	-	-	-	-
8200	Waste Diversion/ Recycling	24,015	37,700	37,700	37,700	40,000	40,000	40,000
		<u>\$1,049,378</u>	<u>\$1,229,460</u>	<u>\$1,407,431</u>	<u>\$1,388,372</u>	<u>\$1,442,872</u>	<u>\$1,495,441</u>	<u>\$1,557,996</u>

FINANCE

Program Description

The Finance Department is responsible for all Town (1) administrative services functions including human resource, information technology (including Town Board web streaming) and building/janitorial maintenance and (2) financial activities including accounting, financial reporting, fiscal policy development, forecasting, budgeting, capital financing/debt issuance and management, payroll, accounts payable, accounts receivable, sales/use tax administration, collections and audit, cash/investment management, utility billing, utility rate setting, insurance/risk management, purchasing oversight, fixed asset management and administrative support/receptionist functions. The department includes the following positions: contract AV Technician, Admin Clerk/HR Assistant, Utility Billing Clerk, Administrative Services Manager, Accounting Technician, Accounting Manager, and Finance Director.

Goals

- 2020 audit completed by May, 2021, including potential Single Audit.
- 2022 budget completed and adopted by December 1, 2021.
- Continue to monitor/review STC public infrastructure verification of eligible expenses and incentive reimbursements (TIF, building use, plan check/permit revenues).
- Finalize 2021 funding for Superior’s participation in the Windy Gap Firing Project (estimated at +\$30m). Through an allotment contract, determine funding amount (debt versus cash contribution) and term (20 or 30 years).
- Continued analysis and public outreach on the Town Hall Expansion project. Currently budgeted for design in 2022, construction 2023.

Performance Measures

Description	2019	2020	2021
AP/Payroll invoices/checks	5,030	5,000	5,100
Town Hall visitors/customer contacts (down with COVID)	6,824	7,000	4,000
Percent of months (Except Dec) closed within 30 days (100% goal)	100%	100%	100%
Workers Compensation claims and losses (2 and <\$2,000 goals)	1/\$982	2/\$2,000	2/\$2,000
NCCI Workers Compensation Experience Rating (< 1.00 goal)	.71	.69	.71
Utility customers who are “Green”/paperless (60% goal)	39%	45%	60%
Regular Staff Turnover (8%)	14%	<8%	<8%
Days to Fill Vacancy (60 days)	63	<60	<60
Building Maintenance Cost/SF (\$7.00 goal)	7.48	<\$6.50	<\$7.00
IT Cost/FTE (\$6,000 goal)	\$6,196	<\$5,000	<\$6,000
Web streamed/Zoom Meetings	122	125	135

Finance Expense (10-416)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
1010	Salaries	\$441,483	\$461,407	\$527,636	\$548,741	\$570,691	\$593,519	\$617,260
1040	Part-Time Salaries	62,938	65,244	-	-	-	-	-
1060	Overtime	86	500	500	500	500	500	500
1300	Payroll Costs (Benefits)	170,247	183,280	221,347	234,628	248,706	263,628	279,446
1400	FICA	11,015	11,720	7,689	7,995	8,313	8,644	8,989
2400	Auditing Services	14,750	16,000	16,500	17,000	17,500	18,000	18,500
2490	Investment Fees	9,974	9,000	9,500	10,000	10,500	11,000	11,500
2600	Personnel Services	21,010	25,000	25,000	25,750	26,523	27,319	28,139
3100	Telephone	3,278	4,000	4,000	4,120	4,244	4,371	4,502
3210	Software Maintenance	25,351	26,000	27,000	27,810	28,644	29,503	30,388
4200	Memberships	11,075	10,000	10,000	10,000	10,000	10,000	10,000
4210	Subscriptions	512	1,000	1,000	1,000	1,000	1,000	1,000
4300	Training	2,985	3,800	3,800	3,800	3,800	3,800	3,800
4310	Travel & Expenses	5,897	5,700	5,700	5,700	5,700	5,700	5,700
4900	Other Fees & Services	1,462	1,000	1,000	1,000	1,000	1,000	1,000
5100	Supplies	4,650	6,500	5,000	10,652	12,305	8,464	5,628
		\$786,753	\$830,151	\$865,672	\$908,696	\$949,426	\$986,448	\$1,026,352

LEGAL SERVICES

Program Description

The Town Attorney's Office serves as legal advisor to the Town, SMD #1, SMID, and SURA Boards, the Town Manager, and other departments of the Town through the Town Manager. The Town Attorney services include issuing oral and written opinions, drafting of legislation, contracts, and other formal documents, and review of all contracts and legal instruments to which the Town is a party. The Attorney is contracted to provide these services and is not a member of Town Staff.

Legal Expense (10-419)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2100	General	\$161,984	\$155,000	\$150,000	\$150,000	\$155,000	\$155,000	\$160,000
2111	Jefferson Parkway	51,919	30,000	30,000	30,000	30,000	30,000	30,000
2112	Oil & Gas	10,378	10,000	10,000	10,000	10,000	10,000	10,000
		\$224,281	\$195,000	\$190,000	\$190,000	\$195,000	\$195,000	\$200,000

PUBLIC SAFETY

Program Description

The Public Safety budget includes costs to provide law enforcement and dispatching services. The Town has an agreement with the Boulder County Sheriff's Office to provide municipal law enforcement services. Mountain View Fire Rescue (previously Rocky Mountain Fire Protection District) and Louisville Fire provides fire and emergency service in the Town and is supported by a separate property tax mill levy.

Goals

- Ensure involvement with all aspects of the community by maintaining contact and open communication with schools and fostering a network of open communications with the community.
- Continue to provide high-caliber Public Safety services via well-trained, skilled, and adequately-equipped staff members able to respond to the needs to the Town.
- Continue to provide Public Safety services that incorporate Boulder County Sheriff's Office policies and procedures and the needs of the community as expressed by the citizens, elected officials, and Town staff.
- Continue to enhance traffic enforcement activities.

Performance Measures

Description	2019	2020	2021
Response time to priority call types (Average)	Prior. 1 = 6m 41s Prior. 2 = 7m 48s Prior. 3 = 13m 28s	Prior. 1 = 7m 08s Prior. 2 = 8m 22s Prior. 3 = 14m 23s	Prior. 1 = 6m 05s Prior. 2 = 8m 20s Prior. 3 = 14m 10s
Number of traffic citations issued	1,583	1,525	1,665
Cases closed	78% clearance/closed rate	75% clearance/closed rate	73% clearance/closed rate

Public Safety Expense (10-421)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2700	Law Enforcement Services	\$1,557,114	\$1,765,166	\$1,793,044	\$2,009,985	\$2,070,285	\$2,132,394	\$2,196,366
2710	Dispatch Services	139,079	141,166	141,710	145,961	150,340	154,850	159,496
3100	Telephone	6,452	6,200	8,000	8,240	8,487	8,742	9,004
3105	Office Lease	6,000	6,000	6,000	6,000	6,000	6,000	6,000
3110	Utilities	2,177	2,500	2,500	2,575	2,652	2,732	2,814
3220	Building Maintenance	2,173	4,000	4,000	4,000	4,000	4,000	4,000
5100	Supplies	1,636	3,100	3,100	3,193	3,289	3,398	4,990
6100	Office Equipment	3,217	1,000	1,000	1,000	1,000	1,000	1,000
		<u>\$1,717,848</u>	<u>\$1,929,082</u>	<u>\$1,959,354</u>	<u>\$2,180,954</u>	<u>\$2,246,053</u>	<u>\$2,313,106</u>	<u>\$2,383,670</u>

BUILDING INSPECTIONS

Program Description

The Building Inspections Department ensures the standards and codes as set forth by the Town of Superior for safety, health and public welfare are implemented and maintained by regulating and controlling the design, construction, quality of materials, use and occupancy, and location of all buildings and structures within Superior. The department provides for the issuance of all building-related permits and the associated activities as they relate to the permits being issued. These activities include plan review for all new construction, remodels, additions, and miscellaneous projects. In October, 2013 Solar Friendly Communities certified Superior as a Silver Level Solar Friendly Community. The Town waives the permit and plan review fees for solar installations.

Goals

- Enhance building inspection, solar application, and other information available through the Town website.
- Respond to calls for inspections the next working day.
- Single-family plan review performed in 10 working days.
- Multi-family plan review performed in 15 to 20 working days.
- Commercial plan review performed in 20 working days.
- Homeowner residential work plan review performed in 5 working days.
- Miscellaneous plan review performed in 3 working days.
- Develop and maintain status reports on permits, work in progress, expirations etc.
- All plan review and inspection personnel attend 24 hours educational conference or meetings to keep up to date with current code and all updates.

Performance Measures

Description	2019	2020	2021
Call for inspections made within 24 hours	99%	99%	99%
Single-family plan review performed in 10 working days	100%	100%	100%
Multi-family plan review performed in 15 to 20 working days	100%	100%	100%
Commercial plan review performed in 20 working days	100%	100%	100%
Miscellaneous plan review performed in 3 working days	99%	99%	99%

Building Inspections Expense (10-424)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
1010	Salaries (Code Enforcement)	\$55,838	\$58,072	\$59,526	\$61,907	\$64,383	\$66,958	\$69,636
1060	Overtime	443	-	250	250	250	250	250
1300	Payroll Costs (Benefits)	28,249	22,526	33,173	35,163	37,273	39,509	41,880
1400	FICA	792	842	867	901	937	975	1,013
2340	Inspection Services	277,608	637,000	525,000	749,000	721,000	472,500	252,000
2470	Archiving	2,367	500	500	500	500	500	500
4200	Memberships	-	150	150	150	150	150	150
4210	Subscriptions	1,014	1,000	1,000	1,000	1,000	1,000	1,000
4300	Training	-	400	400	400	400	400	400
4310	Travel & Expenses	-	100	100	100	100	100	100
5100	Supplies	-	4,000	2,500	4,075	2,652	4,232	2,814
5200	Software	501	400	400	450	450	450	450
		\$366,812	\$724,990	\$623,866	\$853,896	\$829,095	\$587,024	\$370,193

PARKS, RECREATION AND OPEN SPACE

Program Description

The Parks, Recreation and Open Space department (PROS), encourages vibrant and meaningful community by providing exceptional parks, facilities, arts, open space, events, programs and services. The Department manages and maintains 600 + acres of parks and open space that offer 35 miles of trails, 36 public art pieces, 14 playgrounds, two pools, athletic fields, tennis, basketball and pickleball courts, bike park, skate parks, dog park, disc golf course and community center. PROS facilitates the delivery of services including recreation, athletic, aquatic, enrichment programs, special events and cultural opportunities. PROS facilitates citizen advisory committees, working groups, marketing, community engagement, a dedicated website, and registration/reservation services. PROS manages a variety of contractual services, capital and maintenance projects. Department positions include: PROS Director, Superintendent of Parks and Open Space, Management Analyst II, Recreation Manager, Recreation Supervisor, Recreation Coordinator, Cultural Arts and Events Supervisor, Community Relations Manager, four Parks Technicians, and a variety of part-time positions to support daily operations.

Goals

- Manage contractual services in the best interest of the Town and its residents
- Identify grants and partnerships to expanded/ improved services for the community
- Provide quality recreational facilities, programs, events, and services for the community
- Manage maintenance/replacement of park facilities, equipment, vehicles, and art
- Utilize planning documents to drive service delivery
- Coordinate marketing, public relations and community engagement efforts
- Provide volunteer offerings allowing residents to give back to the community
- Finalize recommendations in the Parks, Recreation, Open Space and Trails Master Plan
- Implement Creative Placemaking Master Plan with the Cultural Arts and Public Spaces Advisory Committee
- Complete renovation of the Coalton Community Center, create and implement programs, services, and events for the community at this location
- Continue planning efforts for parks, community space, programs, events and art for Downtown Superior
- Identify methods to reduce reliance on irrigation including introduction of xeriscape practices in targeted sites

Performance Measures

Description	2019	2020	2021
Implement progressive emission reduction strategy for landscape services	0%	25%	50%
Increase waste diversion rate at Town events	86%	90%	90%
Increase program participation	(30%)	(30%)	20%
Increase social media followers	N/A	35%	10%
Increase volunteer participation	(47%)	(60%)	100%
Grow public art inventory	9%	50%	15%

Parks, Recreation and Open Space Expense (10-426)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
1010	Salaries	\$713,995	\$798,908	\$794,392	\$866,168	\$900,815	\$1,146,848	\$1,161,502
1040	Part-Time Salaries	135,935	131,502	236,000	270,440	281,258	292,508	304,208
1050	On-Call	7,280	7,300	7,300	7,300	7,300	7,300	7,300
1060	Overtime	3,461	6,000	7,000	7,210	7,426	7,649	7,878
1300	Payroll Costs	280,968	319,851	324,485	369,517	391,668	487,189	516,420
1400	FICA	21,735	21,837	29,780	33,458	34,792	38,788	40,334
2210	Engineering	365	30,000	20,000	20,000	20,000	20,000	20,000
2270	Tennis Court Maint.	4,711	3,000	3,000	3,090	3,183	3,278	3,376
2290	Aquatics Lessons	1,741	2,000	2,000	2,000	2,000	2,000	2,000
2650	Professional Services	8,000	10,000	10,300	10,609	10,927	11,255	11,593
2890	Media	6,918	17,500	25,000	25,750	26,523	27,319	28,139
2940	Comm Proj/Prog	102,670	140,000	90,000	160,000	200,000	250,000	250,000
2941	Volunteer Projects	11,379	7,000	9,000	9,270	9,548	9,834	10,129
2942	Youth Lead. Council	3,305	5,000	5,000	5,000	5,000	5,000	5,000
2943	Parks & Rec Comm.	1,578	5,000	5,000	5,000	5,000	5,000	5,000
2944	Cultural Arts Comm.	6,029	5,000	5,000	5,000	5,000	5,000	5,000
2945	Open Space Comm.	4,957	5,000	5,000	5,000	5,000	5,000	5,000
3100	Telephone	8,865	12,000	12,500	13,475	13,879	14,295	14,724
3105	Office Lease	-	-	96,000	98,880	101,846	-	-
3110	Utilities	18,999	17,500	48,000	49,440	50,923	68,451	70,505
3140	Water-Parks	35,544	40,000	43,000	43,000	43,000	43,000	43,000
3150	Electricity-Parks	50,488	56,500	58,000	59,740	61,532	63,378	68,279
3210	Software	25,303	22,000	23,000	23,690	24,401	25,133	25,887
3220	Building Maint.	72,680	45,500	140,000	165,000	169,950	227,049	253,860
3330	Park/Median Maint.	375,006	359,000	398,610	398,568	422,525	423,201	447,897
3480	Pool Chem & Maint.	27,313	28,000	29,000	29,870	30,766	31,689	32,640
4110	Comm. Meetings	-	500	500	500	500	500	500
4130	Historic Preservation	4,748	5,000	5,000	5,000	5,000	5,000	5,000
4200	Memberships	4,843	3,000	5,000	5,000	5,000	5,000	5,000
4300	Training	12,465	7,000	7,800	8,200	8,200	8,200	8,200
4310	Travel	4,377	11,400	11,500	11,600	11,600	11,600	11,600
4700	Recreation Programs	80,854	78,000	93,000	103,000	103,000	103,000	103,000
4900	Other Fees	2,268	1,500	1,500	1,500	1,500	1,500	1,500
5100	Supplies	13,877	10,000	19,500	11,957	16,195	18,195	27,196
5120	Fuel & Maint.	12,047	18,000	19,000	22,070	22,732	23,414	24,116
5160	Uniforms	3,587	4,000	4,500	5,635	5,804	5,978	6,157
5220	Tools / Equip	5,279	5,000	3,500	5,500	3,500	3,500	3,500
8262	Yard Waste	67,121	60,000	65,000	65,000	65,000	65,000	65,000
		<u>\$2,141,181</u>	<u>\$2,303,798</u>	<u>\$2,674,167</u>	<u>\$2,943,437</u>	<u>\$3,094,313</u>	<u>\$3,453,051</u>	<u>\$3,609,460</u>

PUBLIC WORKS AND UTILITIES

Program Description

The Public Works and Utilities Department is responsible for transportation planning and traffic engineering; street maintenance, snow removal, management of capital projects and development review. Also included within this department is the management of SMD No. 1 which plans for and provides water treatment and distribution, wastewater collection and treatment, and storm water management. The department includes: Public Works and Utilities Director, Civil Engineer, Utilities Superintendent, Senior Construction Inspector, Public Works and Utilities Coordinator, Field Maintenance Superintendent and four Field Maintenance Technicians (FMT).

Goals

- Promote a more livable and walkable community by maintaining and enhancing the safe and efficient circulation of pedestrians, cyclists, emergency vehicles and motorists.
- Cost effectively maintain a reasonable level of safety during and after snow and ice events.
- Through Signing and Striping communicate in a clear and concise manner, safe and efficient circulation for motorists, pedestrians and cyclists.
- Operate and maintain traffic signal system to optimize vehicle movement and driver safety.
- Maintain, update and implement a Pavement Management System to cost effectively preserve the community's roadway system.
- Geographical Information System (GIS) - Develop and maintain a digital mapping system and inventory of the street, water, sanitary sewer and storm sewer systems.
- Maintain the Town's expanding bike trail infrastructure

Performance Measures

Description	2019	2020	2021
Streets Maintained (Lane Miles)	82	86	87
Pavement Treatment – Slurry Seal (Square Yards) (Adds Approx. 5 years of pavement life)	0	0	0
Pavement Treatment – Overlay (Square Yards) (Adds Approx. 15 years of pavement life)	830	2,160	33,333
Pavement Treatment – Reconstruction (Square Yards) (Adds Approx. 20 years of pavement life)	25,443	10,495	0
Street Pavement Life Added (Square Yards)	521,355	242,300	500,000
Street Pavement Life Lost (Square Yards)	831,702	838,742	845,000
Snow Removal – Miles Treated/Maintained	6,736	8,680	9,000
Snow Removal – Ice Control – Granular (tons)	895	1,116	900
Snow Removal – Ice Control – Liquid (gallons)	32,363	29,908	30,000
Right-of-way permits reviewed	70	60	60

Public Works and Utilities Expense (10-430)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
1010	Salaries	\$659,164	\$732,342	\$755,125	\$785,330	\$816,743	\$849,413	\$883,390
1040	P/T Salaries	24,302	27,000	28,000	29,400	30,870	32,414	34,035
1050	On-Call	7,300	7,300	7,300	7,300	7,300	7,300	7,300
1060	Overtime	42,244	41,500	43,000	44,935	46,957	49,070	51,278
1300	Payroll Costs	221,548	269,958	273,397	289,901	307,189	325,620	345,157
1400	FICA	10,010	13,392	13,821	14,394	14,991	15,614	16,262
2210	Engineering	100,220	40,000	30,000	20,000	20,600	21,218	21,855
2240	Traffic Engineering	63,346	25,000	26,000	26,780	27,583	28,410	29,262
2760	GIS	6,932	8,000	8,000	8,240	8,487	8,742	9,004
3100	Telephone	1,893	3,000	2,000	2,060	2,122	2,186	2,252
3105	Office Lease	28,938	28,000	29,200	30,400	31,600	-	-
3150	Street Light Electricity	138,552	160,000	165,000	169,950	175,049	180,300	185,709
3180	Street Light Maint.	109,353	60,000	62,000	63,860	65,776	67,749	69,781
3210	Software Maint.	-	3,000	3,000	3,090	3,183	3,278	3,376
3420	Snow Removal	504,492	375,000	390,000	401,700	413,751	426,164	438,949
3440	Traffic Signal Maint.	28,139	25,000	25,750	26,523	27,319	28,139	28,983
3600	Rental Facility	1,293	2,500	2,500	2,575	2,652	2,732	2,814
4200	Memberships	705	1,500	1,500	1,545	1,591	1,639	1,688
4300	Training	1,366	3,300	3,300	3,300	3,300	3,300	3,300
4310	Travel & Expenses	1,631	5,000	5,000	5,000	5,000	5,000	5,000
4400	Printing & Binding	210	500	500	515	530	546	562
4900	Other Fees & Services	958	500	500	515	530	546	562
4950	FlexRide	15,296	-	-	-	-	-	-
4951	Bike Share	-	-	5,000	5,150	5,305	5,464	5,628
5100	Supplies	5,461	5,000	3,000	4,090	5,683	4,028	3,877
5120	Fuel & Maint.	33,433	33,000	34,000	35,020	36,071	37,153	38,268
5130	Signage & Striping	32,493	65,000	26,000	26,780	102,583	55,660	57,330
5160	Uniforms	2,786	5,000	5,000	5,650	5,820	5,995	6,175
5200	Software	-	2,000	500	515	530	546	562
5220	Tools & Small Equip.	4,603	5,000	5,000	5,150	5,305	5,464	5,628
5620	Snow-Materials	252,311	120,000	150,000	154,500	159,135	163,909	168,826
		\$2,297,959	\$2,066,792	\$2,103,393	\$2,174,068	\$2,333,555	\$2,337,599	\$2,426,813

NON-DEPARTMENTAL

Program Description

General expenses not associated to any one department. Expenses include the vehicle pool, studies, facility maintenance costs, information technology/phone, general costs such as insurance and some supplies. The major expense is an annual transfer to the Governmental CIP.

Non-Departmental Expense (10-490)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
1420	Workers' Compensation Insurance	\$23,953	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
2420	Collections (Treasurer's Fees)	76,101	72,000	72,000	76,000	77,000	79,000	80,000
2650	Professional Services	72,529	20,000	55,000	10,000	10,000	10,000	10,000
3110	Utilities	52,387	76,000	48,000	49,440	50,923	52,451	54,025
3130	Holiday Lighting	72,740	75,000	75,000	75,000	75,000	75,000	75,000
3210	Software Maintenance	17,133	33,000	34,000	35,020	36,071	37,153	38,268
3220	Building Maintenance	49,866	93,000	60,000	61,800	63,654	117,564	121,091
4200	Memberships	10,190	17,000	17,500	18,025	18,566	19,123	19,697
4400	Printing & Binding	-	2,500	2,500	2,500	2,500	2,500	2,500
4500	Postage & Meter	5,267	10,000	10,000	10,300	10,609	10,927	11,255
4600	PC/GL Insurance	73,765	80,000	92,000	94,760	97,603	100,531	103,547
4900	Other Fees & Services	64,950	50,000	50,000	50,000	50,000	50,000	50,000
5100	Supplies	12,309	16,000	12,000	15,860	12,731	13,506	16,911
5120	Fuel & Maintenance	4,449	3,000	3,500	3,605	3,713	3,824	3,939
5200	Software	8,416	7,500	8,000	8,240	8,487	8,742	9,004
5800	Land Rover Property Tax	-	65,000	-	-	-	-	-
6100	Office Equipment	18,676	22,000	20,000	20,600	21,218	21,855	22,511
7750	Community Center Acquisition – Principal	-	-	-	270,000	280,000	285,000	295,000
7760	Community Center Acquisition – Interest	-	-	104,775	104,775	97,917	90,805	83,566
7770	Community Center Tenant	-	-	-	195,000	200,000	210,000	215,000

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
	Improvements – Principal							
7780	Community Center Tenant Improvements – Principal	-	-	76,200	76,200	71,247	66,167	60,833
	Town Hall Expansion	-	-	-	65,151	420,000	420,000	420,000
8002	STC – Public Improv Reimb – Building Use Tax	151,186	450,000	200,000	405,000	435,000	325,000	150,000
8003	STC – Public Improv Reimb – Permit & Plan Check	40,658	193,000	86,000	175,000	190,000	140,000	130,000
8004	Louisville Revenue Share	61,947	120,000	115,000	115,000	115,000	115,000	180,000
9420	Transfer Operations Surplus to Capital	3,875,000	2,400,000	3,525,000	1,600,000	1,975,000	1,900,000	1,925,000
		<u>\$3,691,522</u>	<u>\$3,835,000</u>	<u>\$4,696,475</u>	<u>\$3,567,276</u>	<u>\$4,352,239</u>	<u>\$4,200,148</u>	<u>\$4,123,627</u>

LIBRARY

Program Description

Access to current library services are provided by the City of Louisville through an Intergovernmental Agreement. In April, 2010, Superior residents approved a 1.5 mill property tax increase in order to fund library service and facility expenses.

Performance Measures

Description	2019	2020	2021
Media turned in (Books, CDs, DVDs, Magazines)	6,099	3,500	5,000
Monthly Average:	508/mo.	292/mo.	417/mo.

Library Expense (10-491)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
4140	Library Expenses	\$325,287	\$356,000	\$352,000	\$362,000	\$362,000	\$372,000	\$372,000
		\$325,287	\$356,000	\$352,000	\$362,000	\$362,000	\$372,000	\$372,000

TOWN OF SUPERIOR
ORDINANCE NO. 0-16
SERIES 2020

AN ORDINANCE OF THE BOARD OF TRUSTEES OF THE TOWN OF SUPERIOR APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES, IN THE AMOUNTS AND FOR THE PURPOSES AS SET FORTH BELOW, FOR THE TOWN OF SUPERIOR, COLORADO, FOR THE 2021 YEAR

WHEREAS, the Board of Trustees must adopt the annual budget in accordance with the Local Government Budget Law, C.R.S. § 29-1-101, *et seq.*;

WHEREAS, a proposed 2021 Town of Superior Budget was submitted to the Board of Trustees on August 14, 2020 for the Board's consideration;

WHEREAS, the proposed budget was open for inspection by the public at the Superior Town Hall, 124 E. Coal Creek Drive, Superior, Colorado;

WHEREAS, a properly-noticed public hearing was held on October 12, 2020 and interested taxpayers were given the opportunity to file or register any objections to the 2021 Town of Superior Budget;

WHEREAS, the Board of Trustees has provided in the Budget for revenues in an amount equal to or greater than the total proposed expenditures as set forth in the Budget; and

WHEREAS, it is necessary to appropriate the revenues provided in the Budget to and for the purposes described below, so as not to impair the operations of the Town.

NOW, THEREFORE, BE IT ORDAINED BY THE BOARD OF TRUSTEES OF THE TOWN OF SUPERIOR, COLORADO:

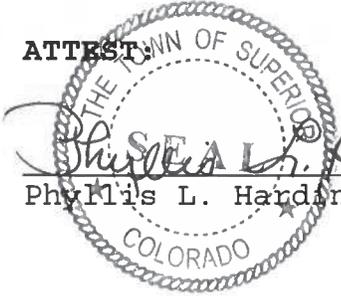
Section 1. For the Town of Superior for 2021, the following sums are hereby appropriated from the revenue of each fund, to each fund, for the purposes stated:

General	\$15,289,574
Conservation Trust	150,000
Landscape Fee	1,855,430
Open Space	260,764
Open Space Debt Service	661,218
Capital Improvement	7,722,000
Trash and Recycling	220,000
Total	<u>\$26,158,986</u>

INTRODUCED, READ AND ADOPTED this 12th day of October, 2020.

Clint Folsom
Clint Folsom, Mayor

ATTEST:



Phyllis L. Hardin
Phyllis L. Hardin, Town Clerk/Treasurer

TOWN OF SUPERIOR
RESOLUTION NO. R-70
SERIES 2020

A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF
SUPERIOR LEVYING PROPERTY TAXES FOR THE YEAR 2021

WHEREAS, the Board of Trustees must adopt the annual budget in accordance with the Local Government Budget Law, C.R.S. § 29-1-101, *et seq.*;

WHEREAS, the amount of money necessary to balance the budget for general operating expenditures is \$15,289,574;

WHEREAS, the 2019 final valuation for assessment for the Town of Superior as certified by the Boulder and Jefferson County Assessors is \$236,575,311, with 2020 preliminary valuation for assessment not available from the Assessors until mid-October 2020; and

WHEREAS, the Board of Trustees must levy property taxes in accordance with the budget.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE TOWN OF SUPERIOR, COLORADO:

Section 1. For the purpose of meeting all general operating expenses of the Town of Superior during the 2021 budget year, there is hereby levied the following taxes upon each dollar of the total assessed valuation of all taxable property within the Town for the year 2020:

General Government	7.93 mills
Library Services	<u>1.50 mills</u>
Total	<u>9.43 mills</u>

Section 2. The general government mill levy certified to the Boulder County and Jefferson County Commissioners for the Town of Superior shall state the gross mill levy of 12.127, and a temporary mill levy rate reduction for the 2020 taxes due and payable January 1, 2021 of 4.197, for a net mill levy of 7.93.

Section 3. The Town Clerk shall certify the mill levy to the County Commissioners of Boulder County and Jefferson County, Colorado, upon receipt of the final assessed valuation for the Town of Superior; provided however, in the event that the final assessed valuation for the Town is adjusted by the County, the

Finance Director may correspondingly adjust the mill levy to be certified to be consistent with this Resolution.

ADOPTED this 12th day of October, 2020.

Clint Folsom
Clint Folsom, Mayor

ATTEST
Phyllis E. Hardin
Phyllis E. Hardin, Town Clerk/Treasurer



TOWN OF SUPERIOR
RESOLUTION NO. R-71
SERIES 2020

A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF
SUPERIOR ADOPTING A BUDGET FOR THE TOWN OF SUPERIOR FOR
2021

WHEREAS, the Board of Trustees (the "Board") must adopt an annual budget in accordance with the Local Government Budget Law, C.R.S. § 29-1-101, *et seq.*;

WHEREAS, a proposed 2021 Town of Superior Budget was submitted to the Board on August 14, 2020 for the Board's consideration;

WHEREAS, the proposed 2021 Town of Superior Budget was open for inspection by the public at the Superior Town Hall, 124 E. Coal Creek Drive, Superior, Colorado; and

WHEREAS, the Board held a properly-noticed public hearing on the 2021 Town of Superior Budget on October 12, 2020 and interested taxpayers were given the opportunity to register any objections to the 2021 Town of Superior Budget.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE TOWN OF SUPERIOR, COLORADO:

Section 1. The estimated expenditures for each fund for the 2021 Town of Superior Budget are:

General	\$15,289,574
Conservation Trust	150,000
Landscape Fee	1,855,430
Open Space	260,764
Open Space Debt Service	661,218
Capital Improvement	7,722,000
Trash and Recycling	220,000
Total	<u>\$26,158,986</u>

Section 2. The 2021 Town of Superior budget, as submitted to the Board, is hereby approved and adopted as the budget of the Town of Superior for 2021.

ADOPTED this 12th day of October, 2020.

Clint Folsom

Clint Folsom, Mayor

ATTEST



Phyllis L. Hardin
Phyllis L. Hardin, Town Clerk/Treasurer

TOWN OF SUPERIOR
RESOLUTION NO. R-72
SERIES 2020

A RESOLUTION OF THE BOARD OF TRUSTEES OF THE TOWN OF
SUPERIOR ADOPTING A FEE SCHEDULE FOR 2021

WHEREAS, pursuant to Section 4-1-90 of the Superior Municipal Code, the fees charged by the Town must be approved by resolution of the Board of Trustees; and

WHEREAS, the Town establishes such fees in a Fee Schedule.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE TOWN OF SUPERIOR, COLORADO:

Section 1. The Fee Schedule attached hereto is hereby approved and adopted.

Section 2. This Resolution shall be effective upon adoption, but the Fee Schedule adopted and approved herein shall take effect on January 1, 2021.

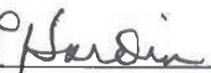
ADOPTED this 12th day of October, 2020.



Clint Folsom, Mayor

ATTEST

The seal is circular with a double-line border. The outer ring contains the text "THE TOWN OF SUPERIOR" at the top and "COLORADO" at the bottom. The center of the seal features the word "SEAL" in a stylized font.



Phyllis L. Hardin, Town Clerk-Treasurer

TOWN OF SUPERIOR
ORDINANCE NO. 0-17
SERIES 2020

AN ORDINANCE OF THE BOARD OF TRUSTEES OF THE TOWN OF
SUPERIOR TO AMEND SECTION 4-4-30 OF THE SUPERIOR
MUNICIPAL CODE, REGARDING LANDSCAPE MAINTENANCE FEES

BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE TOWN OF
SUPERIOR, COLORADO, as follows:

Section 1. Section 4-4-30 of the Superior Municipal Code
is hereby repealed in its entirety and reenacted to read as
follows:

Sec. 4-4-30. – Fees Schedule.

The fees shall be included in the fee schedule set by resolution of the Board of
Trustees pursuant to Section 4-1-90.

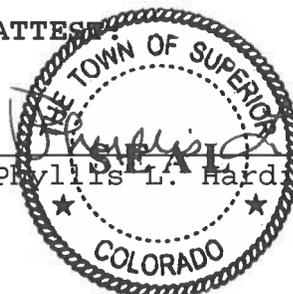
Section 2. Severability. If any article, section,
paragraph, sentence, clause, or phrase of this Ordinance is held
to be unconstitutional or invalid for any reason, such decision
shall not affect the validity or constitutionality of the remaining
portions of this Ordinance. The Board of Trustees hereby declares
that it would have passed this Ordinance and each part or parts
hereof irrespective of the fact that any one or part or parts be
declared unconstitutional or invalid.

Section 3. Safety. This Ordinance is deemed necessary
for the protection of the health, welfare and safety of the
community.

INTRODUCED, READ, PASSED AND ORDERED PUBLISHED this 12th day
of October, 2020.



Clint Folsom, Mayor

ATTEST



Phyllis L. Hardin, Town Clerk-Treasurer

Special Revenue Funds Tab

SPECIAL REVENUE FUNDS

These funds account for the proceeds of specific revenue sources that are legally restricted to expenses for specified purposes. Special Revenue Funds are established by federal or state law or by municipal ordinance or resolution. These funds include:

Conservation Trust Fund – Accounts for the proceeds the Town receives from the Colorado State Lottery.

Open Space Fund – Accounts for the proceeds from the Town’s 0.3% sales/use tax devoted to open space.

Landscape Fee Fund – Accounts for the proceeds from a monthly fee on residential property within Town, except generally the Original Town area, for enhanced landscape maintenance within these areas.

Trash and Recycling Fund – Accounts for the proceeds from a monthly fee on residential property within Original Town, Sagamore, Coal Creek Crossing, Ridge, Downtown Superior, Calmante I/II, Rogers Farm, Lanterns and Superior Shores for contracted trash and recycling within these areas.

CONSERVATION TRUST FUND

Description

The primary revenue source is the State of Colorado lottery funds. Projects planned include both ongoing maintenance as well as capital improvements, as allowed by State Statute.

2021 - 2025 Conservation Trust Budget (70)

Acct #	Revenues	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
36-6100	Interest Income	\$4,325	\$2,000	\$2,000	\$1,000	\$1,000	\$1,000	\$1,000
36-6310	Intergovernmental - State Lottery	149,457	125,000	125,000	125,000	125,000	125,000	125,000
	Use of / (Addition to) Fund Balance	(44,947)	23,000	23,000	24,000	24,000	24,000	24,000
		<u>\$108,835</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>

2021 - 2025 Conservation Trust Budget (70-426)

Acct #	Expenses	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
3480	Pool Repairs and Improvements	\$44,179	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000
6290	Tree, Plant and Shrub Enhancements	64,656	80,000	80,000	80,000	80,000	80,000	80,000
		<u>\$108,835</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>	<u>\$150,000</u>

Pool Repairs and Improvements

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 70,000 CTF

BUDGET BY YEAR

2021 \$ 70,000

2022 70,000

2023 70,000

2024 70,000

2025 70,000

\$ 70,000 **Total Cost**

Total Cost \$ 350,000

PROJECT DESCRIPTION:

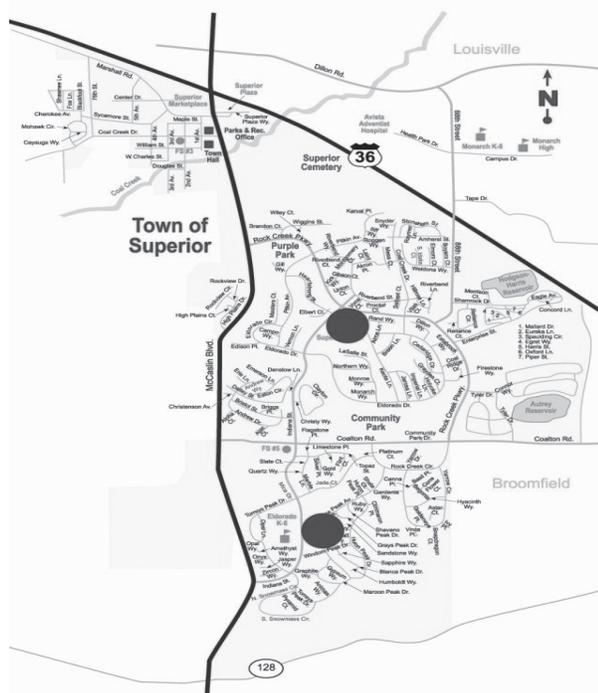
2021: North Pool main pool replaster, deck repairs South Pool

2022: South Main Pool replaster, facility upgrades to South Pool lobby and locker rooms

2023: Pump room renovation South Pool, facility upgrades and heater added to North Pool building

2024: South Pool slide replacement, perimeter fence replacement North Pool

2025: Sun shade replacement South Pool



ANNUAL OPERATING BUDGET IMPACT

\$ (2,000)

Tree, Plant and Shrub Enhancements

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 100,000	Governmental Capital
80,000	CTF
50,000	Landscape Fee

BUDGET BY YEAR

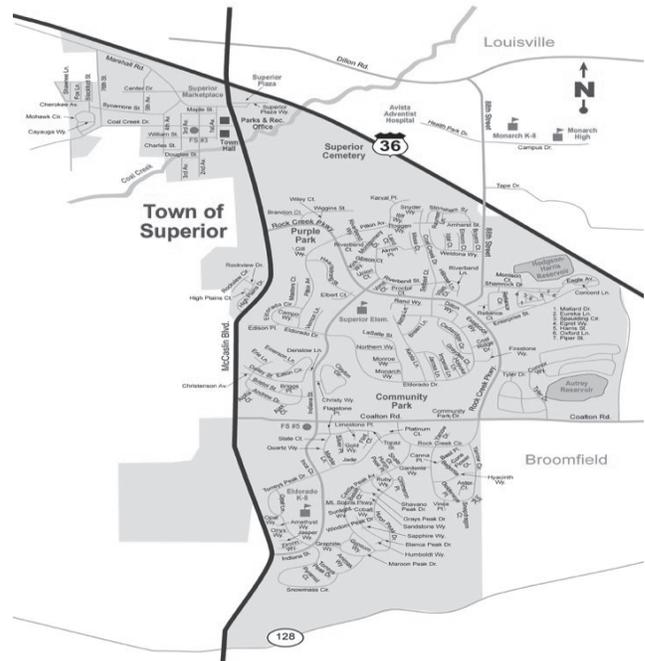
2021	\$ 230,000
2022	230,000
2023	230,000
2024	230,000
2025	230,000

Total Cost \$ 230,000

Total Cost \$ 1,150,000

PROJECT DESCRIPTION:

This program is designed to preserve, upgrade, maintain and replace plant material as necessary within the Town. The preservation of plant material is necessary due to current soil conditions, past planting practices and the usage of re-use water. Upgrading, maintenance and replacement is necessary to provide a diverse system and avoid a monoculture. A variety of tree species should be planted so no single species represents more than 10-15 percent of a community's total tree population. If catastrophic loss of trees occur due to insects, disease or environmental factors, this program will reduce the effects of the loss.



ANNUAL OPERATING BUDGET IMPACT

\$ -

OPEN SPACE FUND

Description

In November, 2001, voters approved a 0.3% sales/use tax that contributes funds for the purchase and maintenance of open space in Superior. The Town has an Open Space Advisory Committee which has focused their efforts on recommended uses of these monies.

2021 - 2025 Open Space Budget (71)

Acct #	Revenues	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
31-1300	Open Space Sales/Use Tax	\$715,371	\$734,000	\$520,000	\$495,000	\$512,500	\$495,000	\$482,500
36-6100	Interest Income	93,786	45,000	5,000	5,000	5,000	9,000	15,000
36-6600	Other Revenue	-	-	13,200	13,200	13,200	13,200	13,200
36-6821	Loan Repayment	343,383	343,383	-	-	-	-	-
36-6850	Downtown Superior Public Improvement Reimbursement (Tract A & H)	-	1,136,336	-	-	-	-	-
	Use of / (Addition to) Fund Balance	(218,107)	(2,143,719)	(277,436)	(245,385)	(259,872)	(241,141)	(227,184)
		<u>\$934,433</u>	<u>\$115,000</u>	<u>\$260,764</u>	<u>\$267,815</u>	<u>\$270,828</u>	<u>\$276,059</u>	<u>\$283,516</u>

2021 – 2025 Open Space Budget (71-471)

Acct #	Expenses	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2650	Admin. Fee	\$-	\$-	\$20,014	\$20,815	\$21,648	\$22,514	\$23,415
3140	Water	18,752	10,000	20,000	20,000	20,000	20,000	20,000
3450	Maintenance	92,814	90,000	200,000	206,000	212,180	218,545	225,101
4122	Open Space Coordination	12,127	15,000	15,000	15,000	15,000	15,000	15,000
6300	Vehicle	-	-	5,750	6,000	2,000	-	-
6040	Irrigation Clock Upgrades	5,000	-	-	-	-	-	-
6903	Coal Creek Enhancements	703,240	-	-	-	-	-	-
6905	Oerman-Roche Trail Head	102,500	-	-	-	-	-	-
		<u>\$954,433</u>	<u>\$115,000</u>	<u>\$260,764</u>	<u>\$267,815</u>	<u>\$270,828</u>	<u>\$276,059</u>	<u>\$283,516</u>

Vehicle Replacement

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 34,500	Governmental Capital
74,750	Landscape Fee
5,750	Open Space
<hr/>	
\$ 115,000	Total Cost

BUDGET BY YEAR

2021	\$ 115,000
2022	120,000
2023	40,000
2024	-
2025	-
<hr/>	
Total Cost	\$ 275,000

PROJECT DESCRIPTION:

2021 - Replace #204, new F250

2022 - Replace #205, #206, Vehicle for new employee

2023 - Replace #207

ANNUAL OPERATING BUDGET IMPACT

\$ -

LANDSCAPE FEE FUND

Description

This fund accounts for the proceeds from a monthly fee on residential property within Town, except generally the Original Town area, for enhanced landscape maintenance within these areas. The fees are:

- \$30.90/month for single family detached residents
- \$25.75/month for single family attached residents/condominiums
- \$20.60/month for apartments.

2021 - 2025 Landscape Fee Budget (72)

Acct #	Revenues	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
34-4710	Landscape Maint. Fee	\$1,528,221	\$1,570,000	\$1,637,000	\$1,741,000	\$1,863,000	\$2,004,000	\$2,059,000
36-6100	Interest Income	25,587	10,000	7,000	4,000	2,000	2,000	4,000
	Use of / (Addition to) Fund Balance	193,505	167,801	211,430	186,862	32,835	(115,547)	(123,256)
		\$1,747,313	\$1,747,801	\$1,855,430	\$1,931,862	\$1,897,835	\$1,890,453	\$1,939,744

2021 - 2025 Landscape Fee Budget (72-426)

Acct #	Expenses	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2440	Billing Services	\$5,490	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000	\$7,000
2630	Mosquito Control	19,240	30,000	30,000	30,900	31,827	32,782	33,765
2650	Admin. Fee	264,232	274,801	260,180	270,587	281,410	292,666	304,373
3140	Water	289,825	301,000	304,000	323,000	323,000	323,000	328,000
3150	Electricity	19,286	20,000	20,000	20,600	21,218	21,855	22,511
3290	Maint.–Trails	27,867	44,000	45,000	46,350	47,741	49,173	50,648
3320	Maint. – Playground	10,115	15,000	15,000	15,450	15,914	16,391	16,883
3370	Maint. – Reservoir & Ponds	67,420	69,000	50,000	51,500	53,045	54,636	56,275
3450	Landscape Maintenance	850,505	815,000	877,000	915,450	917,114	918,827	945,592
3470	Fence Maint.	99,085	100,000	100,000	100,000	100,000	100,000	100,000
3490	Maint. – Trees, Plants	50,458	50,000	50,000	50,000	50,000	50,000	50,000
4900	Miscellaneous	-	2,000	2,000	2,060	2,122	2,186	2,252
6040	Irrigation Clock Upgrade	45,500	-	-	-	-	-	-
6080	Drainage Improvements	5,000	5,000	5,000	5,000	5,000	5,000	5,000
6300	Vehicle	-	-	74,750	78,000	26,000	-	-
8230	Maint. - Wildlife Management, Revegetation	3,290	15,000	15,500	15,965	16,444	16,937	17,445
		\$1,747,313	\$1,747,801	\$1,855,430	\$1,931,862	\$1,897,835	\$1,890,453	\$1,939,744

TRASH AND RECYCLING FUND

Description

The expenses in this fund are a direct pass through to the customers for the monthly fee on residential properties within Original Town, Coal Creek Crossing, Sagamore, Ridge, Downtown Superior, Rogers Farm, Lanterns, Superior Shores and Calmante I/II for contracted trash and recycling within these areas of Town. The monthly fee for 2021 is \$13.00 (the first fee increase since 2012).

2021 - 2025 Trash and Recycling Budget (53)

Acct #	Revenues	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
34-4520	Trash and Recycling User Fees	\$68,494	\$95,000	\$220,000	\$260,000	\$290,000	\$315,000	\$325,000
	Use of / (Addition to) Fund Balance	(987)	-	-	-	-	-	-
		\$67,907	\$95,000	\$220,000	\$260,000	\$290,000	\$315,000	\$325,000

2021 - 2025 Trash and Recycling Budget (53-481)

Acct #	Expenses	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
3630	Trash and Recycling	\$67,907	\$95,000	\$220,000	\$260,000	\$290,000	\$315,000	\$325,000
		\$67,907	\$95,000	\$220,000	\$260,000	\$290,000	\$315,000	\$325,000

Sup. Metro. District
No. 1 Tab

SUPERIOR METROPOLITAN DISTRICT NO. 1

Superior Metropolitan District (SMD) No. 1 provides water (potable and non-potable), wastewater, and storm water service to residents within the Town of Superior. SMD No. 1 operates the water and wastewater treatment plants and continues to pursue securing water storage sufficient for the future needs of Superior residents. SMD No. 1 has debt financed the treatment plants, major infrastructure components and water rights. This enables users to have up to date facilities and a secure water source while having development pay its appropriate share of system costs. The District's predominant water supply is Colorado-Big Thompson water shares through membership in the Northern Colorado Water Conservancy District (NCWCD) and the Windy Gap Project, which is a sub-district of the NCWCD.

In 2000, the members of the Town Board of Trustees began serving as members of the Board of Directors of Superior Metropolitan District No. 1 facilitating cooperation between the Town and the District. SMD No. 1 has an intergovernmental agreement with the Town to provide management services for the District. Departments within the water, wastewater and storm water funds include:

Water

- Administration
- Water Supply
- Water Treatment
- Water Storage & Distribution
- Non- Departmental

Wastewater

- Administration
- Wastewater Collection
- Wastewater Treatment Plant
- Non- Departmental

Storm Water

- Administration
- Storm Drainage
- Non-Departmental

WATER - ADMINISTRATION

Program Description

This department provides services to residential and commercial water customers, manages consultant contracts for water plant operations, water distribution engineering and legal services. The department also maintains compliance with water regulatory requirements, prepares and calculates system development fees for new development projects, develops and administers water conservation programs, and participates in regional water industry projects and organizations.

Goals

- Percent of citizen complaints per month: Less than half a percent of all accounts.
- Provide a safe and reliable source of water to the community and promote conservation.
- Participate in the construction of the Windy Gap Firing Project (Chimney Hollow Reservoir) to increase the reliability of the yield of our junior water rights.
- Continue the development of our re-use system and pursue incentives for our customers that promote the use of water conservation technology and devices.
- Implement enhanced system maintenance programs including valve turning, hydrant flushing, and general preventative maintenance for the Water Treatment Plant.
- Implement and maintain a long term infrastructure condition assessment and management process.
- Monthly SMD1 utility costs to be competitive/lower than neighboring utilities.

Performance Measures

Description	2019	2020	2021
Monthly customer bills (including utilities, trash, landscape fee, etc.)	4,165 ¹	4,325	4,500
Monthly disconnect notices	120 ²	160	160
Monthly water disconnects	2 ³	2	2
% of water quality standards met	100%	100%	100%
Avg. winter monthly water/sewer/storm cost			
- Superior	\$67.39	\$68.86	\$70.40 ⁴
- Neighboring Utilities (Louisville, Lafayette, Erie)	\$77.11	\$79.62	\$81.59 ⁴
Avg. summer monthly water/sewer/storm cost			
- Superior	\$120.16	\$121.63	\$123.17 ⁴
- Neighboring Utilities	\$151.24	\$155.24	\$159.18 ⁴

¹ Utility Billing Records – end of year customer count

² Average (Ranges from 150-185 per month). No disconnection notices during COVID-19.

³ Average (Ranges from 2-10 per month). No disconnections during COVID-19.

⁴ Based on Superior 5.0% sewer fee increase and neighboring utilities estimated 2021 increase

Water Administration Expense (50-415)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2100	Legal Services	\$-	\$2,500	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
3100	Telephone	1,100	2,000	1,500	1,545	1,591	1,639	1,688
4200	Memberships	794	1,000	1,000	1,030	1,061	1,093	1,126
4300	Training	414	1,650	1,650	1,650	1,650	1,650	1,650
4310	Travel & Expenses	184	2,500	2,500	2,500	2,500	2,500	2,500
4400	Printing and Binding	1,000	2,500	2,500	2,500	2,500	2,500	2,500
4900	Other Fees & Services	2,750	500	500	500	500	500	500
5100	Office Supplies	1,300	3,500	1,000	1,780	1,936	1,468	1,126
5160	Uniforms & Equipment	1,393	2,500	2,500	2,575	2,652	2,732	2,814
8220	Water Conservation	52,917	20,000	20,000	20,000	20,000	20,000	20,000
		\$61,852	\$38,650	\$34,150	\$35,080	\$35,390	\$35,082	\$34,904

WATER – SUPPLY

Program Description

The water supply division continues to diversify the Town's water portfolio with the constant review and management of the Town's water rights. Currently, the majority of the Town's water rights are in Colorado-Big Thompson, FRICO Community Ditch and Windy Gap shares. It is the continuous goal of the Board of Directors to ensure a reliable water supply to the residents of the Town of Superior.

Goals

- Maintain plans for meeting current and future water supply needs.
- Continue to work with Northern Colorado Water Conservancy District (NCWCD) and other agencies on the design and construction of the Windy Gap Reservoir Firming project.
- Optimize revenue opportunities through the leasing activity of surplus water supply as available.

Performance Measures

Description	2019	2020	2021
Water Supply Plan	Plan Implementation	Plan Implementation	Plan Implementation
Potable Water Interconnect	Operational	Operational	Operational
Maintain Conservation Plan	No activity	Implement	Implement
NCWCD Pump Station Upgrades	No activity	No activity	No activity

Water Rights

Source	Amount	Avg. Yield, ac-ft.	Firm Yield, ac-ft.²
CBT Units	2,080	1,456	1,040
Windy Gap ¹	15	1,283	1,283
Ditch Shares	8.96	67	67
TOTAL		2,806	2,390

¹ Includes Firming Project

² Could be fixed at 0.7 AF/unit (1,456 ac-ft)

Demands, acre feet

Type	2019¹	2020²	2021²
Potable	1,289	1,315	1,341
Raw ³	319	325	332
Reuse ⁴	344	351	358
TOTAL	1,952	1,991	2,031

¹ Water treatment plant records

² Projected based on 2% growth per Master Plan

³ Flows to Pond 5 plus Community Ditch

⁴ WWTP Reuse water pump meter readings

Water Supply Expense (50-450)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
5520	Windy Gap Carriage & Power	\$120,855	\$175,000	\$182,000	\$190,190	\$198,749	\$207,693	\$217,039
5530	CBT Assessment	96,720	102,000	105,000	110,300	115,900	121,700	127,800
5541	FRICO Assessment	1,743	2,000	2,000	2,000	2,000	2,000	2,000
5560	CBT - Carry Over	19,344	19,000	20,000	20,800	21,632	22,497	23,397
5570	Chimney Hollow Reservoir Maintenance	-	34,000	35,000	35,627	36,265	36,914	37,575
5570	Windy Gap Admin/Fixed O&M Costs	54,000	54,000	54,000	54,000	54,000	55,620	57,289
6710	Water Rights - Legal & Other	19,946	30,000	31,000	32,000	33,000	34,000	35,000
6750	SWSP Pipeline	218,287	270,000	238,000	215,140	221,594	228,242	235,089
		\$530,895	\$686,000	\$667,000	\$660,057	\$683,140	\$708,666	\$735,189

WATER – TREATMENT PLANT

Program Description

The water treatment plant provides safe drinking water to the residents of the Town of Superior. The operation and maintenance of the plant is currently provided through a contract with Ramey Environmental Compliance, Inc., and managed by Town staff.

Per the AWWA Standards there are four major categories required for operation:

1. Compliance with Regulatory Requirements
2. Operational Management Practices
3. Plant – Real Property Management and Maintenance
4. Water Quality Management

Goals

- Compliance with Regulations:
 - Satisfy requirements of Federal, State and Local regulations
 - Demonstrate meeting and striving to perform better than applicable drinking water regulations.
- Operational Management Practices
 - Access the cost of operation annually and provide recommendations for achieving standards.
 - Involve plant personnel to provide input on equipment purchases
- Plant – Management and Maintenance
 - Backup equipment
 - Scheduled inspections and preventative maintenance
- Water Quality Management
 - Deliver quantity of water to satisfy normal demands.
 - Control type, location and number of sampling points

The national average energy consumption in water treatment plants is 1,500 kWh per million gallons of water.

Description	2019	2020	2021
Average daily production, million gallons per day (MGD)	1.15 ¹	1.17 ⁴	1.19 ⁴
Total potable water consumption, MG (Ac-Ft)	376 ² (1,154)	401 ³ (1,231)	397 ³ (1,220)
Total non-potable water consumption, MG (Ac-Ft)	216 ² (663)	211 ³ (648)	213 ³ (654)

Description	2019	2020	2021
Total Energy Consumption, kWh	268,403 ¹	336,783 ³	302,039 ³
Total Water Treated, MG (Ac-Ft)	420 ¹	428 ⁴	437 ⁴
kWh / MG Treated	639	<1,500 ⁵	<1,500 ⁵

¹ Water treatment plant records (REC annual report)

² Utility Billing

³ Average past 3 years

⁴ Based on 2% growth per master plan

⁵ Goal is to be under the national average of 1,500 kWh per MG treated

Water Treatment Expense (50-451)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2370	Treatment Plant Operator	\$121,721	\$127,500	\$131,000	\$134,930	\$138,978	\$143,147	\$147,441
2371	Treatment Plant – Chemical Testing	22,440	22,000	23,000	23,690	24,401	25,133	25,887
2372	Treatment Plant – Add. Services	13,461	7,500	13,000	13,390	13,792	14,206	14,632
2373	State Permit & Calibration	13,574	14,000	14,500	14,935	15,383	15,844	16,319
3100	Telephone	3,953	3,500	4,000	4,120	4,244	4,371	4,502
3110	Utilities	961	1,000	1,000	1,000	1,000	1,000	1,000
3150	Electricity	20,800	30,000	25,000	25,875	26,781	27,718	28,688
3160	Natural Gas	3,316	4,500	4,500	4,700	4,900	5,100	5,300
3340	Repairs & Maintenance - WTP	54,652	30,000	31,000	31,930	32,888	33,875	34,891
	Ultraviolet System Maintenance	-	-	-	25,000	25,750	26,523	27,319
3341	Process & Instrumentation Maintenance	4,462	15,000	15,500	15,965	16,444	16,937	17,445
3390	Solids Hauling	-	35,000	-	-	50,000	50,000	50,000
5510	Scada Software	18,700	21,000	21,000	21,000	21,000	21,000	21,000
3491	Photovoltaic System-WTP - Oper. & Maint. – Phase I & II	5,987	5,000	5,000	5,150	5,305	5,464	5,628
5140	Chemicals	50,944	75,000	80,000	83,600	87,362	91,293	95,401
5220	Tools & Small Equipment	2,295	5,000	5,000	5,150	5,305	5,464	5,628
7971	Photovoltaic System Lease Payments – Phase I & II	35,439	6,000	-	-	-	-	-
7972	Photovoltaic System II - Purchase Option	-	37,192	-	-	-	-	-
		\$372,705	\$439,192	\$373,500	\$410,435	\$473,533	\$487,075	\$501,081

WATER – STORAGE & DISTRIBUTION

Program Description

The water storage & distribution program includes the storage and distribution of treated water to residents. Other related services include repair and maintenance of potable lines, irrigation lines and reservoirs and ponds. Distribution and maintenance of water meters and utility line locates are other services also included in this program.

Goals

- Implement and maintain a long term infrastructure condition assessment and management process.
- Actively seek additional storage for irrigation
- Implement GIS for asset management

Performance Measures

Description	2019	2020	2021
Potable Water Meters Replaced Inventory: 3,476 ¹	197	200	200
GIS: Percentage of service included	70%	75%	75%
Update Pump Station Controls (3 pump stations in operation)	3	3	3
Potable Water Tanks Cleaned/Service Inventory: 3	0	0	0

¹ Utility billing

Water Storage & Distribution Expense (50-452)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2210	Engineering Services	\$52,879	\$30,000	\$25,000	\$20,000	\$20,000	\$20,000	\$20,000
2390	Utility Locates	1,075	1,000	1,000	1,030	1,061	1,093	1,126
3100	Telephone	-	500	500	515	530	546	562
3150	Electricity	49,683	57,500	60,000	62,700	65,522	68,470	71,551
3350	Repairs & Maint - Potable Lines	107,367	110,000	115,000	120,175	125,583	131,234	137,140
3360	Repairs & Maint - Irrigation Lines	43,461	45,000	47,000	49,115	51,325	53,635	56,049
3370	Repairs & Maint - Reservoir & Ponds	9,517	10,000	10,000	10,300	10,609	10,927	11,255
5610	Water Meters	66,114	56,000	65,000	65,000	40,000	40,000	40,000
		\$330,096	\$310,000	\$323,500	\$328,835	\$314,630	\$325,905	\$337,683

WATER – NON-DEPARTMENTAL

Program Description

This fund is for general expenses not associated to any one department. Expenses include debt payments, administrative fees, vehicle maintenance, transfer to water maintenance capital projects and general costs such as insurance and supplies.

Water Non-Departmental Expense (50-490)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2400	Auditing Services	\$7,375	\$8,000	\$8,250	\$8,500	\$8,750	\$9,000	\$9,250
2440	Utility Billing	10,910	12,500	30,000	12,500	12,500	12,500	12,500
2490	Investment Fees	15,365	15,000	15,000	15,000	15,000	15,000	15,000
2650	Administrative Fee	329,942	342,925	351,573	365,636	380,261	395,471	411,290
4600	PC/GL Insurance	21,831	23,000	27,000	28,000	29,000	30,000	31,000
5120	Fuel and Vehicle Maintenance	9,870	17,000	17,500	18,288	19,111	19,971	20,870
7730	Note Principal	1,307,592	1,335,024	1,357,884	1,385,316	1,412,748	1,440,180	6,135,624
7740	Note Interest	280,300	254,802	228,769	202,291	175,277	147,729	119,645
9530	Transfer to Capital	-	-	21,874	104,062	115,660	192,421	-
		\$1,983,185	\$2,008,251	\$2,057,850	\$2,139,593	\$2,168,307	\$2,262,272	\$6,755,179

WASTEWATER - ADMINISTRATION

Program Description

This program provides services to residential and commercial wastewater customers, including the management of consultant contracts for wastewater plant operations, wastewater collection engineering and legal services. Responsibilities also include maintaining compliance with wastewater regulatory requirements, preparing and calculating system development fees for new development projects, and coordinating wastewater system maintenance.

Goals

- Percent of citizen complaints per month: Less than a ½ percent of all accounts.
- Annually jet sewer collection system to reduce sewer line blockages and backups.
- Implement and maintain a long term infrastructure condition assessment and management process.
- Provide Discharge Monitoring Reports (DMR's) per CDPHE Statues.
- Evaluate/Pursue regional consolidation opportunities

Wastewater Administration Expense (51-415)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2100	Legal Services	\$-	\$1,000	\$500	\$500	\$500	\$500	\$500
3100	Telephone	798	1,300	1,000	1,030	1,061	1,093	1,126
4200	Membership	137	500	500	500	500	500	500
4300	Training	287	990	990	990	990	990	990
4310	Travel & Expenses	184	1,500	1,500	1,500	1,500	1,500	1,500
4900	Other Fees & Services	125	500	500	515	530	546	562
5100	Office Supplies	1,297	2,500	1,000	1,480	1,586	1,318	1,126
5160	Uniforms & Equipment	823	1,500	1,500	1,545	1,591	1,639	1,688
		\$3,651	\$9,790	\$7,490	\$8,060	\$8,258	\$8,086	\$7,992

WASTEWATER - COLLECTION

Program Description

The wastewater collection program collects sewer from residents of the Town. In addition, the wastewater is treated and distributed through a reuse system to irrigate the Town's parks, open space, multi-family and commercial landscaped area. Other services include repair and maintenance of sewer lines; operation and maintenance of a lift station; and utility line locates.

Goals

- Provide safe and cost effective wastewater treatment.
- Implement and maintain a long term infrastructure condition assessment and management process.

Performance Measures

Description	2019	2020	2021
Sewer Lines Cleaned, (ft.) Inventory: 226,585 ft. as of 2020	175,000	210,000	225,000
Sewer Lines Videoed, (ft.)	0	44,600	44,600
GIS: Percentage of service included	85%	90%	95%

Wastewater Collection Expense (51-460)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2210	Engineering Services	\$29,137	\$15,000	\$15,000	\$10,000	\$10,300	\$10,609	\$10,927
2390	Utility Locates	1,075	1,000	1,000	1,030	1,061	1,093	1,126
3100	Telephone	-	500	500	515	530	546	562
3110	Utilities	268	1,000	1,000	1,030	1,061	1,093	1,126
3150	Electricity	9,334	8,500	9,000	9,405	9,828	10,270	10,732
3160	Natural Gas	966	500	500	515	530	546	562
3350	Repairs & Maint Lines	17,095	29,500	30,500	31,415	32,357	33,328	34,328
3430	Repairs - Lift Station	3,102	5,000	5,000	5,000	5,000	5,000	5,000
		\$60,977	\$61,000	\$62,500	\$58,910	\$60,667	\$62,485	\$64,363

WASTEWATER TREATMENT PLANT

Program Description

The wastewater treatment plant collects sewage from residential and commercial properties within the Town’s boundary. The operation and maintenance of the plant is currently provided through a contract with Ramey Environmental Compliance, Inc., and managed by Town staff.

Goals

- Implement and maintain a long term infrastructure condition assessment and management process.
- Maintain a Facility Master Plan (update every 5 years)
- Evaluate and improve equipment and chemical usage for an energy efficient plant

In the United States, wastewater plants utilize an average of 1,200 kWh per million gallons (MG) of wastewater treated. However, a higher treatment volume generally leads to a lower energy demand per MG. For standard activated sludge treatment plants, such as we operate, a 1 MGD facility may have a 2,200 kWh/MG energy demand, a 10 MGD facility may have a 1,200 kWh/MG energy demand (WEF, 2009). This amounts to a 45% energy consumption reduction per MG treated from a 1 MGD facility to a 10 MGD facility.

Performance Measures

Description	2019	2020	2021
Total annual energy consumption, kWh	1,492,193 ¹	1,505,529 ⁵	1,522,481 ⁵
Total wastewater treated, MG	365 ²	372 ³	380 ³
kWh / MG Treated	4,088	4,047 ⁴	4,007 ⁴

¹ Xcel Energy Bills

² Plant records

³ 2% growth per Master Plan

⁴ Goal (ultimate goal is 2,300 kwh/MG treated) decreased 1% each year

⁵ kWh/MG treated x total treated MG

Wastewater Treatment Plant Expense (51-461)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2210	Engineering Services	\$7,316	\$10,500	\$11,000	\$11,330	\$11,670	\$12,020	\$12,381
2370	Treatment Plant Operator	355,183	366,000	377,000	388,310	399,959	411,958	424,317
2371	Treatment Plant – Chemical Testing	55,389	50,000	51,500	53,045	54,636	56,275	57,963
2372	Treatment Plant – Add. Services	13,499	10,500	11,000	11,330	11,670	12,020	12,381
2373	State Permits	18,895	16,000	16,500	16,995	17,505	18,030	18,571
2374	FOG Program	-	-	8,000	8,240	8,487	8,742	9,004
3100	Telephone	2,225	3,000	3,000	3,090	3,183	3,278	3,376
3110	Utilities	5,588	8,000	8,400	8,820	9,261	9,724	10,210
3150	Electricity (net)	130,314	141,000	148,000	155,400	163,170	171,329	179,895
3160	Natural Gas	1,258	1,000	1,000	1,030	1,061	1,093	1,126
3340	Repairs & Maintenance - WWTP	44,167	68,000	70,000	73,150	76,442	79,882	83,477
3341	Process & Instrumentation Maintenance	1,430	11,500	12,000	12,360	12,731	13,113	13,506
3355	Centrifuge & Blower Maintenance	1,034	25,000	25,000	25,000	25,000	25,000	25,000
3390	Sludge Hauling	45,481	36,000	37,000	38,665	40,405	42,223	44,123
3491	Photovoltaic System-WTP - Oper & Maint – Phase I & II	5,988	5,000	5,000	5,150	5,305	5,464	5,628
5140	Chemicals	255,695	198,000	210,000	219,450	229,325	239,645	250,429
5220	Tools & Small Equipment	1,377	3,000	3,000	3,090	3,183	3,278	3,376
5510	Scada Software	17,000	21,000	21,000	21,000	21,000	21,000	21,000
7971	Photovoltaic System Lease Payments	35,439	6,000	-	-	-	-	-
7972	Photovoltaic System II - Purchase Option	-	37,192	-	-	-	-	-
		<u>\$997,278</u>	<u>\$1,016,692</u>	<u>\$1,018,400</u>	<u>\$1,055,455</u>	<u>\$1,093,993</u>	<u>\$1,134,074</u>	<u>\$1,175,763</u>

WASTEWATER – NON-DEPARTMENTAL

Program Description

This fund is for general expenses not associated to any one department. Expenses include debt payments, administrative fees, vehicle maintenance, transfer to sewer maintenance capital projects and general costs such as insurance and supplies.

Wastewater Non-Departmental Expense (51-490)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2400	Auditing Services	\$4,425	\$4,800	\$4,950	\$5,100	\$5,250	\$5,400	\$5,550
2440	Utility Billing	3,717	4,000	4,000	4,000	4,000	4,000	4,000
2490	Investment Fees	1,617	1,300	1,300	1,300	1,300	1,300	1,300
2650	Administrative Fee	197,965	205,755	210,944	219,382	228,157	237,283	246,774
3220	Maint. - Building	1,390	2,060	2,100	2,163	2,228	2,295	2,364
4600	PC/GL Insurance	13,098	13,500	16,500	17,000	17,500	18,000	18,500
5120	Fuel & Vehicle Maintenance	5,922	10,200	10,000	10,450	10,920	11,411	11,924
7630	Loan Principal	-	-	179,670	184,187	189,674	196,610	200,960
7640	Loan Interest	-	-	118,701	114,201	109,701	105,201	100,701
7730	Note Principal	71,643	73,146	74,399	75,902	77,405	78,908	336,171
7740	Note Interest	15,358	13,961	12,534	11,084	9,603	8,094	6,555
9530	Transfer to Capital	-	153,396	-	52,931	149,094	287,603	150,833
		\$315,135	\$482,118	\$635,098	\$697,700	\$804,832	\$956,105	\$1,085,632

STORM WATER – ADMINISTRATION

Program Description

This program provides services to residential and commercial storm water customers, including the management of consultant contracts for storm water operations, storm water engineering and legal services. Responsibilities also include the administration of compliance with storm water regulations, preparation and calculation of system development fees for new development projects, promotion of public awareness regarding the impact of urban runoff on storm water quality, and participation in regional storm water projects and organizations.

In addition, staff works jointly with several surrounding communities on the Keep It Clean Partnership (KICP) to protect water quality within the Town's watershed and to comply with the Town's Municipal Separate Storm Sewer System (MS4) Discharge Permit with the State of Colorado.

Goals

- Percent of citizen complaints per month: < ½% of all accounts.
- Reduce hazards to life and property from flooding.
- Convey storm water runoff through the site in an economical, safe and practical manner.
- Preserve floodplain areas as natural drainage ways.
- Utilize the drainage ways for recreational and open space purposes.
- Improve water quality of urban runoff to reduce negative impacts to waterways.
- Educate citizens about storm water runoff and protecting the area's waterways.
- Encourage conveyance of irrigation and storm water flows to reduce damages to pavement and other Town infrastructure.

Storm Water Administration Expense (52-415)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2100	Legal Services	\$-	\$1,000	\$500	\$500	\$500	\$500	\$500
2300	Planning Services	18,914	20,000	20,500	21,115	21,748	22,400	23,072
2373	MS4 Permit Administration	20,176	20,000	25,000	20,000	20,600	21,218	21,855
3100	Telephone	475	1,000	1,000	1,030	1,061	1,093	1,126
4200	Memberships	591	1,200	1,200	1,200	1,200	1,200	1,200
4300	Training	453	660	660	660	660	660	660
4310	Travel & Expenses	-	1,000	1,000	1,000	1,000	1,000	1,000
4900	Other Fees & Services	151	500	500	500	500	500	500
5100	Office Supplies	443	1,500	500	815	880	696	563
5160	Uniforms & Equipment	570	1,000	1,000	1,030	1,061	1,093	1,126
		\$41,773	\$47,860	\$51,860	\$47,850	\$49,210	\$50,360	\$51,602

STORM WATER – STORM DRAINAGE

Program Description

The storm drainage program provides operation and maintenance of storm sewer mains, natural open channels, and detention/water quality ponds within the Town. Other related services include wetlands plantings and monitoring, utility line locates, and street sweeping.

Goals

- Convey storm water runoff in an economical, practical and environmentally responsible manner.
- Continue to utilize street sweeping to improve the water quality of urban runoff.
- Review Storm Water Quality Permits for compliance with Town regulations that promote Low Impact Development and stream health.

Performance Measures

Description	2019	2020	2021
Time Spent Cleaning Inlets, (Hrs.)	100	100	100
Storm Water Permit Reviewed	8	6	10
Storm Water Permits Reviewed On Time	100%	100%	100%
Active Construction Sites ¹	21	13	10
Routine Construction Site inspections ¹	55	61	60
Compliance inspections ¹	7	7	7
Number of Town Wide Street Sweeps	4	3	4

¹ New program mandated in 2019

Storm Water Storm Drainage Expense (52-480)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2210	Engineering Services	\$78,308	\$20,000	\$21,000	\$10,000	\$10,300	\$10,609	\$10,927
2390	Utility Locates	1,075	1,000	1,000	1,030	1,061	1,093	1,126
3350	Repairs & Maintenance - Utility Channels	8	3,000	3,000	3,090	3,183	3,278	3,376
3370	Repairs & Maintenance - Reservoir & Ponds	30,563	15,000	25,000	25,750	26,523	27,319	28,139
3510	Street Sweeping	14,884	25,000	25,000	25,750	26,523	27,319	28,139
5220	Tools & Small Equipment	1,012	2,000	2,000	2,060	2,122	2,186	2,252
		\$125,850	\$66,000	\$77,000	\$67,680	\$69,712	\$71,804	\$73,959

STORM WATER – NON-DEPARTMENTAL

Program Description

This fund is for general expenses not associated to any one department. Expenses include debt payments, administrative fees, vehicle maintenance, transfer to storm maintenance capital projects and general costs such as insurance and supplies.

Storm Water Non-Departmental Expense (52-490)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2400	Auditing Services	\$2,950	\$3,200	\$3,300	\$3,400	\$3,500	\$3,600	\$3,700
2440	Utility Billing	1,174	1,300	1,300	1,300	1,300	1,300	1,300
2650	Administrative Fee	131,977	137,170	140,629	146,254	152,104	158,188	164,516
4600	PC/GL Insurance	8,732	9,000	11,000	11,250	11,500	11,750	12,000
5120	Fuel & Vehicle Maint.	3,947	6,400	6,600	6,798	7,002	7,212	7,428
7730	Note Principal	50,765	51,830	52,718	53,783	54,848	55,913	238,205
7740	Note Interest	10,882	9,892	8,882	7,854	6,805	5,735	4,645
9530	Transfer to Capital	-	28,348	11,711	29,831	29,019	30,138	-
		\$210,427	\$247,140	\$236,140	\$260,470	\$266,078	\$273,836	\$431,794

SUPERIOR METROPOLITAN DISTRICT NO. 1
RESOLUTION SMD#1-6
SERIES 2020

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE SUPERIOR METROPOLITAN DISTRICT NO. 1 ADOPTING A BUDGET AND APPROPRIATING SUMS OF MONEY FOR THE SUPERIOR METROPOLITAN DISTRICT NO. 1 FOR 2021

WHEREAS, the Board of Directors (the "Board") of the Superior Metropolitan District No. 1 ("SMD#1") appointed the Town of Superior Finance Director to prepare and submit a proposed budget to the Board as required by the Local Government Budget Law, C.R.S. § 29-1-101, *et seq.*;

WHEREAS, the Finance Director submitted the proposed SMD#1 2021 Budget to the Board on August 14, 2020 for the Board's consideration;

WHEREAS, the proposed SMD#1 2021 Budget was open for inspection by the public at the Superior Town Hall, 124 E. Coal Creek Drive, Superior, Colorado;

WHEREAS, the Board held a properly-noticed public hearing on October 12, 2020 and interested persons were given the opportunity to register objections to the 2021 SMD#1 Budget; and

WHEREAS, it is necessary to appropriate the revenues provided in the Budget to and for the purposes described below, so as not to impair the operations of SMD#1.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD DIRECTORS OF THE SUPERIOR METROPOLITAN DISTRICT NO. 1:

Section 1. The following are estimated expenditures for each fund for the 2021 SMD#1 Budget:

Water Operating	\$3,456,000
Water Capital	2,712,750
Sewer Operating	1,723,488
Sewer Capital	3,481,750
Storm Drainage Operating	365,000
Storm Drainage Capital	504,500
Total	<u>\$12,243,488</u>

Section 2. The 2021 SMD#1 Budget, as submitted to the Board, is hereby approved and adopted as the budget of the Superior Metropolitan District No. 1 for 2021.

Section 3. For the Superior Metropolitan District No. 1 for 2021, the following sums are hereby appropriated from the revenue of each fund, to each fund, for the purposes stated:

Water Operating	\$3,456,000
Water Capital	2,712,750
Sewer Operating	1,723,488
Sewer Capital	3,481,750
Storm Drainage Operating	365,000
Storm Drainage Capital	504,500
Total	<u>\$12,243,488</u>

ADOPTED this 12th day of October, 2020.



Clint Folsom, President

ATTEST



Phyllis L. Harbin, Secretary

SUPERIOR METROPOLITAN DISTRICT NO. 1
RESOLUTION NO. SMD#1-7
SERIES 2020

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE SUPERIOR METROPOLITAN DISTRICT NO. 1 AMENDING APPENDIX A OF THE DISTRICT'S RULES AND REGULATIONS TO INCREASE THE DISTRICT'S RATES AND FEES EFFECTIVE MARCH 11, 2021

WHEREAS, according to the Rules and Regulations of the Superior Metropolitan District No. 1 ("SMD#1"), rates and fees may be increased by the District's Board of Directors by resolution after a public hearing;

WHEREAS, tap fees, water meter installation fees, system development fees, service charges, standby fees, construction water fees, and miscellaneous fees for SMD#1 customers are set forth in Appendix A of the Rules and Regulations;

WHEREAS, to cover increased costs of service, the Board of Directors wishes to increase certain rates and fees, effective March 11, 2021; and

WHEREAS, the Board of Directors held a properly-noticed public hearing on the proposed increases on October 12, 2020.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SUPERIOR METROPOLITAN DISTRICT NO. 1 AS FOLLOWS:

Section 1. The Board of Directors finds and determines that it is necessary to increase SMD#1's rates and fees to maintain SMD#1's current level of operations, and that the rates and fees set forth in the attached Appendix A are reasonably related to the cost of services provided by SMD#1.

Section 2. The Board of Directors hereby adopts the schedule of rates and fees attached hereto, which shall be attached as Appendix A to SMD#1's Rules and Regulations. The schedule adopted herein shall replace all prior versions.

Section 3. This Resolution shall take effect upon adoption, but the increased rates and fees set forth in Appendix A shall not take effect until March 11, 2021. Until that time, the existing rates and fees shall remain applicable.

ADOPTED this 12th day of October, 2020.

Clint Folsom

Clint Folsom, President

ATTEST



Phyllis Hardin

Phyllis Hardin, Secretary

The seal is circular with a rope-like border. The text 'SUPERIOR METROPOLITAN DISTRICT' is written around the top inner edge, and 'COLORADO' is at the bottom. In the center, the word 'SEAL' is printed in bold, with a signature over it.

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Superior Urban Renewal Auth. Tab

SUPERIOR URBAN RENEWAL AUTHORITY (SURA)

Voters created the Superior Urban Renewal Authority (SURA) in 1994 to facilitate the development of an eighty-acre retail center which would diversify and expand the revenue base of the Town. Superior Marketplace developed on the land earmarked by SURA for retail development. Superior Marketplace includes Costco, Michael's, Office Max, PETsMART, Super Target, Ethan Allen, Stickley Furniture, TJ Maxx, ULTA Beauty, Whole Foods, Bank of the West bank branch and several smaller shops and restaurants.

Superior Marketplace is within the Sales Tax Increment Financing (TIF) portion of SURA. TIF enables public funds to be used to pay for public improvements. SURA entered into an agreement with the Superior Marketplace developer to reimburse the developer for public improvement expenses. This reimbursement is capped and can only be repaid if the shopping center generates revenue sufficient for public improvement expense repayment. The most costly public improvement was the relocation of Marshall Road (State Highway 170). This relocation significantly improved the safety of travelers at the intersection of Marshall Road and McCaslin Boulevard.

The boundaries of SURA were expanded in 2006, to the roughly 150+ acres of land east of Town Hall and McCaslin Boulevard, to encompass what is commonly known as the Downtown Superior development site. Property TIF revenues are being used to reimburse a portion of Metropolitan District/Developer installed public improvements within Downtown Superior. This reimbursement is capped and can only be repaid if new, incremental property taxes are generated within the Downtown Superior boundaries.

SURA has three funds. These are the Marketplace Sales Tax Fund, the Marketplace Debt Service Fund and the Downtown Superior Property Tax Fund. The Marketplace Debt Service Fund is summarized under the Debt Service Tab.

Marketplace Sales Tax Fund – All undesignated Superior Marketplace sales tax revenues are recognized in this fund. Revenue includes 78% of the 3.46% sales tax paid by shoppers in the Superior Marketplace. The remaining 22% is paid directly to the Town's Capital Improvement Program (8.7%), Open Space Fund (8.7%) and Superior/McCaslin Interchange Metropolitan District (SMID) (4.6%). Revenues are budgeted at \$6.36 million for 2021. All revenue is transferred out of the Revenue Fund to the SURA Debt Service Fund, Town of Superior, or Superior Metropolitan District No. 1. This transfer is based on a tax sharing finance agreement between SURA, the Town, and Superior Metropolitan District No. 1.

Downtown Superior Property Tax Fund – All property tax increment revenue from Downtown Superior are collected in the Property Tax Fund. SURA property tax increment revenues include all property tax revenue increases over the base year (2013). Revenues are budgeted at \$3.1 million for 2021. The incremental property tax revenues will be used primarily to pay for a portion of public improvements inside Downtown Superior built by Metropolitan Districts and the developer. A piece of these revenues attributable to a mill levy imposed by the Mountain View Fire Rescue, previously Rocky Mountain Fire Protection District, (up to a maximum amount of 10 mills) and any increases in the mill levy imposed by any of the Town of Superior, Boulder County or the Boulder Valley School District above the base year 2013 mill levy will be returned to these governmental entities.

2021-2025 SURA Marketplace Sales Tax Budget (21) (Clearing Account)

Acct #	Revenues	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
31-1301	Sales Tax	\$6,220,593	\$6,441,270	\$6,360,000	\$6,050,000	\$6,125,000	\$6,300,000	\$6,500,000
31-6100	Interest income	31	-	-	-	-	-	-
		\$6,220,624	\$6,441,270	\$6,360,000	\$6,050,000	\$6,125,000	\$6,300,000	\$6,500,000

2021-2025 SURA Marketplace Sales Tax Budget (21-415)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
8150	Tax Sharing with the Town	\$3,960,458	\$4,200,000	\$4,030,000	\$5,475,000	\$6,125,000	\$6,300,000	\$6,500,000
9300	Transfer to Debt Service Fund	2,259,862	2,241,270	2,330,000	575,000	-	-	-
		\$6,220,323	\$6,441,270	\$6,360,000	\$6,050,000	\$6,125,000	\$6,300,000	\$6,500,000

**2021-2025 SURA Downtown Superior Property Tax Budget (22)
(Clearing Account)**

Acct #	Revenues	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
31-1120	Property Tax	\$2,280,661	\$3,009,000	\$3,105,000	\$3,316,000	\$3,528,000	\$4,133,000	\$4,738,000
36-6100	Interest Income	2,498	500	500	500	500	500	500
	Use of / (Addition of) Fund Balance	(9,194)	-	-	-	-	-	-
		\$2,273,965	\$3,009,500	\$3,105,500	\$3,316,500	\$3,528,500	\$4,133,500	\$4,738,500

2021-2025 SURA Downtown Superior Property Tax Budget (22-415)

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
2420	Treasurer Collection Fees	\$33,808	\$45,100	\$46,600	\$49,700	\$52,900	\$62,000	\$71,100
2460	Bank Fees	55	100	100	100	100	100	100
7980	Prop Tax Reimburse - Developer	1,510,266	2,170,842	1,923,716	2,006,753	2,091,746	2,573,000	3,052,065
7981	Prop Tax Reimburse – STC Metro District #1	188,691	196,233	333,984	361,816	389,648	417,480	445,312
7982	Prop Tax Reimburse – STC Metro District #2	293,014	306,250	350,000	385,000	420,000	455,000	490,000
7983	Prop Tax Reimburse – STC Metro District #3	9,087	9,500	60,000	60,000	60,000	60,000	60,000
7984	Prop Tax Reimburse – MVFR	54,627	85,000	125,000	155,000	185,000	210,000	240,000
7987	Prop Tax Reimburse – BVSD	53,899	64,980	69,302	85,766	95,608	106,856	115,292
7991	Prop Tax Reimburse – STC #1-Ops	46,101	39,245	66,798	72,365	83,498	89,064	94,631

Acct #	Description	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
7992	Prop Tax Reimburse – STC #2-Ops	80,009	87,500	100,000	110,000	120,000	130,000	140,000
7993	Prop Tax Reimburse – STC #3-Ops	4,408	4,750	30,000	30,000	30,000	30,000	30,000
		<u>\$2,273,965</u>	<u>\$3,009,500</u>	<u>\$3,105,500</u>	<u>\$3,316,500</u>	<u>\$3,528,500</u>	<u>\$4,133,500</u>	<u>\$4,738,500</u>

SUPERIOR URBAN RENEWAL AUTHORITY
RESOLUTION SURA-3
SERIES 2020

A RESOLUTION OF THE BOARD OF COMMISSIONERS OF THE SUPERIOR URBAN RENEWAL AUTHORITY ADOPTING A BUDGET AND APPROPRIATING SUMS OF MONEY FOR THE SUPERIOR URBAN RENEWAL AUTHORITY FOR 2021

WHEREAS, the Board of Commissioners (the "Board") of the Superior Urban Renewal Authority ("SURA") must adopt an annual budget in accordance with the Local Government Budget Law, C.R.S. § 29-1-101, *et seq.*;

WHEREAS, a proposed 2021 SURA Budget was submitted to the Board on August 14, 2020 for the Board's consideration;

WHEREAS, the proposed budget was open for inspection by the public at the Superior Town Hall, 124 E. Coal Creek Drive, Superior, Colorado;

WHEREAS, the Board held a properly-noticed public hearing on October 12, 2020 and interested persons were given the opportunity to register any objections to the 2021 SURA Budget; and

WHEREAS, it is necessary to appropriate the revenues provided in the 2021 SURA Budget to and for the purposes described below, so as not to impair the operations of SURA.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE SUPERIOR URBAN RENEWAL AUTHORITY:

Section 1. The following are estimated expenditures for the Superior Urban Renewal Authority for 2021:

Marketplace Sales Tax	\$6,360,000
Marketplace Debt Service	2,350,000
Downtown Superior Property Tax	<u>3,105,500</u>
Total	<u>\$11,815,500</u>

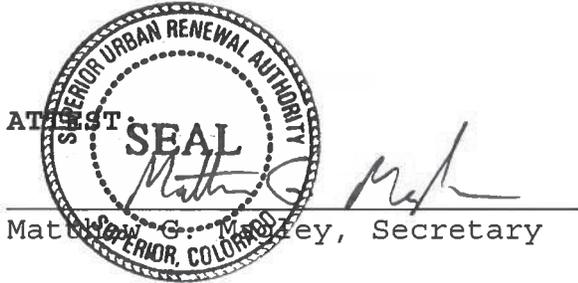
Section 2. The 2021 SURA Budget, as submitted to the Board, is hereby approved and adopted as the budget of the Superior Urban Renewal Authority for 2021.

Section 3. For the Superior Urban Renewal Authority for 2021, the following sums are hereby appropriated from the revenue of each fund, to each fund, for the purposes stated:

Marketplace Revenue	\$6,360,000
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Marketplace Debt Service	2,350,000
Downtown Superior Revenue	<u>3,105,500</u>
Total	<u>\$11,815,500</u>

ADOPTED this 12th day of October, 2020.



Clint Folsom
Clint Folsom, Chair

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Superior/McCaslin
Interchange Metro.
District Tab

SUPERIOR/MCCASLIN INTERCHANGE

METROPOLITAN DISTRICT

Description

On November 7, 2000, voters in the Town of Superior approved the taxing authority, bonding capacity and financial framework for the Superior/McCaslin Interchange Metropolitan District (SMID), which was created to fund improvements to the McCaslin Boulevard/U.S. 36 interchange and surrounding area. The District consists of most of the commercial, retail and office property southwest of the interchange and the Discovery Office Park. Property tax from these developments and a Town-wide .16% sales tax (through 2022) will be used toward interchange improvements and maintenance of these improvements.

The Town of Superior and City of Louisville entered an intergovernmental agreement to jointly fund the interchange improvements. Phase I improvements (construction of a new Southwest loop, funded exclusively through Superior/SMID and a Federal Government grant) was completed in 2005. Phase II improvements, consisting primarily of a Diverging Diamond Interchange reconstruction, were substantially complete in 2015.

The Town of Superior uses property tax revenues from SMID to fund a portion of interchange improvements and maintenance. Property tax revenues are generated from a 22.97 mill levy on properties within SMID (this property tax rate is down over 34% since 2012). In 2003, a new Town-wide sales tax of 0.16% further increased revenue to this fund. This sales tax is scheduled to expire at the end of 2022.

The District is also responsible for maintaining public improvements including roads, landscaping, drainage ponds, and common areas.

**2021 – 2025 Superior McCaslin Interchange Metropolitan District
Budget (45)**

Acct #	Revenues	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
31-1130	Property Tax – Admin.	\$112,726	\$125,000	\$118,902	\$118,902	\$118,902	\$118,902	\$118,902
31-1140	Property Tax – Maint.	320,836	345,000	299,500	299,500	269,550	269,550	449,250
31-1200	Specific Ownership Tax	25,775	23,000	22,000	22,000	21,000	21,000	30,000
31-1300	Sales Tax	511,756	520,000	540,000	520,000	-	-	-
31-3710	Highway Signal Maintenance Fee	22,992	23,000	23,000	23,000	23,000	23,000	23,000
36-6100	Interest Income	11,953	7,000	12,000	9,000	8,000	10,000	13,000
36-6300	Grant Revenue	576,856	-	-	-	-	-	-
	Use of / (Addition to) Fund Balance	(116,041)	(389,362)	(32,290)	(312,119)	167,980	114,388	5,142
		<u>\$1,466,853</u>	<u>\$653,638</u>	<u>\$983,112</u>	<u>\$680,283</u>	<u>\$608,432</u>	<u>\$556,840</u>	<u>\$639,294</u>

**2021 – 2025 Superior McCaslin Interchange Metropolitan District Fund
Budget (45)**

Acct #	Expenses	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
415-2420	Treasurer Collection Fees	\$6,595	\$7,000	\$6,000	\$6,000	\$6,000	\$6,000	\$9,000
415-2650	Admin. Fees	138,282	145,888	153,912	162,377	171,308	180,730	190,670
415-4600	Insurance	-	250	-	-	250	-	-
426-3140	Landscape Water	22,890	26,000	27,000	27,000	27,000	27,000	27,000
426-3450	Landscaping	170,169	240,000	200,000	206,000	212,180	218,545	225,101
430-2100	Legal Services	-	1,000	-	-	-	-	-
430-2210	Engineering	15,125	-	-	-	-	-	-
430-2240	Traffic Engineer	23,611	10,000	11,000	11,330	11,670	12,020	12,381
430-3100	Telephone	1,034	1,000	1,000	1,030	1,061	1,093	1,126
430-3150	Street Light Electricity	18,401	21,000	21,500	22,145	22,809	23,493	24,198
430-3310	Streets – Routine	19,150	3,500	3,700	3,811	3,925	4,043	4,164
430-3370	Maintenance – Reservoir & Ponds	27,500	-	60,000	-	60,000	-	60,000
430-3420	Snow Removal – Contract	47,754	30,000	31,000	31,930	32,888	33,875	34,891
430-3440	Maintenance - Traffic Signal	16,349	21,000	21,000	21,000	21,000	21,000	21,000
430-3460	Street Light Maintenance	(21)	5,000	5,000	5,150	5,305	5,464	5,628
430-3510	Street Sweeping	1,117	2,000	2,000	2,060	2,122	2,186	2,252
430-5130	Signage & Striping	18,953	10,000	5,000	5,000	15,000	10,000	5,000
430-5620	Snow Removal – Materials	16,400	10,000	15,000	15,450	15,914	16,391	16,883
430-6244	Traffic Signal System Upgrades	-	20,000	20,000	-	-	-	-
430-6628	76 th /Sycamore Intersection Improvements	-	100,000	-	-	-	-	-

Acct #	Expenses	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
430-6600	Street Replacement	-	-	400,000	-	-	-	-
430-6622	Marketplace Intersection & Crosswalk	-	-	-	160,000	-	-	-
430-6040	Irrigation Clock Upgrades	5,000	-	-	-	-	-	-
430-6625	Davidson Mesa Trail Connection	917,674	-	-	-	-	-	-
430-6361	McCaslin/Coal Creek Trail Connection	820	-	-	-	-	-	-
		\$1,466,853	\$653,638	\$983,112	\$680,283	\$608,432	\$556,840	\$639,294

Traffic Signal System Upgrades

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 20,000 SMID

BUDGET BY YEAR

2021 \$ 20,000

2022 -

2023 -

2024 -

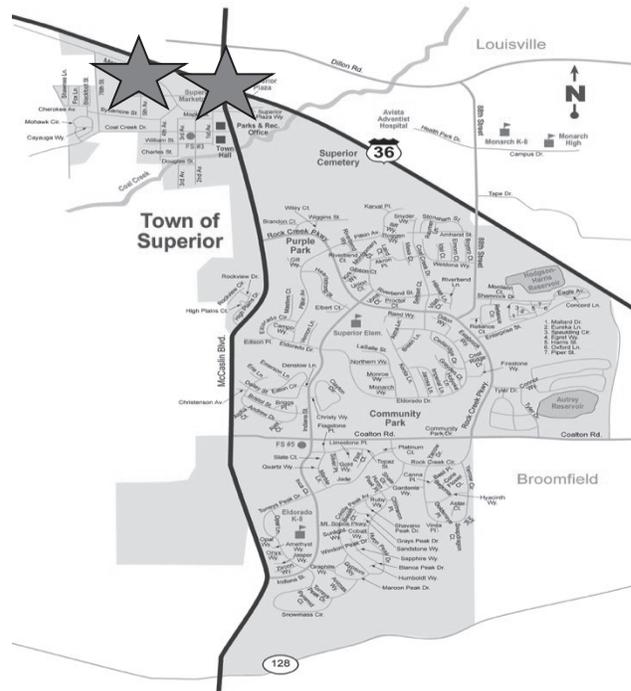
2025 -

\$ 20,000 **Total Cost**

Total Cost \$ 20,000

PROJECT DESCRIPTION

2021 - Upgrades in Interchange District at DDI and Marshall Road



ANNUAL OPERATING BUDGET IMPACT

\$ 1,000

Street Rehabilitation

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 400,000 SMID

BUDGET BY YEAR

2021 \$ 400,000

2022 -

2023 -

2024 -

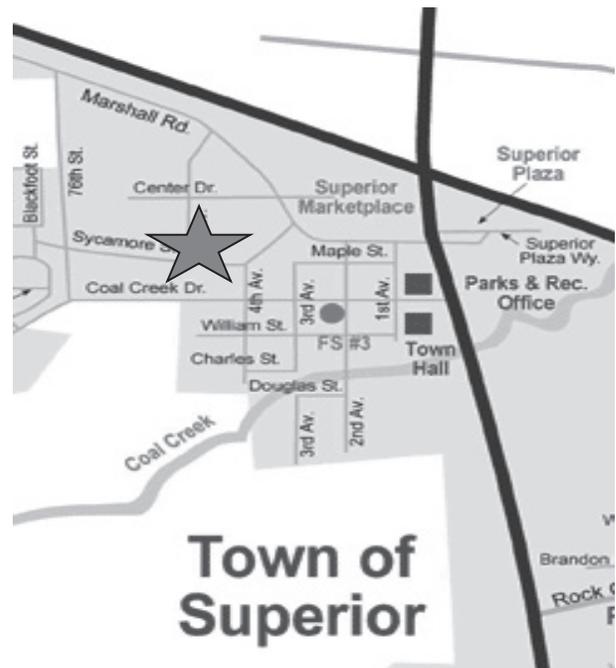
2025 -

\$ 400,000 **Total Cost**

Total Cost \$ 400,000

PROJECT DESCRIPTION

2021 - Mill & overlay Sycamore Street



ANNUAL OPERATING BUDGET IMPACT

\$ -

Marketplace Intersection and Crosswalks Improvements

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 160,000 SMID

BUDGET BY YEAR

2021	\$ -
2022	160,000
2023	-
2024	-
2025	-

\$ 160,000 **Total Cost**

Total Cost \$ 160,000

PROJECT DESCRIPTION

Replace decorative crosswalks at Marshall/Sycamore and Marshall/Center



ANNUAL OPERATING BUDGET IMPACT

\$ -

**SUPERIOR/MCCASLIN INTERCHANGE METROPOLITAN DISTRICT
RESOLUTION SMID-3
SERIES 2020**

**A RESOLUTION OF THE BOARD OF DIRECTORS OF THE
SUPERIOR/MCCASLIN INTERCHANGE METROPOLITAN DISTRICT
ADOPTING A BUDGET; LEVYING PROPERTY TAXES AND
APPROPRIATING SUMS OF MONEY FOR 2021**

WHEREAS, the Board of Directors (the "Board") for the Superior/McCaslin Interchange Metropolitan District ("SMID") appointed the Town of Superior Finance Director to prepare and submit a proposed budget to the Board as required by the Local Government Budget Law, C.R.S. § 29-1-101, *et seq.*;

WHEREAS, the Finance Director submitted a proposed 2021 SMID Budget to the Board on August 14, 2020;

WHEREAS, the proposed 2021 SMID Budget was open for inspection by the public at the Superior Town Hall, 124 E. Coal Creek Drive, Superior, Colorado;

WHEREAS, the Board held a properly-noticed public hearing on October 12, 2020, and interested persons were given the opportunity to register objections to the 2021 SMID Budget;

WHEREAS, the amount of money necessary to balance the budget for general operating, capital and debt service expenditures is \$1,328,059;

WHEREAS, the 2019 final valuation for assessment for SMID as certified by the Boulder County Assessor is \$29,947,953, with the 2020 preliminary valuation for assessment not available from the Assessor until mid-October 2020 ; and

WHEREAS, it is necessary to appropriate the revenues provided in the Budget to and for the purposes described below, so as not to impair the operations of SMID.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE SUPERIOR/MCCASLIN INTERCHANGE METROPOLITAN DISTRICT:

Section 1. The following are estimated expenditures for each fund for the 2021 SMID Budget:

Maintenance/Capital	\$ 983,112
Debt Service	344,947
Total	<u>\$ 1,328,059</u>

Section 2. The 2021 SMID Budget, as submitted to the Board, is hereby approved and adopted as the budget of the Superior/McCaslin Interchange Metropolitan District for 2021.

Section 3. For the Superior/McCaslin Interchange Metropolitan District for 2021, the following sums are hereby appropriated from the revenue of each fund, to each fund, for the purposes stated:

Maintenance/Capital	\$ 983,112
Debt Service	344,947
Total	<u>\$1,328,059</u>

Section 4. For the purpose of meeting general operating expenditures of the Superior/McCaslin Interchange Metropolitan District during the 2021 budget year, the following taxes are hereby levied upon each dollar of the total assessed valuation of all taxable property within the Superior/McCaslin Interchange Metropolitan District for 2020:

Debt Service	9.00 mills
Administration	3.97 mills
Maintenance	<u>10.00 mills</u>
Total	<u>22.97 mills</u>

Section 5. The Secretary shall certify the mill levy to Boulder County, Colorado, upon receipt of the final assessed valuation for the Superior/McCaslin Interchange Metropolitan District; provided however, in the event that the final assessed valuation is adjusted by Boulder County, the Finance Director may correspondingly adjust the mill levy to be certified to be consistent with this Resolution.

ADOPTED this 12th day of October, 2020.



 Clint Folsom, President



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Debt Service Tab

DEBT SERVICE SUMMARY

These funds were created to manage the Town's repayment of long-term debt-financed projects. These funds include:

Town of Superior Community Center Purchase Debt Service – Accounts for debt/lease issued to purchase the Community Center building and site at 1500 Coalton Road.

Town of Superior Community Center Building Remodel Debt Service – Accounts for debt/lease issued for building improvements and remodel of the Community Center at 1500 Coalton Road.

Open Space Debt Service Fund – Accounts for notes and bonds issued to acquire open space.

Superior Metropolitan District No. 1 Debt Service – Accounts for debt service issued to (1) build the Town's water and wastewater treatment facilities, (2) construct water, wastewater and storm drainage capital infrastructure and (3) purchase water rights.

Superior Metropolitan District No. 1 Debt Service - Wastewater – Accounts for debt service issued through a Colorado Water Resources and Power Development Authority loan for wastewater treatment plant improvements including (1) new larger trunk main, (2) headworks expansion and relocation, (3) equalization pond improvements, and (4) odor control.

SURA Marketplace Debt Service Fund – Accounts for debt service and additional/excess developer liabilities to construct public improvements in and around the Superior Marketplace.

Superior/McCaslin Interchange Metropolitan District Debt Service Fund – Accounts for debt service issued to finance interchange improvements at U.S. Highway 36 and McCaslin Boulevard.

**Town of Superior
2021 – 2025 Total Debt Service Budget**

Fund	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Town of Superior Community Center Purchase Debt Service	\$0	\$99,827	\$104,775	\$374,775	\$377,917	\$375,805	\$378,566
Town of Superior 1500 Coalton Road Building Remodel Debt Service	-	-	76,200	271,200	271,247	276,167	275,833
Open Space Debt Service	393,749	397,439	661,218	663,585	660,791	662,836	659,720
SMD1 Debt Service	1,736,540	1,738,655	1,735,185	1,736,228	1,736,685	1,736,558	6,840,845
SMD1 Debt Service - Wastewater	-	-	298,371	298,388	299,375	301,811	301,661
SURA Marketplace Debt Service	2,289,242	2,261,270	2,350,000	580,000	-	-	-
SMID Debt Service	346,052	348,503	344,947	343,879	342,714	346,471	-
	\$4,765,583	\$4,745,867	\$5,570,696	\$4,269,055	\$3,688,729	\$3,699,648	\$8,456,625

TOWN OF SUPERIOR COMMUNITY CENTER BUILDING & SITE
PURCHASE DEBT SERVICE

Description

This lease was issued in November 2019 (Lease Purchase Agreement with Zions Bank as lender, UMB Bank as Trustee) with a total principal amount of \$4,125,000 at 2.54% interest. Lease proceeds were used to purchase the Community Center building/land at 1500 Coalton Road. The source of payment for the lease is Town revenues. Lease is callable, in whole or in part, on any date at par. Interest only payments in 2020 and 2021 financed in the total principal amount (capitalized interest). Phase II financing, for future tenant improvements, was negotiated during this initial financing.

The budget for the lease payments are included as part of the Town of Superior Non-Departmental budgets. The amortization schedule on the following page reflects actual lease payments. Current outstanding debt service is through 2034.

Town of Superior – Community Center

Debt Service Schedule to Maturity Lease – 2019 Building and Site Purchase

November, 2019 lease (Lease Purchase Agreement with Zions Bank as lender, UMB Bank as Trustee) with a total principal amount of \$4,125,000 at 2.54% interest. Lease proceeds were used to purchase the Community Center building/land at 1500 Coalton Road. The source of payment for the lease is Town revenues. Lease is callable, in whole or in part, on any date at par. Interest only payments in 2020 and 2021 financed in the total principal amount (capitalized interest). Phase II financing, for future building improvements, was negotiated during this initial financing.

Year	Principal Amount	Interest Amount	Total Payment	Principal Balance
				\$4,125,000
2021	\$-	\$104,775	\$104,775	4,125,000
2022	270,000	104,775	374,775	3,855,000
2023	280,000	97,917	377,917	3,575,000
2024	285,000	90,805	375,805	3,290,000
2025	295,000	83,566	378,566	2,995,000
2026	300,000	76,073	376,073	2,695,000
2027	310,000	68,453	378,453	2,385,000
2028	315,000	60,579	375,579	2,070,000
2029	325,000	52,578	377,578	1,745,000
2030	330,000	44,323	374,323	1,415,000
2031	340,000	35,941	375,941	1,075,000
2032	350,000	27,305	377,305	725,000
2033	360,000	18,415	378,415	365,000
2034	365,000	9,271	374,271	-
Totals	\$4,125,000	\$875,776	\$5,000,776	\$-

TOWN OF SUPERIOR COMMUNITY CENTER BUILDING
REMODEL DEBT SERVICE

Description

This lease was issued in May 2020 (Lease Purchase Agreement with Zions Bank as lender, UMB Bank as Trustee) with a total principal amount of \$3,000,000 at 2.54% interest. Lease proceeds were used to remodel the Community Center building at 1500 Coalton Road. The source of payment for the lease is Town revenues. Lease is callable, in whole or in part, on any date at par. Interest only payments in 2020 and 2021 financed in the total principal amount (capitalized interest).

The budget for the lease payments are included as part of the Town of Superior Non-Departmental budgets. The amortization schedule on the following page reflects actual lease payments. Current outstanding debt service is through 2034.

**Debt Service Schedule to Maturity
Lease – 2020 Building Remodel**

May, 2020 lease (Lease Purchase Agreement with Zions Bank as lender, UMB Bank as Trustee) with a total principal amount of \$3,000,000 at 2.54% interest. Lease proceeds were used to for Community Center building improvements at 1500 Coalton Road. The source of payment for the lease is Town revenues. Lease is callable, in whole or in part, on any date at par. Interest only payments in 2020 and 2021.

Year	Principal Amount	Interest Amount	Total Payment	Principal Balance
				\$3,000,000
2021	\$-	\$76,200	\$76,200	3,000,000
2022	195,000	76,200	271,200	2,805,000
2023	200,000	71,247	271,247	2,605,000
2024	210,000	66,167	276,167	2,395,000
2025	215,000	60,833	275,833	2,180,000
2026	220,000	55,372	275,372	1,960,000
2027	225,000	49,784	274,784	1,735,000
2028	230,000	44,069	274,069	1,505,000
2029	235,000	38,227	273,227	1,270,000
2030	240,000	32,258	272,258	1,030,000
2031	250,000	26,162	276,162	780,000
2032	255,000	19,612	274,812	525,000
2033	260,000	13,335	273,335	265,000
2034	265,000	6,731	271,731	-
Totals	\$3,000,000	\$636,397	\$3,636,397	\$-

OPEN SPACE DEBT SERVICE FUND

Description

In November of 2005, residents voted for the Town to purchase natural open space area bonds. With this vote, the Town's debt can be increased \$12,000,000 (All \$12,000,000 issued with 2020 bonds) with a repayment cost not to exceed \$22,500,000 in order to preserve open space and natural areas. Debt repayment is to be paid through the 0.3% open space sales and use tax approved at the 2001 November election.

Notes were issued in June, 2016 with a total principal amount of \$3,550,000 at 2.15% interest. These notes will be used to refund the Town Open Space Sales and Use Tax Revenue Bonds, Series 2006 (NIC of 5.00%, resulting in NPV savings of 11%). The bonds were used to acquire open space/build trails. Notes are callable at par any time after 6/1/16, with a 30-day call notice. Current outstanding debt service is paid through 2026.

2021 - 2025 Open Space Debt Service Budget (31)

Acct #	Revenues	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
31-1300	Open Space Sales & Use Tax	\$395,000	\$396,000	\$665,000	\$670,000	\$670,000	\$670,000	\$670,000
36-6100	Interest Income	2,033	100	-	-	-	-	-
	Use of / (Addition to) Fund Balance	(3,284)	1,339	(3,782)	(6,415)	(9,209)	(7,164)	(10,280)
		\$393,749	\$397,439	\$661,218	\$663,585	\$660,791	\$662,836	\$659,720

Acct #	Expenses	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
471-2460	Bank Fees	\$-	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
471-7610	Note Principal – Series 2016	335,000	345,000	350,000	360,000	365,000	375,000	380,000
471-7620	Note Interest – Series 2016	58,749	51,439	43,968	36,335	28,541	20,586	12,470
471-7810	Bond Principal – Series 2020	-	-	-	-	-	-	-
12471-7820	Bond Interest – Series 2020	-	-	266,250	266,250	266,250	266,250	266,250
		\$393,749	\$397,439	\$661,218	\$663,585	\$660,791	\$662,836	\$659,720

Town of Superior - Open Space

Debt Service Schedule to Maturity

Sales and Use Tax Increment Revenue Notes, Series 2015

These notes were issued in June 2016 (forward rate lock was entered into in March 2015) with a total principal amount of \$3,550,000 at 2.15% interest rate. These notes will be used to refund the Town Open Space Sales and Use Tax Revenue Bonds, Series 2006. The bonds were used to acquire open space/build trails. The source of payment for the notes is a dedicated 0.3% sales tax approved by Town voters in 2001 for purchase and maintenance of open space. Notes are callable at par any time after 06/01/2016, with a 30 day call notice.

Year	Principal Amount	Interest Amount	Total Payment	Principal Balance
				\$2,220,000
2021	\$350,000	\$43,968	\$393,968	1,870,000
2022	360,000	36,335	396,335	1,510,000
2023	365,000	28,541	393,541	1,145,000
2024	375,000	20,586	395,586	770,000
2025	380,000	12,470	392,470	390,000
2026	390,000	4,193	394,193	-
Totals	\$2,220,000	\$146,093	\$2,366,093	\$-

Town of Superior - Open Space

Debt Service Schedule to Maturity

Sales and Use Tax Increment Revenue Bonds, Series 2020

Bonds were issued in May, 2020 with a total principal amount of \$5,325,000 at TIC of 3.13%. Bonds were issued at a premium, generating \$6.325 million in project funds. These bonds are the remaining amount from the 2005 vote (up to \$12 million in total debt). Bond proceeds were used to acquire open space. The source of payment for the bonds is a dedicated 0.3% sales/use tax approved by Town voters in 2001 for purchase and maintenance of open space. Bonds are callable at par after 2030.

Year	Principal Amount	Interest Amount	Total Payment	Principal Balance
				\$5,325,000
2021	\$-	\$266,250	\$266,250	5,325,000
2022	-	266,250	266,250	5,325,000
2023	-	266,250	266,250	5,325,000
2024	-	266,250	266,250	5,325,000
2025	-	266,250	266,250	5,325,000
2026	-	266,250	266,250	5,325,000
2027	270,000	259,500	529,500	5,055,000
2028	285,000	245,625	530,625	4,770,000
2029	300,000	231,000	531,000	4,470,000
2030	315,000	215,625	530,625	4,155,000
2031	330,000	199,500	529,500	3,825,000
2032	345,000	182,625	527,625	3,480,000
2033	365,000	164,875	529,875	3,115,000
2034	380,000	146,250	526,250	2,735,000
2035	400,000	126,750	526,750	2,335,000
2036	420,000	106,250	526,250	1,915,000
2037	445,000	84,625	529,625	1,470,000
2038	465,000	61,875	526,875	1,005,000
2039	490,000	38,000	528,000	515,000
2040	515,000	12,875	527,875	-
Totals	\$5,325,000	\$3,672,875	\$8,997,875	\$-

SUPERIOR METROPOLITAN DISTRICT NO. 1 DEBT SERVICE

Description

These notes were issued in December 2015 (forward rate lock was entered into in March 2015) with a total principal amount of \$19,850,000 at 1.95% interest. The notes were used to refund the SMD1 Special Revenue Refunding Bonds, Series to 2006 (NIC of 4.54%, resulting in NPV savings of 19.8%). The source of payment for the notes is net revenues from the District's water, sewer, and storm drainage operations and sales and use tax revenue (if needed – no tax revenue anticipated 2021 - 2025). Notes are callable at par any time after 12/1/16, with a 30-day call notice.

The budget for the debt payments are included as part of the Superior Metropolitan District No. 1 Non-Departmental budgets. Current outstanding debt service is through 2025.

Superior Metropolitan District No. 1

Debt Service Schedule to Maturity Special Revenue Refunding Bonds, Series 2015

Notes were issued in December 2015 (forward rate lock was entered into in March 2015) with a total principal amount of \$19,850,000 at 1.95% interest. The notes were used to refund the SMD1 Special Revenue Refunding Bonds, Series 2006. The source of payment for the bonds is net revenues from the District's water, sewer, and storm drainage operations and sales and use tax revenue. Notes are callable at par any time after 12/1/2016, with a 30-day call notice.

Year	Principal Amount	Interest Amount	Total Payment	Principal Balance
				\$12,830,000
2021	\$1,485,000	\$250,185	\$1,735,185	11,345,000
2022	1,515,000	221,228	1,736,228	9,830,000
2023	1,545,000	191,685	1,736,685	8,285,000
2024	1,575,000	161,558	1,736,558	6,710,000
2025	6,710,000	130,845	6,840,845	-
Totals	\$12,830,000	\$955,501	\$13,785,501	\$-

**SUPERIOR METROPOLITAN DISTRICT NO. 1 DEBT SERVICE –
WASTEWATER**

Description

This Colorado Water Resources and Power Development Authority (Authority) loan was issued in May 2020 with a total principal amount of \$6,820,000 at a subsidized interest rate of 1.60% (all-in bond yield of 2.29% x 70% (Authority subsidization)). \$6.82 MM loan amount but \$7 MM in proceeds because of bond premium. The source of payment for the loan is net revenues from the District's wastewater operations and sales and use tax revenue (if needed – no tax revenue anticipated 2021 - 2025). Loan is callable in 2030 at par.

The budget for the debt payments are included as part of the Superior Metropolitan District No. 1 Non-Departmental budgets. Current outstanding debt service is through 2049.

Superior Metropolitan District No. 1 – Wastewater

Debt Service Schedule to Maturity

Colorado Water Resources and Power Development Authority Loan 2020

Colorado Water Resources and Power Development Authority Loan. Subsidized interest rate of 1.60% (All-in bond yield of 2.29% x 70% (Authority subsidization)). \$6.82 MM loan amount but \$7 million in proceeds because of bond premium. Loan required for wastewater treatment plant improvements including (1) new larger trunk main, (2) headworks expansion and relocation, (3) equalization pond improvements and (4) odor control. Callable in 2030 at par.

Year	Principal Amount	Interest Amount	Total Payment	Principal Balance
				\$6,773,215
2021	\$179,670	\$118,701	\$298,371	6,593,545
2022	184,187	114,201	298,388	6,409,358
2023	189,674	109,701	299,375	6,219,684
2024	196,610	105,201	301,811	6,023,074
2025	200,960	100,701	301,661	5,822,114
2026	204,223	96,201	300,424	5,617,891
2027	209,758	91,701	301,459	5,408,133
2028	214,438	87,201	301,639	5,193,695
2029	215,744	82,951	298,695	4,977,951
2030	221,840	78,951	300,791	4,756,111
2031	222,986	74,951	297,937	4,533,125
2032	228,406	71,951	300,357	4,304,719
2033	228,278	68,951	297,229	4,076,441
2034	232,771	67,551	300,322	3,843,670
2035	233,367	66,151	299,518	3,610,303
2036	235,704	64,770	300,474	3,374,599
2037	237,343	63,388	300,731	3,137,256
2038	237,147	61,926	299,073	2,900,109
2039	238,067	60,516	298,583	2,662,042
2040	241,867	59,196	301,063	2,420,175
2041	242,718	54,411	297,129	2,177,457
2042	252,015	49,701	301,716	1,925,442
2043	256,108	44,861	300,969	1,669,334
2044	262,084	36,612	298,696	1,407,250
2045	270,003	31,772	301,775	1,137,247
2046	271,862	26,803	298,665	865,385
2047	281,147	18,499	299,646	584,238
2048	287,608	13,469	301,077	296,630
2049	296,630	5,030	301,660	-
Totals	\$6,773,215	\$1,926,017	\$8,699,232	\$-

SURA MARKETPLACE DEBT SERVICE FUND

Description

Included is debt service on Series 2007 bonds and allowed developer reimbursements. All proceeds were used for the construction of public improvements within the Superior Marketplace. The primary revenue is a transfer from the SURA Marketplace Sales Tax Fund. Money in the SURA Marketplace Sales Tax Fund comes primarily from undesignated sales tax generated in the Superior Marketplace. The expenses are payments to the developer and bondholders to recoup investment costs for certain public improvements constructed within the Marketplace, such as road improvements, utilities, drainage improvements and public art. Current outstanding debt service was paid in full in 2019. Other allowed developer reimbursements are planned to be paid in full by early 2022.

**2021 - 2025 Superior Urban Renewal Authority Marketplace Debt
Service Budget (30)**

Acct #	Revenues	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
36-6100	Interest Income	\$25,601	\$20,000	\$20,000	\$5,000	\$-	\$-	\$-
36-6921	Transfer from Revenue Fund	2,259,862	2,241,270	2,330,000	575,000	-	-	-
	Use of / (Addition to) Fund Balance	3,779	-	-	-	-	-	-
		<u>\$2,289,242</u>	<u>\$2,261,270</u>	<u>\$2,350,000</u>	<u>\$580,000</u>	<u>\$-</u>	<u>\$-</u>	<u>\$-</u>

Acct #	Expenses	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
415-2460	Bank Fees	\$6,424	\$5,000	\$5,000	\$5,000	\$-	\$-	\$-
415-7120	Bond Interest	38,455	-	-	-	-	-	-
415-7220	Bond Principal	965,000	-	-	-	-	-	-
415-7320	Additional SURA Obligation	1,279,363	2,256,270	2,345,000	575,000	-	-	-
		<u>\$2,289,242</u>	<u>\$2,261,270</u>	<u>\$2,350,000</u>	<u>\$580,000</u>	<u>\$-</u>	<u>\$-</u>	<u>\$-</u>

**SUPERIOR/MCCASLIN INTERCHANGE METROPOLITAN
DISTRICT DEBT SERVICE FUND**

Description

These notes were issued in March 2015 (advanced refunding) in a total principal amount of \$3,100,000 at 1.90% interest. The notes were used to refund the SMID General Obligation Refunding Bonds, Series 2005 (NIC of 4.35%, resulting in NPV savings of 9.3%). The bond proceeds were used to finance Phase I interchange improvements at U.S. Highway 36 and McCaslin Boulevard. The source of payment for the notes is ad valorem property tax revenue. The 2021 debt service property tax mill levy is 9.25 (an increase from the 2020 property tax rate of 8.85). Following the 2015 refunding, there is no call option. Outstanding debt service is paid through 2024.

**2021 – 2025 Superior/McCaslin Interchange Metropolitan District Debt
Service Budget (35)**

Acct #	Revenues	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
31-1120	Property Tax	\$281,259	\$311,520	\$302,400	\$318,990	\$320,705	\$325,850	\$-
31-1200	Specific Ownership Tax	22,791	21,000	20,000	20,500	20,500	21,000	-
36-6100	Interest Income	6,570	1,000	-	-	-	-	-
	Use of / (Addition to) Fund Balance	35,432	14,983	22,547	4,389	1,509	(379)	-
		\$346,052	\$348,503	\$344,947	\$343,879	\$342,714	\$346,471	\$-

Acct #	Expenses	2019 Actual	2020 Budget	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
415-2420	Treasurer's Collection Fees	\$4,289	\$7,500	\$5,000	\$5,000	\$5,000	\$5,000	\$-
415-2460	Bank Fees	-	-	-	-	-	-	-
415-7610	Note Principal	305,000	310,000	315,000	320,000	325,000	335,000	-
415-7620	Note Interest	36,763	31,003	24,947	18,879	12,714	6,471	-
		\$346,052	\$348,503	\$344,947	\$343,879	\$342,714	\$346,471	\$-

Superior/McCaslin Interchange Metropolitan District

Debt Service Schedule to Maturity

General Obligation Refunding Note Series 2015

Notes were issued in March 2015 (advance refunding) with a total par amount of \$3,100,000 at 1.90%. The notes were issued to refund SMID General Obligation Refunding Bonds, Series 2005. The note proceeds were used to finance Phase I interchange improvements at U.S. Highway 36 and McCaslin Boulevard. The source of payment for the notes is ad valorem property tax revenue. The mill levy set for 2019 is 8.85 mills. Following the 2015 refunding, there is no call option.

Year	Principal Amount	Interest Amount	Total Payment	Principal Balance
				\$1,295,000
2021	\$315,000	\$24,947	\$339,947	980,000
2022	320,000	18,879	338,879	660,000
2023	325,000	12,714	337,714	335,000
2024	335,000	6,471	341,471	-
	<u>\$1,295,000</u>	<u>\$63,011</u>	<u>\$1,358,011</u>	<u>\$-</u>

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Capital Improvement Tab

CAPITAL IMPROVEMENT FUNDS

The Capital Improvement funds account for financial resources to be used for the acquisition and construction of major capital facilities (other than those financed by Special Revenue Funds and the Superior/McCaslin Interchange District).

Capital Improvement Program Fund – Accounts for general government capital projects. The Town of Superior maintains a five-year capital improvement program which is updated annually. The initial year of the plan, which is also the next fiscal year for the Town, is adopted and approved by the Board of Trustees as a component of the annual budget.

The revenue sources include the 0.3% sales and use tax dedicated specifically for Town capital improvements, grants, impact fees, loans and surplus fund transfers from the General Fund.

Water Capital Improvement Fund - The Capital Improvement fund tracks water capital projects. Superior maintains a five-year capital improvement program which is updated annually. The initial year of the plan, which is also the next fiscal year for Superior, is adopted and approved by the Board of Directors as a component of the annual budget.

The primary revenue sources are system development fees, and transfer from operations.

Wastewater Capital Improvement Fund - The Capital Improvement fund tracks wastewater capital projects. Superior maintains a five-year capital improvement program which is updated annually. The initial year of the plan, which is also the next fiscal year for Superior, is adopted and approved by the Board of Directors as a component of the annual budget.

The primary revenue sources are system development fees and transfer from operations.

Storm Water Capital Improvement Fund - The Capital Improvement fund tracks storm water capital projects. Superior maintains a five-year capital improvement program which is updated annually. The initial year of the plan, which is also the next fiscal year for Superior, is adopted and approved by the Board of Directors as a component of the annual budget.

The primary revenue sources are system development fees and transfer from operations.

2021 – 2025 Capital Improvement Program Budget Revenue (42)

Acct #	Revenues	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
31-1300	Sales, Non SURA	\$320,000	\$320,000	\$325,000	\$330,000	\$335,000
31-1301	Sales, SURA	680,000	645,000	655,000	670,000	680,000
31-1310	Vehicle Use	90,000	95,000	97,500	100,000	102,500
31-1320	Building Use	95,000	105,000	105,000	65,000	35,000
36-6100	Interest Income	15,000	-	8,000	12,000	28,000
36-6300	Grant Revenue	1,050,000	-	-	-	-
36-6600	Miscellaneous	35,000	30,000	-	-	-
36-6840	Park Impact Fee	260,000	225,000	135,000	-	3,000
36-6841	School Impact Fee	125,000	110,000	65,000	-	1,000
36-6843	Public Facility Fee	5,000	-	-	-	-
	Loan – Town Hall Expansion	-	5,130,000	-	-	-
36-6910	Transfer from General Fund	3,525,000	1,600,000	1,975,000	1,900,000	1,925,000
	Use of / (Addition to) Fund Balance	1,522,000	(1,661,500)	116,500	(1,242,000)	1,273,500
		\$7,722,000	\$6,598,500	\$3,482,000	\$1,835,000	\$4,383,000

2021 – 2025 Capital Improvement Program Fund Budget Expense (42)

Acct #	Projects	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Public Works and Utilities (430)						
6244	Traffic Signal System Upgrades	\$20,000	\$-	\$-	\$-	\$-
6300	Vehicle Replacement	22,500	82,500	25,000	100,000	43,000
6572	Original Town Undergrounding	20,000	-	-	-	-
6598	Street Project Soft Costs	465,000	-	300,000	-	375,000
6599	Street Maintenance	240,000	500,000	250,000	500,000	275,000
6605	Street Replacement Program	3,100,000	-	2,000,000	-	2,500,000
6612	Promenade to 88th Street Extension	1,500,000	-	-	-	-
6627	US 36 Bikeway Extension	1,150,000	-	-	-	-
6650	Traffic Calming Measures	50,000	50,000	50,000	50,000	50,000
6241	Bridge Rail Painting	-	-	45,000	-	-
6243	Pavement Condition Index Update	-	-	-	30,000	-
	Promenade at 88 th Traffic Signal	-	-	-	-	300,000
	Asti Park Asphalt	-	-	-	-	70,000
6421	Building-PW/Parks Maint & Oper.	-	-	-	-	125,000
		\$6,567,500	\$632,500	\$2,670,000	\$680,000	\$3,738,000

2021 – 2025 Capital Improvement Program Fund Budget Expense (42)

Acct #	Projects	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Parks, Rec, Open Space (426)						
6150	Tennis Court Improvements	\$175,000	\$15,000	\$-	\$-	\$-
6290	Tree, Plant and Shrub Enhancement	100,000	100,000	100,000	100,000	100,000
6300	Vehicle Replacement	34,500	36,000	12,000	-	-
6423	Parks Capital Maint. – Buildings	15,000	15,000	15,000	15,000	15,000
6492	Purple Park Playground Update	200,000	-	-	-	-
6493	Playground Shade Structures	50,000	50,000	50,000	-	-
6494	Xeriscaping Projects & Design	125,000	100,000	100,000	100,000	100,000
6500	Community Park Building Upgrades	50,000	-	-	650,000	-
6520	Shrub Bed Renovation	15,000	15,000	15,000	15,000	15,000
6533	Park Furniture Replacement	20,000	25,000	25,000	30,000	30,000
6560	Cemetery Improvements	30,000	30,000	30,000	30,000	30,000
6989	Cultural Arts and Events	150,000	150,000	150,000	150,000	150,000
6522	Dog Park Renovation	-	35,000	-	-	-
6581	Parking Lot Improvements	-	-	50,000	-	-
6421	Building-PW/Parks Maint. & Oper.	-	-	-	-	125,000
		\$964,500	\$571,000	\$547,000	\$1,090,000	\$565,000

2021 – 2025 Capital Improvement Program Fund Budget Expense (42)

Acct #	Projects	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
Other (490)						
6021	Enhanced Town Facility Communications	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
6100	Server Replacement	35,000	20,000	20,000	20,000	35,000
6140	AV/Town Boardroom Equipment Improvement	20,000	10,000	10,000	10,000	10,000
6400	Town Hall Capital Maintenance	100,000	-	-	-	-
6402	Building Capital Maintenance	15,000	15,000	15,000	15,000	15,000
	Town Hall Expansion - Design	-	405,000	-	-	-
	Town Hall Expansion – Construction, FF&E	-	4,725,000	-	-	-
	Comprehensive Plan Update	-	200,000	-	-	-
	Downtown Superior Civic Space FF&E	-	-	200,000	-	-
		\$190,000	\$5,395,000	\$265,000	\$65,000	\$80,000
Total Capital Projects		\$7,722,000	\$6,598,500	\$3,482,000	\$1,835,000	\$4,383,000

Traffic Signal System Upgrades

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 20,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 20,000

2022 -

2023 -

2024 -

2025 -

\$ 20,000 **Total Cost**

Total Cost \$ 20,000

PROJECT DESCRIPTION

Advanced traffic management system phase 3 upgrades (final phase). Cameras and travel time tracking sensors on remaining traffic signals in Town (Coalton Road and Rock Creek Parkway)

ANNUAL OPERATING BUDGET IMPACT

\$ -

Vehicle Replacement

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 22,500	Governmental Capital
11,250	Water Capital
36,750	Sewer Capital
4,500	Storm Capital
<hr/>	
\$ 75,000	Total Cost

BUDGET BY YEAR

2021	\$ 75,000
2022	165,000
2023	50,000
2024	200,000
2025	<u>86,000</u>
Total Cost	\$ 576,000

PROJECT DESCRIPTION

2021 - Replacement of 2014 pick-up truck (#113) (split between General, Water, Sewer and Storm), transmission work on Jet Truck (sewer)
2022 - 2008 Loader/Backhoe replacement, replacement of 2010 pick-up truck (#111) (split between General, Water, Sewer and Storm)
2023 - Replacement of 2014 pick-up truck (#112) (split between General, Water, Sewer and Storm)
2024 - Replacement of 2005 Roll-off truck (#106) (split between General, Water, Sewer and Storm)
2025 - Replacement of 2015 Small SUV (#114) and 2017 pick-up truck (#115) (split between General, Water, Sewer and Storm)

ANNUAL OPERATING BUDGET IMPACT

\$ -

Original Town Undergrounding

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 20,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 20,000

2022 -

2023 -

2024 -

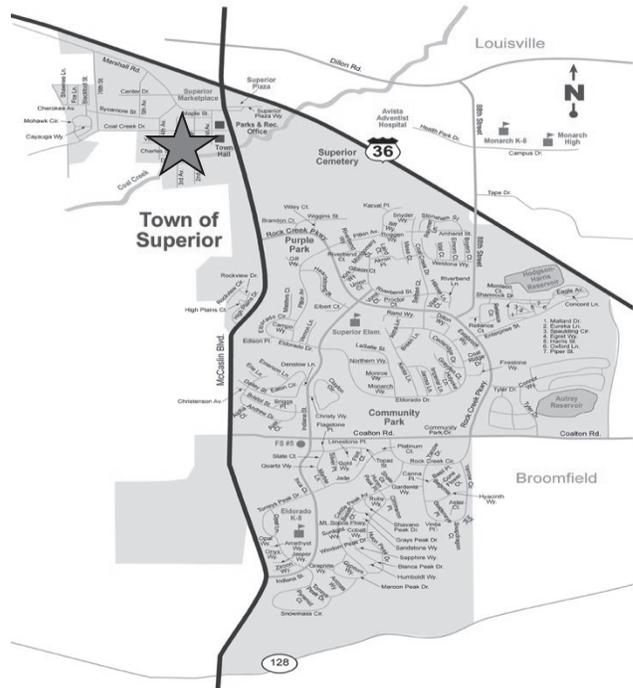
2025 -

Total Cost \$ 20,000

Total Cost \$ 20,000

PROJECT DESCRIPTION

Planning and outreach for Original Town undergrounding of overhead power lines. Xcel will pay for the project within their undergrounding fund. Phase 1 of the project, which will begin in 2021, will only include a portion of Original Town. Xcel undergrounding fund does not have adequate revenues to complete the entire Original Town.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Street Project Soft Costs

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 465,000 Governmental Capital

BUDGET BY YEAR

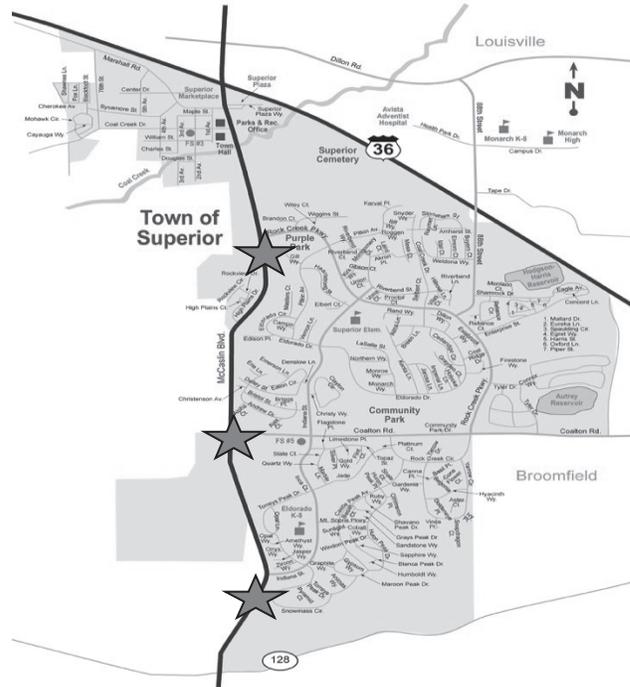
2021	\$ 465,000
2022	-
2023	300,000
2024	-
2025	375,000

\$ 465,000 **Total Cost**

Total Cost \$ 1,140,000

PROJECT DESCRIPTION

Soft costs for the street reconstruction program include surveying, geotechnical investigations, engineering design, construction observation, and materials testing. Costs are assumed to be 15% of total construction cost.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Street Maintenance

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 240,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 240,000

2022 500,000

2023 250,000

2024 500,000

2025 275,000

\$ 240,000 **Total Cost**

Total Cost \$ 1,765,000

PROJECT DESCRIPTION

Regular street maintenance tasks include crack sealing of asphalt, pot hole patching and repairs, and miscellaneous concrete replacement throughout Town. This work will primarily be performed by the Town's maintenance staff. Budgets increase in 2022 and 2024 when no major road projects are planned.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Street Replacement Program

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 3,100,000	Governmental Capital
100,000	Storm Capital

BUDGET BY YEAR

2021	\$ 3,200,000
2022	-
2023	2,000,000
2024	-
2025	2,500,000

\$ 3,200,000 Total Cost

Total Cost \$ 7,700,000

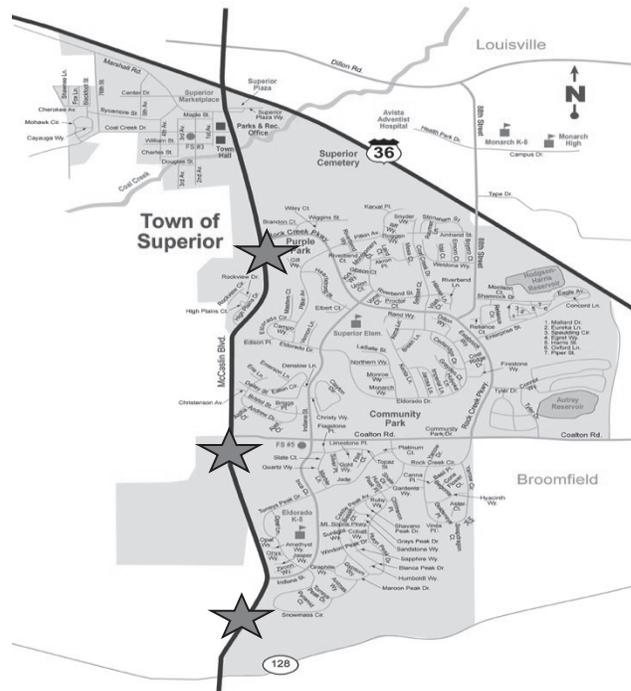
PROJECT DESCRIPTION

This project provides for ongoing street pavement management construction & improvement activities.

2021 - McCaslin Mill and Overlay including Drainage Improvements (Coalton to SH 128)

2023 - McCaslin/Rock Creek Parkway Intersection Reconstruction

2025 - McCaslin Mill and Overlay (Rock Creek Parkway to Coalton)



ANNUAL OPERATING BUDGET IMPACT

\$ -

Promenade to 88th Street Extension

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 1,500,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 1,500,000

2022 -

2023 -

2024 -

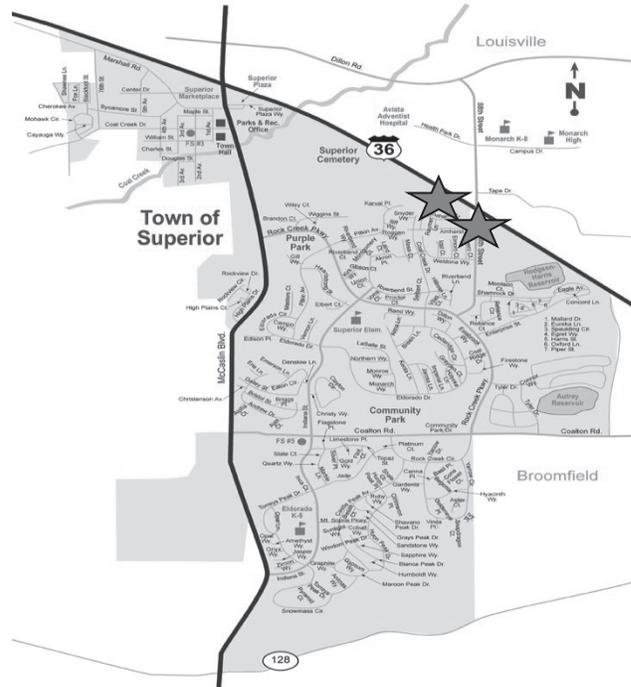
2025 -

\$ 1,500,000 **Total Cost**

Total Cost \$ 1,500,000

PROJECT DESCRIPTION

This project provides for the extension of Promenade Drive from Downtown Superior to 88th Street.



ANNUAL OPERATING BUDGET IMPACT

\$ -

US 36 Bikeway Extension

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 1,150,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 1,150,000

2022 -

2023 -

2024 -

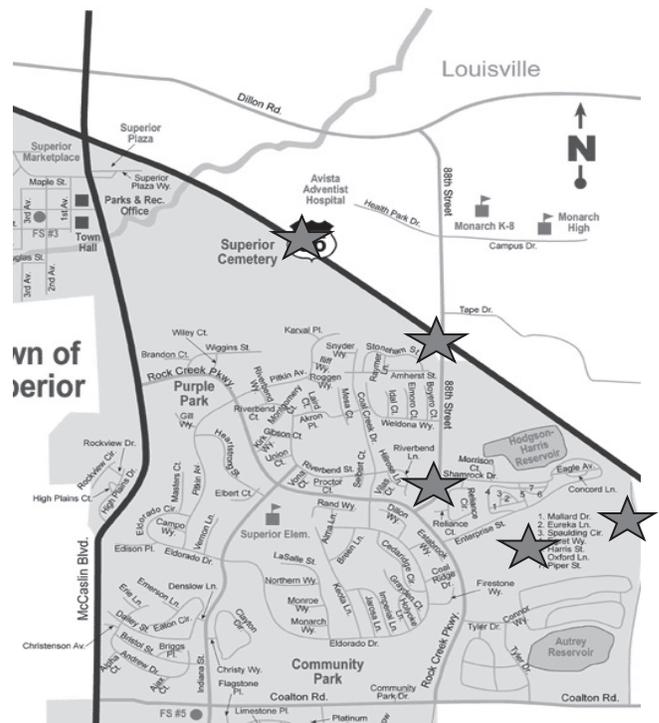
2025 -

\$ 1,150,000 **Total Cost**

Total Cost \$ 1,150,000

PROJECT DESCRIPTION

This project extend the US 36 Bikeway along the south side of US 36 in Superior. On the west end this project would construct a 10 ft.-wide multi-use concrete trail along the south side of US 36 from the existing US 36 Bikeway bridge (near Avista Hospital) east under the US 36/88th Street bridge. On the east end, the trail be constructed from the existing underpass of W. Flatiron Crossing Drive west through Autry Park to Rock Creek Parkway and turn north to 88th Street. The total project length would be about 7,000 feet. Superior's funding will be used to match DRCOG funding. Total 2020 - 2021 costs are \$1,450,000 with Superior's share estimated at \$400,000.



ANNUAL OPERATING BUDGET IMPACT

\$ 5,000

Traffic Calming

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 50,000 Governmental Capital

BUDGET BY YEAR

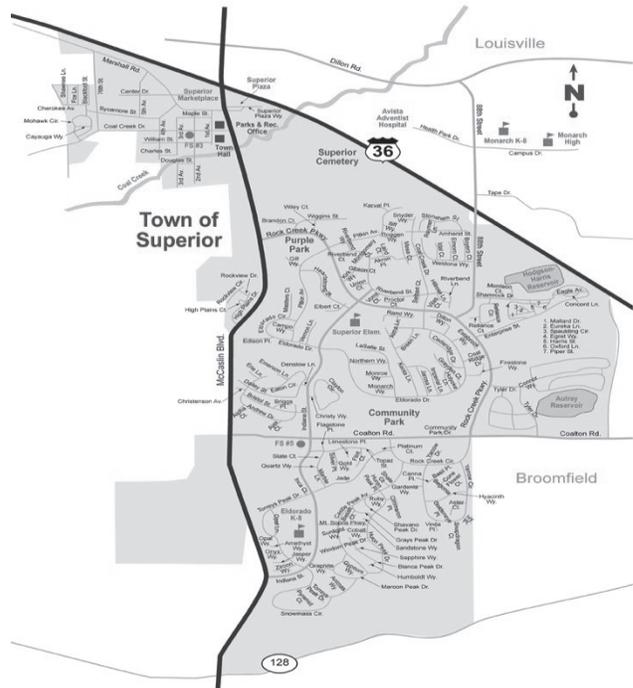
2021	\$ 50,000
2022	50,000
2023	50,000
2024	50,000
2025	50,000

\$ 50,000 **Total Cost**

Total Cost \$ 250,000

PROJECT DESCRIPTION

2021-2025 - TBD. Projects primarily determined by the Traffic and Safety Committee



ANNUAL OPERATING BUDGET IMPACT

\$ -

Bridge Rail Painting

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 45,000 Governmental Capital

BUDGET BY YEAR

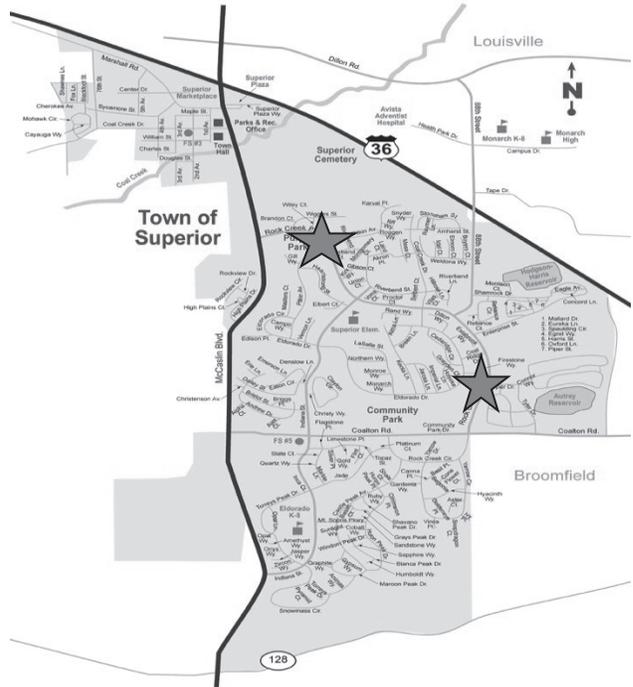
2021	\$ -
2022	-
2023	45,000
2024	-
2025	-

Total Cost \$ 45,000

Total Cost \$ 45,000

PROJECT DESCRIPTION

This project provides for funding to address Rock Creek Parkway bridge rail and deck painting.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Pavement Condition Index Update

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 30,000 Governmental Capital

BUDGET BY YEAR

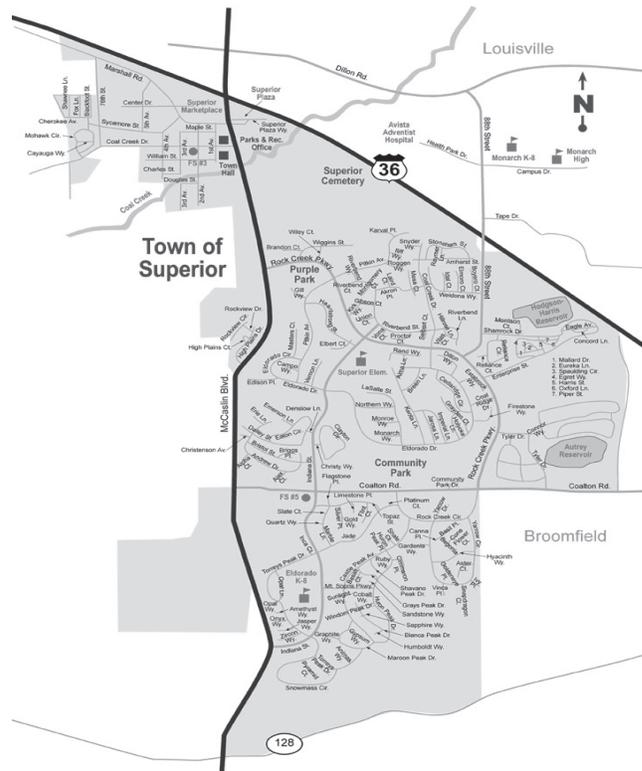
2021	\$	-
2022		-
2023		-
2024		30,000
2025		-

\$ 30,000 **Total Cost**

Total Cost \$ 30,000

PROJECT DESCRIPTION

This project provides for funding to re-evaluate the Pavement Condition Index for streets as part of the Pavement Management Program. This is an activity that is recommended to be completed every 3 - 4 years to track the deterioration of streets in efforts to project optimal treatment or rehabilitation.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Promenade at 88th Street Traffic Signal

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 300,000 Governmental Capital

BUDGET BY YEAR

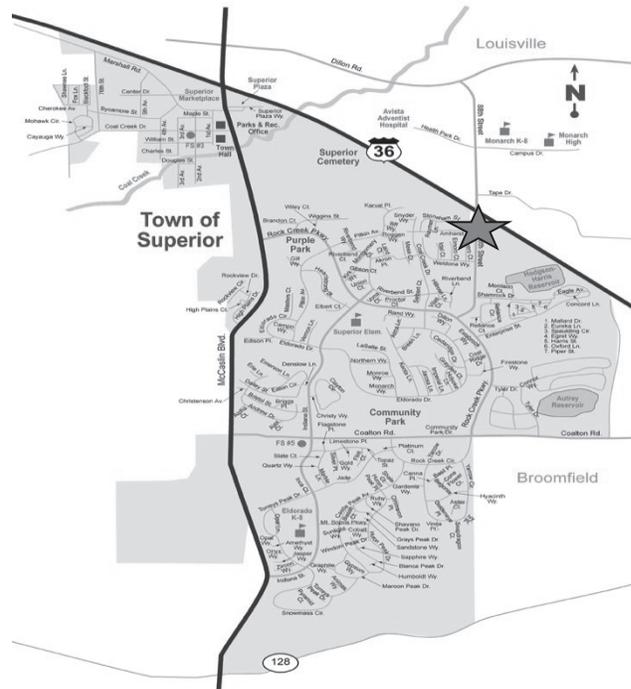
2021	\$	-
2022		-
2023		-
2024		-
2025		300,000

\$ 300,000 Total Cost

Total Cost \$ 300,000

PROJECT DESCRIPTION

Installation of a traffic signal at the Promenade Drive/88th Street intersection



ANNUAL OPERATING BUDGET IMPACT

\$ -

Asti Park Asphalt

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 70,000 Governmental Capital

BUDGET BY YEAR

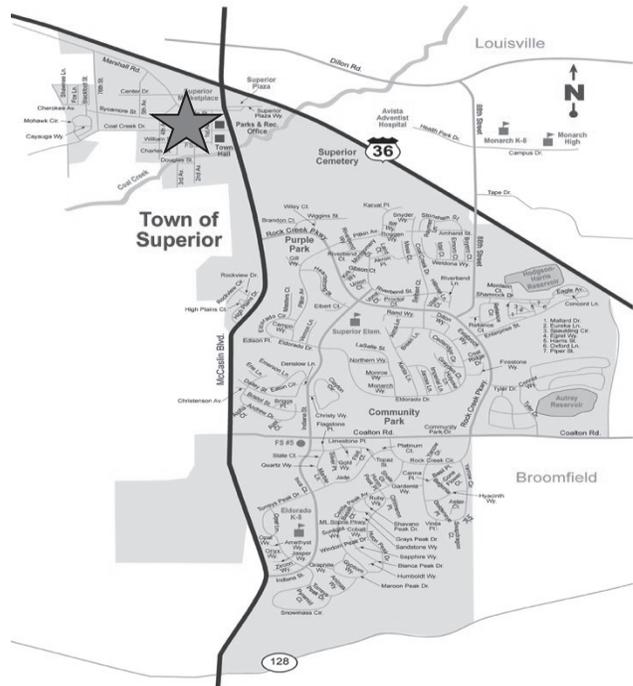
2021	\$ -
2022	-
2023	-
2024	-
2025	70,000

Total Cost \$ 70,000

Total Cost \$ 70,000

PROJECT DESCRIPTION

Pave gravel parking areas along Maple Street and Second Avenue to serve Asti Park



ANNUAL OPERATING BUDGET IMPACT

\$ -

Public Works & Parks Maintenance Operations Building

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 250,000	Governmental Capital
125,000	Water Capital
75,000	Sewer Capital
50,000	Storm Capital
<hr/>	
\$ 500,000	Total Cost

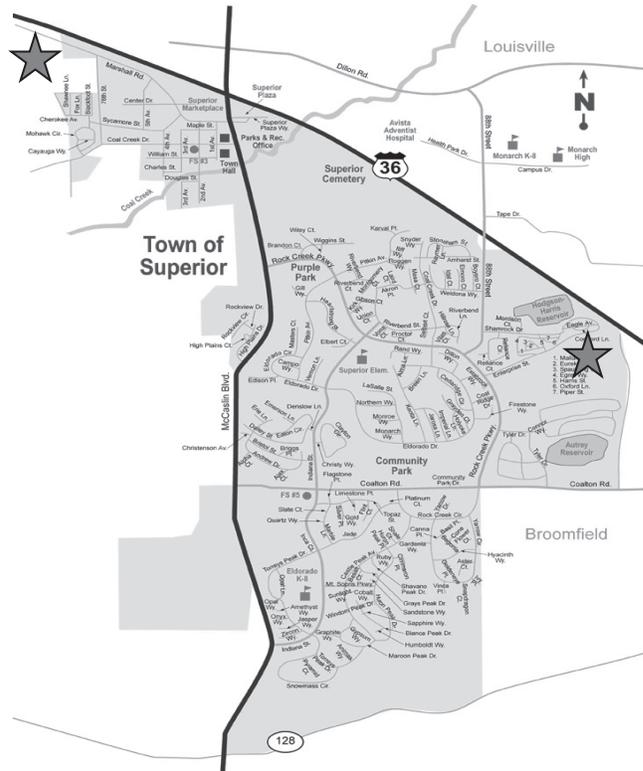
BUDGET BY YEAR

2021	\$ -
2022	-
2023	-
2024	-
2025	500,000
<hr/>	
Total Cost	\$ 500,000

PROJECT DESCRIPTION

Construction of a combined Public Works & Parks maintenance operations building. The existing buildings are inadequate for the breath, scope and complexity of the current and future maintenance operations. This project may also include construction of a salt/sand storage area. Programming & Conceptual Design was completed in 2014 which estimated a need for a 25,000 SF building on a 2-acre site with construction costs of \$5,000,000.

2025 - Final design



ANNUAL OPERATING BUDGET IMPACT

\$ 72,500	Beginning in 2026
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Tennis Court Improvements

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 175,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 175,000

2022 15,000

2023 -

2024 -

2025 -

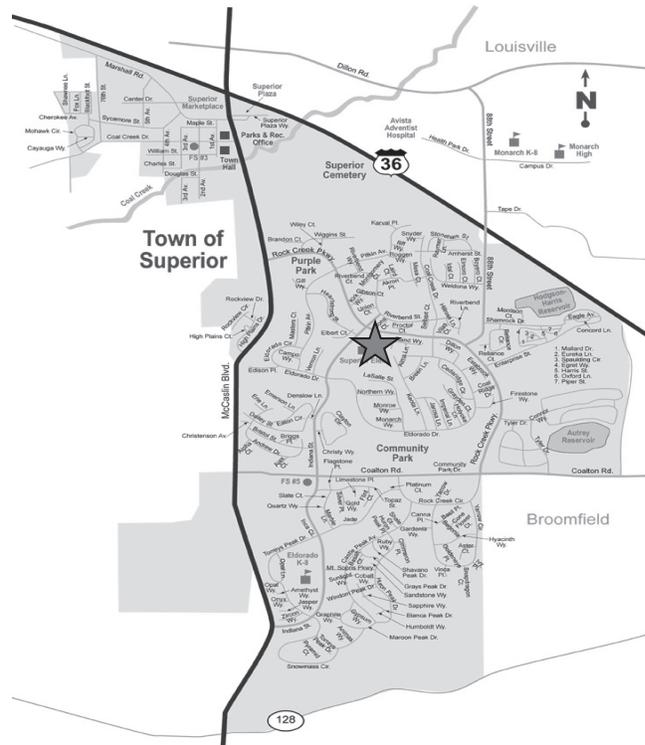
Total Cost
\$ 175,000

Total Cost \$ 190,000

PROJECT DESCRIPTION:

2021 - New lighting system.

2022 - 4 to 5 year resurface cycle for four tennis courts.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Tree, Plant and Shrub Enhancements

PROS Project

FIRST YEAR FUNDING SOURCE

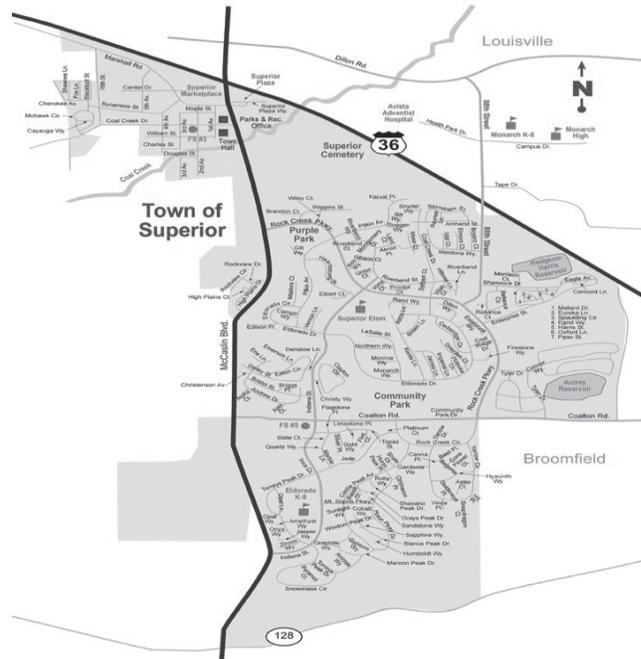
\$ 100,000	Governmental Capital
80,000	CTF
50,000	Landscape Fee
<hr/>	
\$ 230,000	Total Cost

BUDGET BY YEAR

2021	\$ 230,000
2022	230,000
2023	230,000
2024	230,000
2025	230,000
<hr/>	
Total Cost	\$ 1,150,000

PROJECT DESCRIPTION:

This program is designed to preserve, upgrade, maintain and replace plant material as necessary within the Town. The preservation of plant material is necessary due to current soil conditions, past planting practices and the usage of re-use water. Upgrading, maintenance and replacement is necessary to provide a diverse system and avoid a monoculture. A variety of tree species should be planted so no single species represents more than 10-15 percent of a community's total tree population. If catastrophic loss of trees occur due to insects, disease or environmental factors, this program will reduce the effects of the loss.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Vehicle Replacement

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 34,500	Governmental Capital
74,750	Landscape Fee
5,750	Open Space
<hr/>	
\$ 115,000	Total Cost

BUDGET BY YEAR

2021	\$ 115,000
2022	120,000
2023	40,000
2024	-
2025	-
<hr/>	
Total Cost	\$ 275,000

PROJECT DESCRIPTION:

2021 - Replace #204, new F250

2022 - Replace #205, #206, Vehicle for new employee

2023 - Replace #207

ANNUAL OPERATING BUDGET IMPACT

\$ -

Parks Capital Maintenance Buildings (Buildings)

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 15,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 15,000

2022 15,000

2023 15,000

2024 15,000

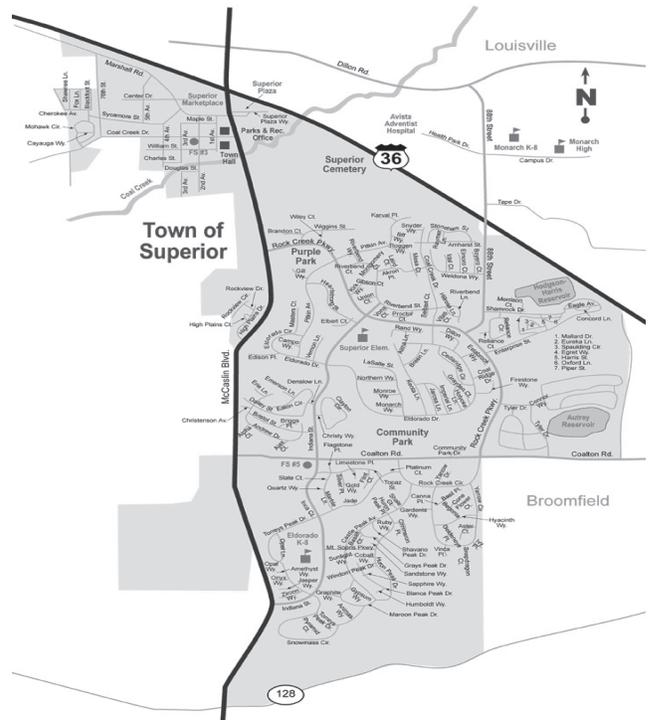
2025 15,000

Total Cost \$ 15,000

Total Cost \$ 75,000

PROJECT DESCRIPTION

Plan to maintain aging parks buildings and restrooms



ANNUAL OPERATING BUDGET IMPACT

\$ -

Purple Park Playground Update

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 200,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 200,000

2022 -

2023 -

2024 -

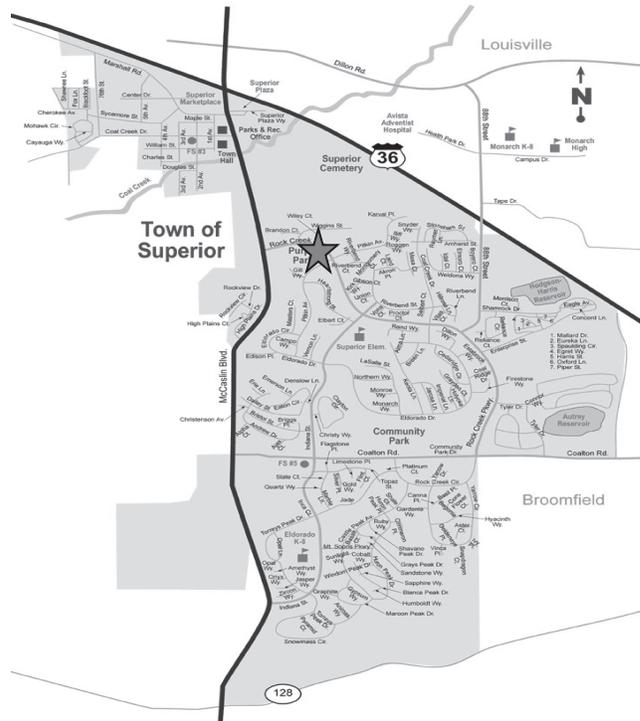
2025 -

\$ 200,000 **Total Cost**

Total Cost \$ 200,000

PROJECT DESCRIPTION

Upgrading outdated playground amenities.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Playground Shade Structures & Tree Additions

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 50,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 50,000

2022 50,000

2023 50,000

2024 -

2025 -

\$ 50,000 **Total Cost**

Total Cost \$ 150,000

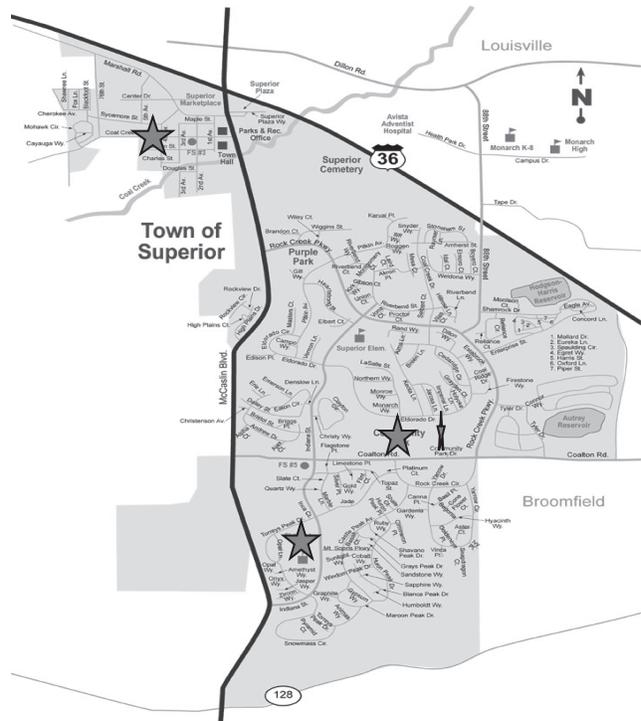
PROJECT DESCRIPTION

Addition of shade structures and trees for existing playgrounds in larger parks.

2021: Community Park

2022: Founders Park

2023: Wildflower Park



ANNUAL OPERATING BUDGET IMPACT

\$ -

Xeriscaping Projects and Design

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 125,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 125,000

2022 100,000

2023 100,000

2024 100,000

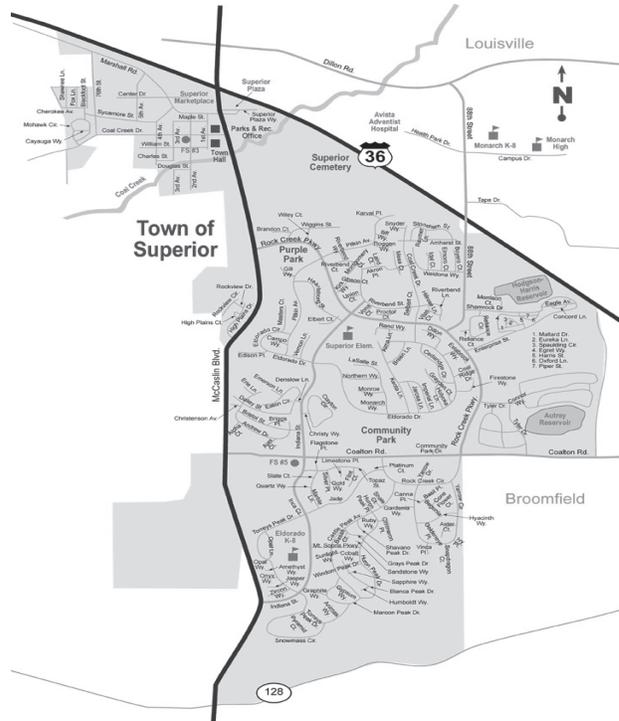
2025 100,000

\$ 125,000 **Total Cost**

Total Cost \$ 525,000

PROJECT DESCRIPTION

In 2021 design and first phase of installation, each following year add more areas of xeriscaping enhancements.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Community Park Building Upgrades

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 50,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 50,000

2022 -

2023 -

2024 650,000

2025 -

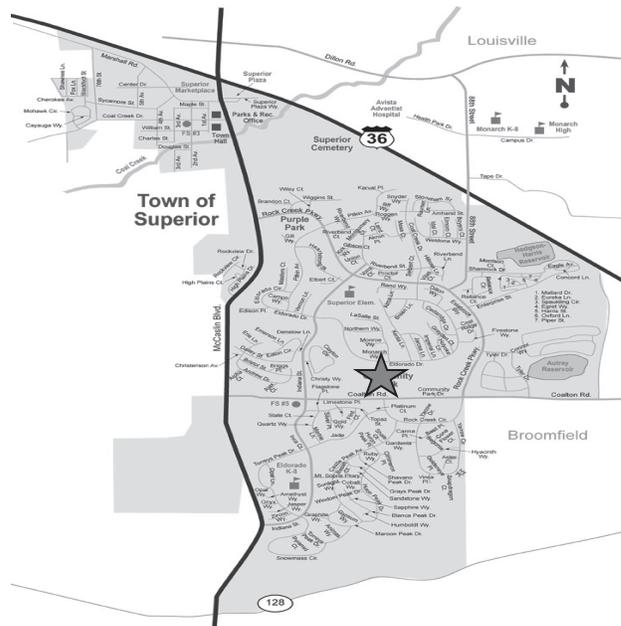
\$ 50,000 **Total Cost**

Total Cost \$ 700,000

PROJECT DESCRIPTION:

2021 - Make repairs to the existing roof to stop leaks and add insulation to improve energy efficiency.

2024 - Upgrade the current restroom and concession building at Community Park allowing for additional year-round restrooms (4 stalls currently), equipment storage and improved concession areas. .



ANNUAL OPERATING BUDGET IMPACT

\$ 20,000 Beginning in 2025

Shrub Bed Renovation

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 15,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 15,000

2022 15,000

2023 15,000

2024 15,000

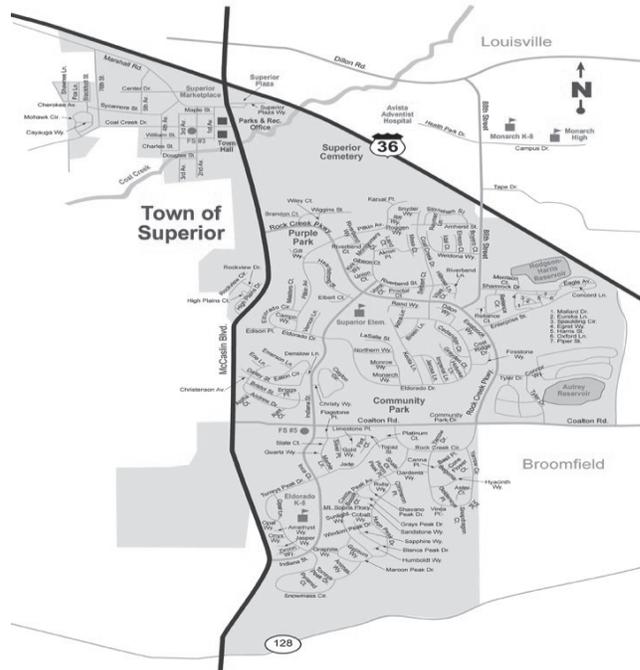
2025 15,000

\$ 15,000 **Total Cost**

Total Cost \$ 75,000

PROJECT DESCRIPTION:

Plant material has a limited life span and must be replaced on an ongoing basis throughout Town.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Park Furniture Replacement

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 20,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 20,000

2022 25,000

2023 25,000

2024 30,000

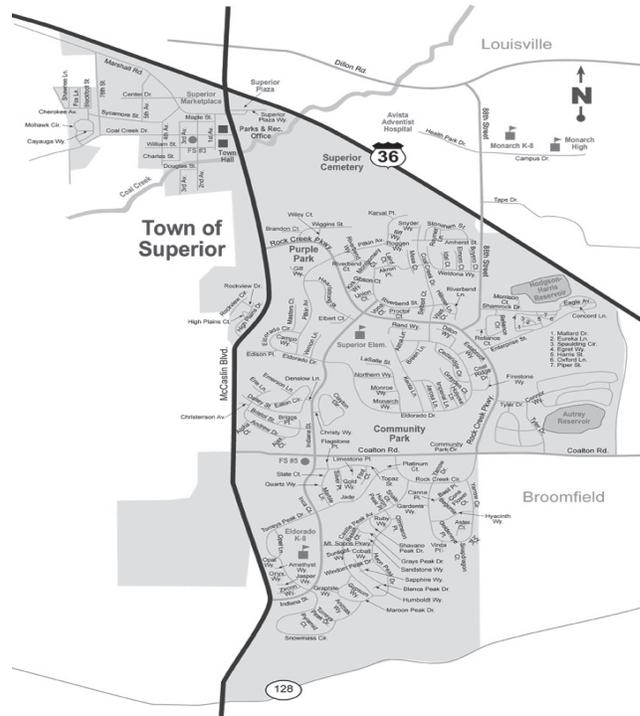
2025 30,000

Total Cost
\$ 10,000

Total Cost \$ 130,000

PROJECT DESCRIPTION

Town's original wood park furniture is decaying and requires replacement. This project would replace these pieces and provide for installing on small slabs to protect from decay as a result of sitting on irrigated grass.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Cemetery Improvements

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 30,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 30,000

2022 30,000

2023 30,000

2024 30,000

2025 30,000

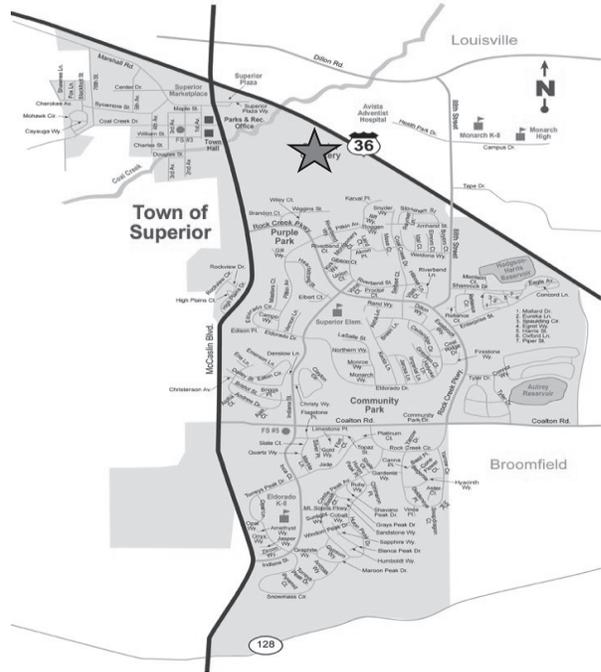
\$ 30,000 **Total Cost**

Total Cost \$ 150,000

PROJECT DESCRIPTION:

Generate and implement a 5-year landscaping and maintenance plan that upgrades the existing condition of the historic cemetery with input from the Town's Historical Commission and a working group of citizens and advisory committee members. Detail:

- construction of interior pathways
- fence repair/replacement
- interpretive signage
- site preparation needed to connect to future road and parking planned as part of Central Park project.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Cultural Arts and Events

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 150,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 150,000

2022 150,000

2023 150,000

2024 150,000

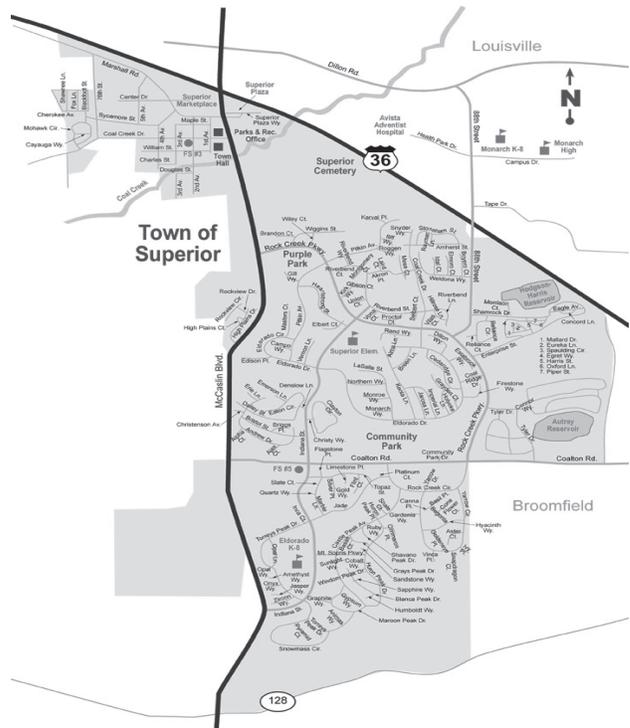
2025 150,000

Total Cost
\$ 150,000

Total Cost
\$ 750,000

PROJECT DESCRIPTION

This project would implement the recommendations of the Cultural Arts and Public Spaces Advisory Committee for art throughout Town. The 2021-2025 budgets include funds for ongoing community events and art projects.



ANNUAL OPERATING BUDGET IMPACT

\$ 1,000

Dog Park Renovation

PROS Project

FIRST YEAR FUNDING SOURCE

\$ 35,000 Governmental Capital

BUDGET BY YEAR

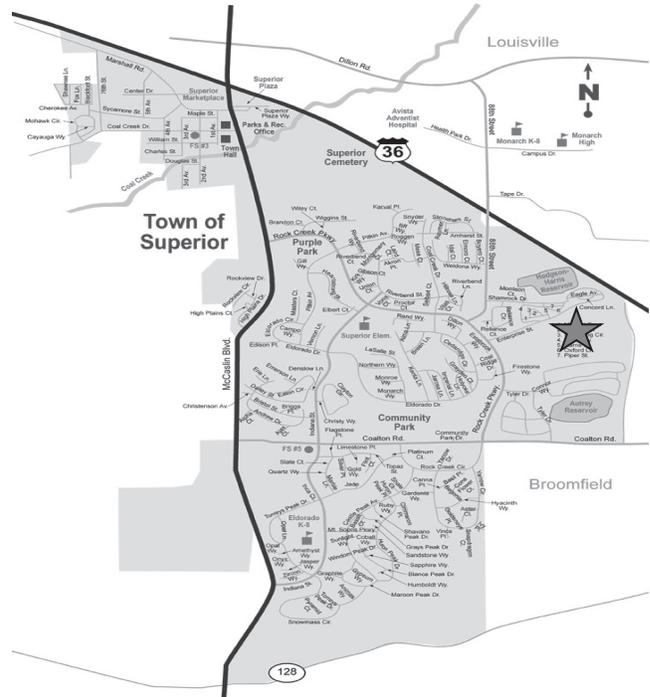
2021	\$ -
2022	35,000
2023	-
2024	-
2025	-

Total Cost
\$ 35,000

Total Cost \$ 35,000

PROJECT DESCRIPTION

Plan for 5-year renovation of sod at the dog park.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Parking Lot Improvements (Overlay)

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 50,000 Governmental Capital

BUDGET BY YEAR

2021	\$ -
2022	-
2023	50,000
2024	-
2025	-

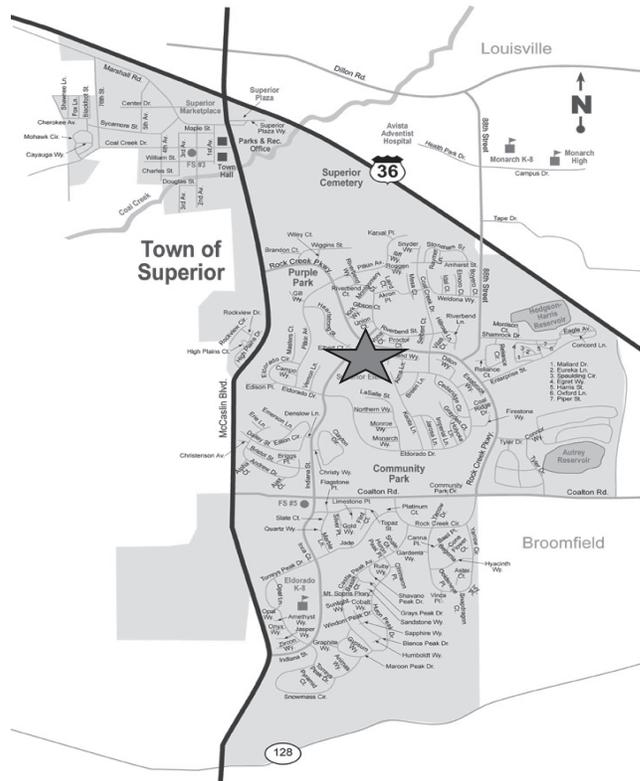
\$ 50,000 **Total Cost**

Total Cost \$ 50,000

PROJECT DESCRIPTION

This project will mill and overlay Town owned parking lots.

2023 - North Pool



ANNUAL OPERATING BUDGET IMPACT

\$ -

Public Works & Parks Maintenance Operations Building

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 250,000	Governmental Capital
125,000	Water Capital
75,000	Sewer Capital
50,000	Storm Capital

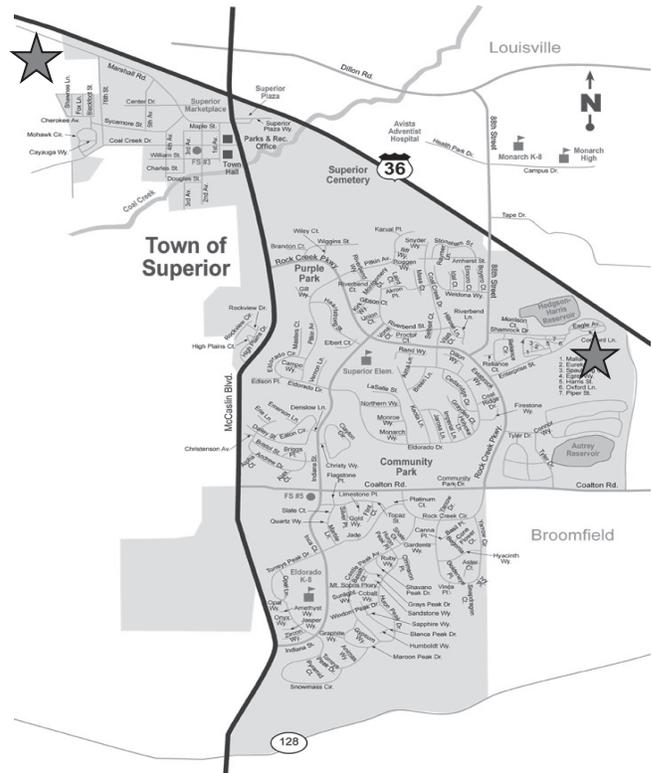
BUDGET BY YEAR

2021	\$ -
2022	-
2023	-
2024	-
2025	500,000
Total Cost	\$ 500,000

PROJECT DESCRIPTION

Construction of a combined Public Works & Parks maintenance operations building. The existing buildings are inadequate for the breath, scope and complexity of the current and future maintenance operations. This project may also include construction of a salt/sand storage area. Programming & Conceptual Design was completed in 2014 which estimated a need for a 25,000 SF building on a 2-acre site with construction costs of \$5,000,000.

2025 - Final design



ANNUAL OPERATING BUDGET IMPACT

\$ 72,500	Beginning in 2026
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Enhanced Town Facility Communications

Administrative Project

FIRST YEAR FUNDING SOURCE

\$ 20,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 20,000

2022 20,000

2023 20,000

2024 20,000

2025 20,000

\$ 20,000 **Total Cost**

Total Cost \$ 100,000

PROJECT DESCRIPTION

This project will provide fiber optic or enhanced upgraded communications between key Town-owned facilities. This will increase bandwidth, speed and reliability of communications. Work from 2017 - 2019 included (1) an enhanced connection between the Public Works/Utilities administrative offices and Town Hall, (2) traffic signal connectivity, (3) video/surveillance cameras in select locations, (4) enhance communication between critical water and sewer utility infrastructure (pumps, lift station, etc.). 2021 - 2025 budgets include the addition of cameras throughout the community for enhanced safety and security.

ANNUAL OPERATING BUDGET IMPACT

\$ 1,000

Server Replacement

Administrative Project

FIRST YEAR FUNDING SOURCE

\$ 35,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 35,000

2022 20,000

2023 20,000

2024 20,000

2025 35,000

\$ 35,000 **Total Cost**

Total Cost \$ 130,000

PROJECT DESCRIPTION:

Servers are on a 5 year replacement schedule

2021 - Email and main servers

2022 - Caselle and Laserfiche

2023 - Traffic

2024 - Keyscan, GIS and Phone

2025 - Granicus and Tricaster

ANNUAL OPERATING BUDGET IMPACT

\$ -

AV/Town Boardroom Equipment Improvement

Administrative Project

FIRST YEAR FUNDING SOURCE

\$ 20,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 20,000

2022 10,000

2023 10,000

2024 10,000

2025 10,000

\$ 20,000 **Total Cost**

Total Cost \$ 60,000

PROJECT DESCRIPTION:

On-going upgrade/enhancement of Boardroom audio visual (AV) equipment (both for in-room presentations and broadcasts over Channel 8 and web streaming). In 2013 and 2015 the Town invested in major improvements to the Boardroom and our AV equipment. The purpose was to enhance the quality of the presentations, recording and distribution of public meetings held at Town Hall. Following these major improvements, the Town has annually invested smaller capital amounts to maintain or enhance the quality of these presentations (i.e., new software for three-dimensional flyby views of proposed developments, new table top microphones, etc.). This annual budget is intended to continue these ongoing improvements.



ANNUAL OPERATING BUDGET IMPACT

\$ 500

Town Hall Capital Maintenance

Administrative Project

FIRST YEAR FUNDING SOURCE

\$ 100,000 Governmental Capital

BUDGET BY YEAR

2021 \$ 100,000

2022 -

2023 -

2024 -

2025 -

\$ 100,000 **Total Cost**

Total Cost \$ 100,000

PROJECT DESCRIPTION:

Town Hall security enhancements. Including bullet proof glass in the lobby, lockdown/separation of public and staff locations.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Building Capital Maintenance

Administrative Project

FIRST YEAR FUNDING SOURCE

\$ 15,000 Governmental Capital

BUDGET BY YEAR

2020	\$ 15,000
2021	15,000
2022	15,000
2023	15,000
2024	<u>15,000</u>

\$ 15,000 **Total Cost**

Total Cost \$ 75,000

PROJECT DESCRIPTION:

Town Hall, Firehouse, Bungalow including: roof repairs, exterior painting, HVAC improvements, other



ANNUAL OPERATING BUDGET IMPACT

\$ -

Town Hall Expansion

Administrative Project

FIRST YEAR FUNDING SOURCE

\$ 5,130,000 Governmental Capital

BUDGET BY YEAR

2021	\$	-
2022		5,130,000
2023		-
2024		-
2025		-

\$ 5,130,000 **Total Cost**

Total Cost \$ 5,130,000

PROJECT DESCRIPTION:

In addition to the current Town Hall location, additional Town administrative staff/contractors are in four separate locations including (1) Bungalow (Building Inspection and Permitting), (2) 220 Superior Plaza Way (Parks Recreation and Open Space), (3) 405 Center Street Unit E (Public Works/Utilities) and (4) 206 Coal Creek Drive (PROS Field Staff). This physical separation contributes to staff inefficiencies as well as service delivery deficiencies to our citizens and customers. An expansion to the west of Town Hall on Town owned property is proposed to resolve these issues and enhance efficiencies and effective service delivery. Final design (\$405,000) and begin construction (\$4,725,000) in 2022. Funding through a 15 years loan (\$420k annual cost)



ANNUAL OPERATING BUDGET IMPACT

\$ (58,600) Net full year budget impact

Comprehensive Plan Update

Administrative Project

FIRST YEAR FUNDING SOURCE

\$ 200,000 Governmental Capital

BUDGET BY YEAR

2021	\$ -
2022	200,000
2023	-
2024	-
2025	-

Total Cost \$ 200,000

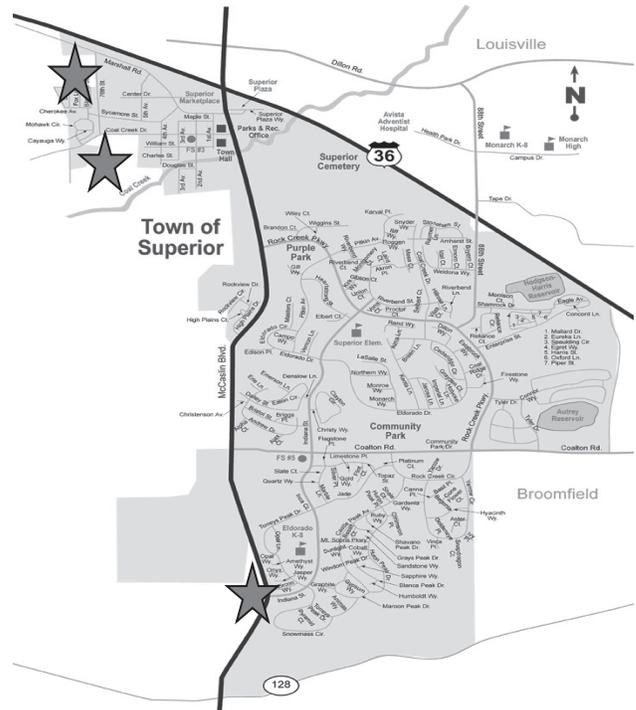
Total Cost \$ 200,000

PROJECT DESCRIPTION:

The Town will hire a consultant to update the Town’s Comprehensive Plan by looking at undeveloped property in Town.

- Bolejack Property
- Steward Property
- 76th Street Properties

The process will include interviewing Town Board, staff, citizens, property owners, and existing businesses. There will be several public meetings on the comprehensive plan update.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Downtown Superior Civic Space Tenant Improvements

Administrative Project

FIRST YEAR FUNDING SOURCE

\$ 200,000 Governmental Capital

BUDGET BY YEAR

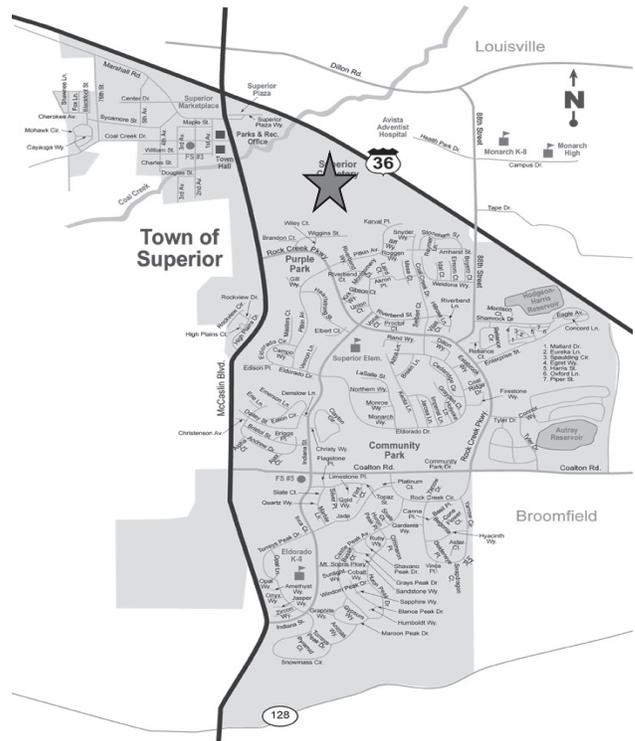
2021	\$	-
2022		-
2023		200,000
2024		-
2025		-

Total Cost
\$ 200,000

Total Cost \$ 200,000

PROJECT DESCRIPTION:

The Downtown Superior master developer will be building civic space for the Town. Town budget is for furniture, fixtures and equipment for this space



ANNUAL OPERATING BUDGET IMPACT

\$ -

**2021 - 2025 Superior Metropolitan District No. 1
Water Capital Improvement Program Budget Revenue (50)**

Acct #	Revenues	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
36-6100	Interest Income	\$120,000	\$95,000	\$70,000	\$109,000	\$144,000
36-6341	Water System Development Fees	3,200,000	3,500,000	2,500,000	1,600,000	700,000
36-6344	Irrigation Tap Fees	50,000	50,000	50,000	50,000	50,000
36-6348	Water Leases	10,000	10,000	10,000	10,000	10,000
36-6953	Transfer from Operations Service Fees	21,874	104,062	115,660	192,421	-
	Use of / (Addition to) Net Assets	(689,124)	(1,301,182)	(625,881)	(13,474)	1,431,135
		\$2,712,750	\$2,457,880	\$2,119,779	\$1,947,947	\$2,335,135

**2021 - 2025 Superior Metropolitan District No. 1
Water Capital Improvement Program Budget Expense (50-499)**

Acct #	Projects	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
3340	Filter Media Replacement	\$145,000	\$150,000	\$155,000	\$160,000	\$-
6128	Disinfection Outreach Verification Effort (DOVE)/UV Disinfection	1,800,000	-	-	-	-
6132	WTP Clarifloculator Rebuild/Replacement	32,000	265,000	-	-	-
6155	Water System Controls	71,000	-	-	-	-
6157	Irrigation Valve Installations	65,000	65,000	65,000	65,000	65,000
6159	Fire Hydrant Replacement	21,000	21,630	22,279	22,947	23,635
6300	Vehicle Replacement	11,250	41,250	12,500	50,000	21,500
6780	Windy Gap Firming	367,500	-	-	-	-
6971	WTP Backup Generator/Power	200,000	-	-	-	-
6148	WTP Solids Handling Facility	-	250,000	250,000	-	-
6167	WTP Chemical Pump Replacement	-	15,000	-	-	-
6271	FRICO Pipeline Maint.	-	50,000	-	50,000	-
6781	Windy Gap Loan/Allotment Contract	-	1,600,000	1,600,000	1,600,000	1,600,000
6880	Water Storage Tank Cleaning	-	-	15,000	-	-
	Reuse Storage	-	-	-	-	500,000
6421	Building-PW/Parks Maint. & Oper.	-	-	-	-	125,000
		\$2,712,750	\$2,457,880	\$2,119,779	\$1,947,947	\$2,335,135

Filter Media Replacement

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 145,000 Water Capital

BUDGET BY YEAR

2021 \$ 145,000

2022 150,000

2023 155,000

2024 160,000

2025 -

\$ 145,000 **Total Cost**

Total Cost \$ 610,000

PROJECT DESCRIPTION

This project will provide for replacement of filter media in the finished potable water filters at the water treatment plant. The project will also include sandblasting and repainting of the internal piping and troughs. Replace media within the recommended 10-year replacement schedule.

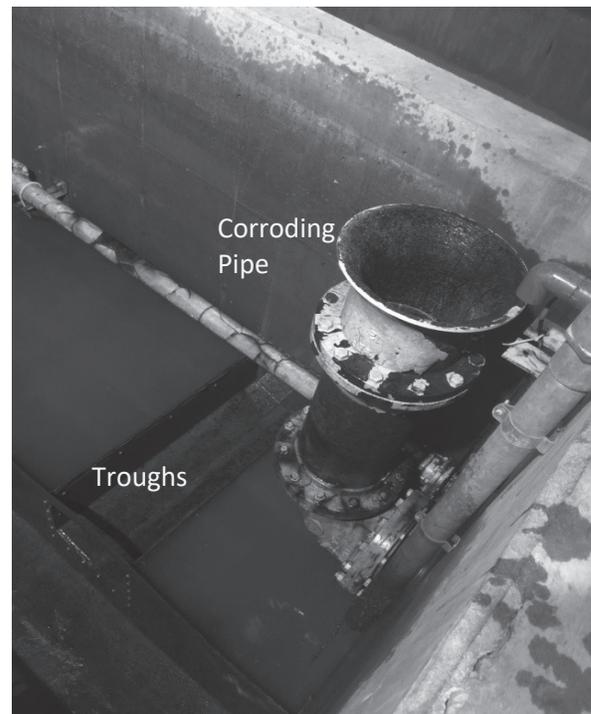
WTP filter media replacement schedule:

Filter 4: 2021

Filter 1: 2022

Filter 2: 2023

Filter 3: 2024



ANNUAL OPERATING BUDGET IMPACT

\$ -

Disinfection Outreach Verification Effort (DOVE) / UV Disinfection

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 1,800,000 Water Capital

BUDGET BY YEAR

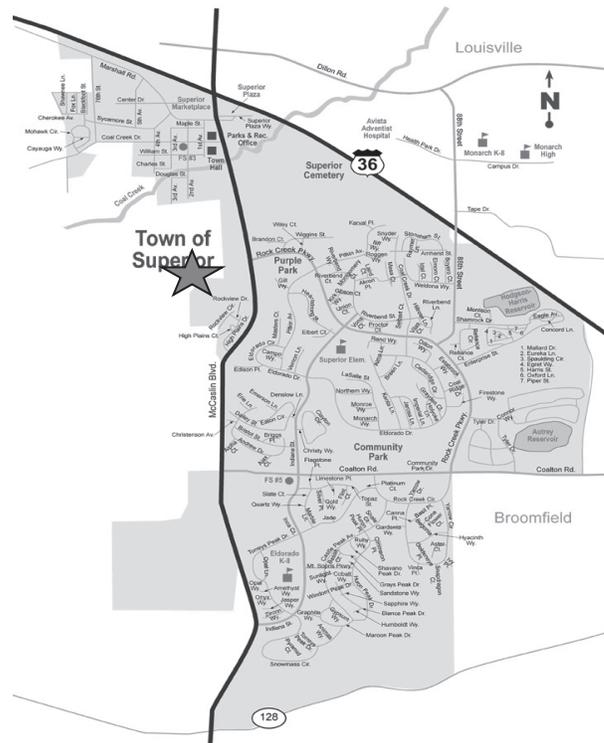
2021	\$ 1,800,000
2022	-
2023	-
2024	-
2025	-

\$ 1,800,000 **Total Cost**

Total Cost \$ 1,800,000

PROJECT DESCRIPTION

This project would add ultraviolet (UV) disinfection to the WTP process. As regulations become more stringent, due to recent findings in chlorine contact time for pathogen and virus inactivation, UV disinfection will meet these regulations without the addition of more chlorine, upgrades to our infrastructure and derating the capacity of the plant.



ANNUAL OPERATING BUDGET IMPACT

\$ 25,000 Beginning in 2022

WTP Clarifloculator Rebuild/Replacement

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 32,000 Water Capital

BUDGET BY YEAR

2021 \$ 32,000

2022 265,000

2023 -

2024 -

2025 -

\$ 32,000 **Total Cost**

Total Cost \$ 297,000

PROJECT DESCRIPTION

Major upgrades include protection from the wind, probable solutions include: covers, floating and stationary and barriers. The wind, especially on the west clarifloculator, creates waves that carry the floc over the weirs and into the filters resulting in higher filter backwashing rates. After cover installed may start redesign for new systems depending on the longevity and condition after the upgrades.

2021 - Design cover (include access for equipment), gear box and weir adjustments for west clarifloculator.

2022 - Install cover for west basin.

ANNUAL OPERATING BUDGET IMPACT

\$ -



Water System Controls Upgrades

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 71,000 Water Capital

BUDGET BY YEAR

2021 \$ 71,000

2022 -

2023 -

2024 -

2025 -

\$ 71,000 **Total Cost**

Total Cost \$ 71,000

PROJECT DESCRIPTION

This project provides upgrades to various components that are responsible for automatic operation of the Town's water supply systems. Upgrading from outdated Bristol Program Logic Controllers (PLC's) and installing Allen Bradleys (AB) PLC's. The current models have not been update in 20 years and the technology is 3-4 generations behind.

2021 - 0.5 MG Tank \$22K, 1.5 MG tank \$22K and Pond 5 \$27K.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Irrigation Valve Installations

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 65,000 Water Capital

BUDGET BY YEAR

2021 \$ 65,000

2022 65,000

2023 65,000

2024 65,000

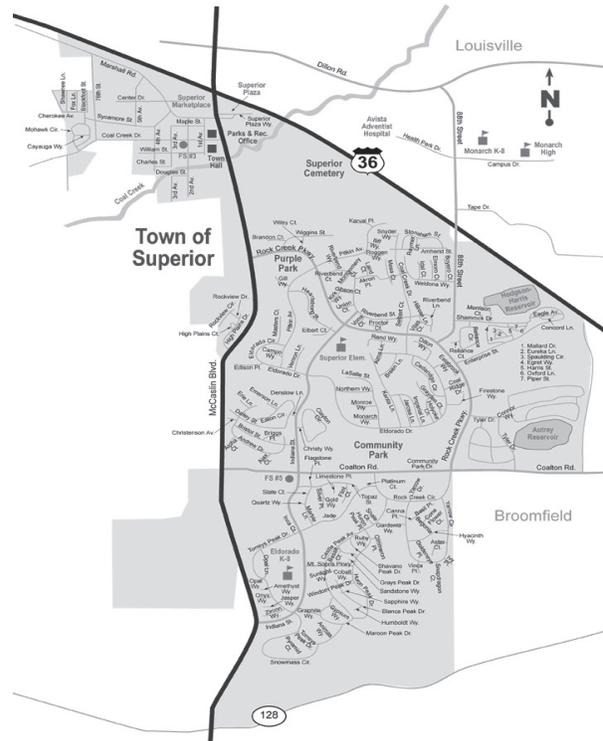
2025 65,000

\$ 65,000 **Total Cost**

Total Cost \$ 325,000

PROJECT DESCRIPTION

This project, which began in 2017, will provide approximately ten (2/year) isolation valves and five blow offs (1/year) for the reuse mainlines. Currently there is no way to repair mains without shutting down entire areas of the system which can take all day to drain.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Fire Hydrant Replacement

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 21,000 Water Capital

BUDGET BY YEAR

2021 \$ 21,000

2022 21,630

2023 22,279

2024 22,947

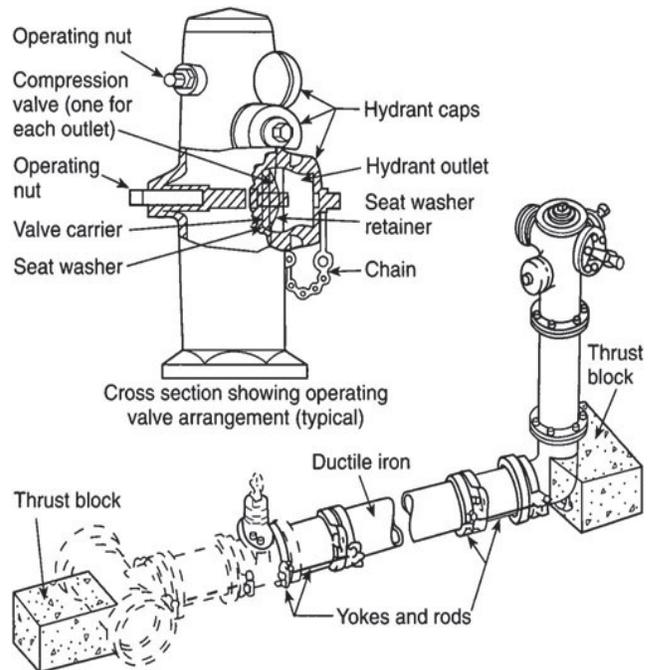
2025 23,635

\$ 21,000 **Total Cost**

Total Cost \$ 111,491

PROJECT DESCRIPTION

This project continues to replace old and damaged hydrants.



ANNUAL OPERATING BUDGET IMPACT

\$ (500)

Vehicle Replacement

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 22,500	Governmental Capital
11,250	Water Capital
36,750	Sewer Capital
4,500	Storm Capital
<hr/>	
\$ 75,000	Total Cost

BUDGET BY YEAR

2021	\$ 75,000
2022	165,000
2023	50,000
2024	200,000
2025	<hr/> 86,000
Total Cost	\$ 576,000

PROJECT DESCRIPTION

2021 - Replacement of 2014 pick-up truck (#113) (split between General, Water, Sewer and Storm).
Transmission work on Jet Truck (Sewer)

2022 - 2008 Loader/Backhoe replacement, replacement of 2010 pick-up truck (#111) (split between General, Water, Sewer and Storm)

2023 - Replacement of 2014 pick-up truck (#112) (split between General, Water, Sewer and Storm)

2024 - Replacement of 2005 Roll-off truck (#106) (split between General, Water, Sewer and Storm)

2025 - Replacement of 2015 Small SUV (#114) and 2017 pick-up truck (#115) (split between General, Water, Sewer and Storm)

ANNUAL OPERATING BUDGET IMPACT

\$ -

Windy Gap Loan / Allotment Contract

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 367,500 Water Capital

BUDGET BY YEAR

2021 \$ 367,500

2022 1,600,000

2023 1,600,000

2024 1,600,000

2025 1,600,000

\$ 367,500 **Total Cost**

Total Cost \$ 6,767,500

PROJECT DESCRIPTION

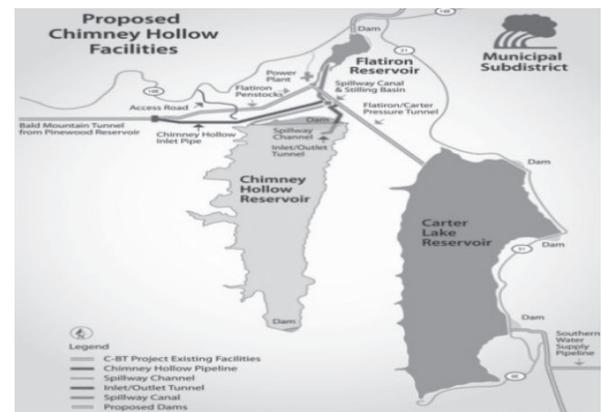
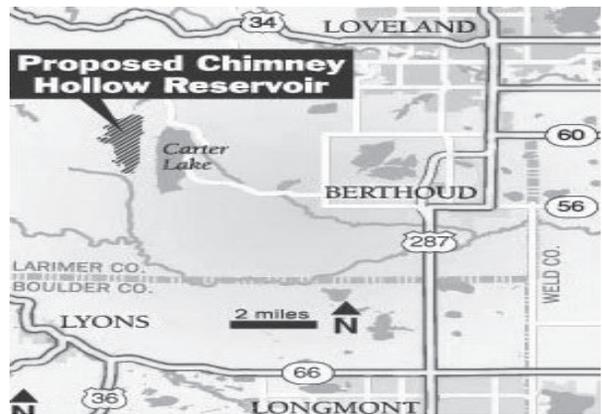
Superior Metropolitan District No. 1's (SMD1) contribution to the Windy Gap Firming Project based upon water share ownership (5.25%). Windy Gap diverts water from the Colorado River to the Front Range via the Federal Colorado-Big Thompson Project on a space available basis. The Windy Gap Firming Project will store Windy Gap water in the Chimney Hollow Reservoir to ensure reliable future deliveries. The construction of Chimney Hollow Reservoir (total project estimated at \$600 million, (Superior share at \$31.5 million) split between 13 entities) will provide 4,726 ac-ft. of storage dedicated to the Town.

2021 - Final Design

2022 and after - Debt Service/Allotment Contract

ANNUAL OPERATING BUDGET IMPACT

\$ 34,000



WTP Backup Generator/Power

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 200,000 Water Capital

BUDGET BY YEAR

2021 \$ 200,000

2022 -

2023 -

2024

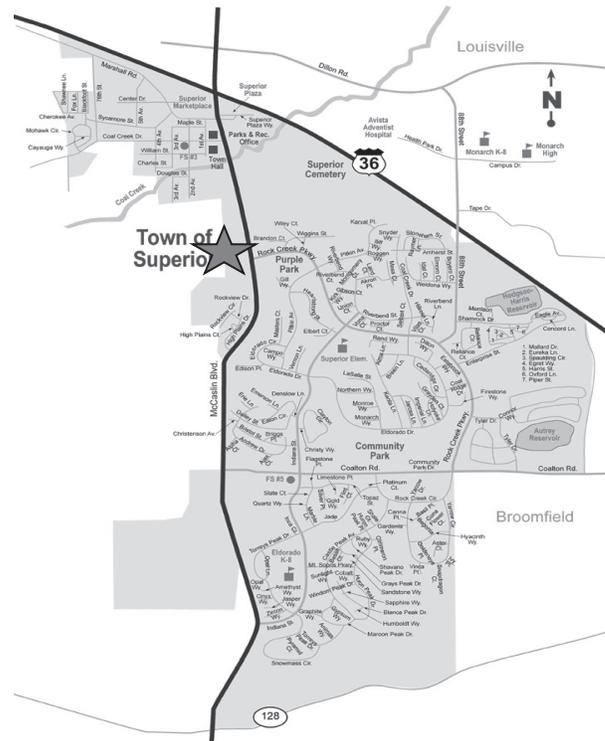
2025

\$ 200,000 **Total Cost**

Total Cost \$ 200,000

PROJECT DESCRIPTION

This project provides for replacing the current water treatment plant backup generator. The existing generator does not have the capacity to provide power for the current process units and future UV system.



ANNUAL OPERATING BUDGET IMPACT

\$ 1,000

WTP Solids Handling Facility

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 250,000 Water Capital

BUDGET BY YEAR

2021	\$ -
2022	250,000
2023	250,000
2024	-
2025	-

\$ 250,000 **Total Cost**

Total Cost \$ 500,000

PROJECT DESCRIPTION

This project will provide a new liner for the backwash pond and a sludge pumping station in the pond to remove the solids/sludge that comes off of the bottom of the clarifloculators and produced when back washing the filters. Currently, we contract to have the backwash pond sludge pumped out and hauled away. In the future it is anticipated that the State will require water treatment plants to provide a solids handling facility as a means of dewatering sludge before sending to landfills

2022 - Design liner and sludge pumping station and begin construction

2023 - Construction



ANNUAL OPERATING BUDGET IMPACT

\$ 25,000 2024

WTP Chemical Pump Replacement

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 15,000 Water Capital

BUDGET BY YEAR

2021	\$ -
2022	15,000
2023	-
2024	-
2025	-

\$ - Total Cost

Total Cost \$ 15,000

PROJECT DESCRIPTION

Purchase two replacement chemical feed pumps. Typical replacement cycle is every four to five years.



ANNUAL OPERATING BUDGET IMPACT

\$ -

FRICO Pipeline Maintenance

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 50,000 Water Capital

BUDGET BY YEAR

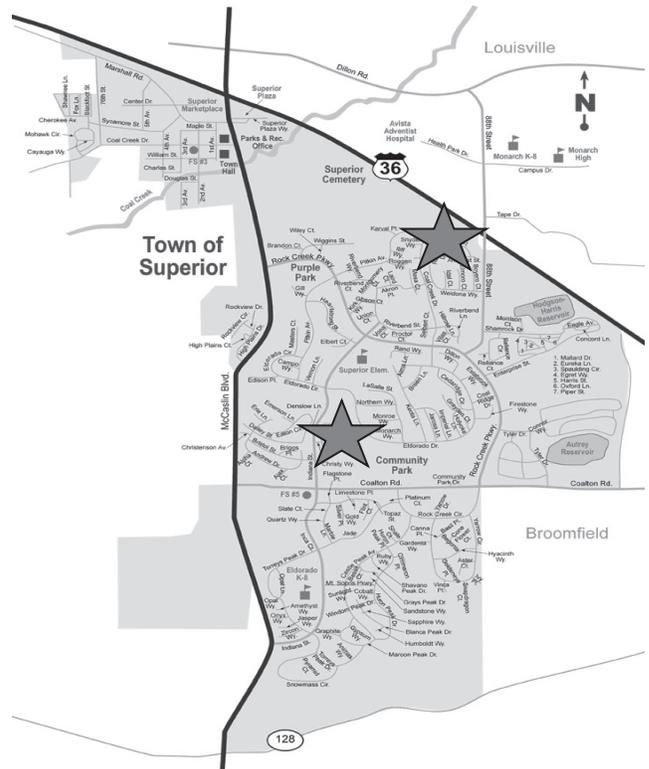
2021	\$ -
2022	50,000
2023	-
2024	50,000
2025	-

Total Cost
\$ 50,000

Total Cost \$ 100,000

PROJECT DESCRIPTION

This project provides for valve repair and replacement; general line repair and maintenance for the FRICO pipeline.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Water Storage Tank Cleaning & Inspection

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 15,000 Water Capital

BUDGET BY YEAR

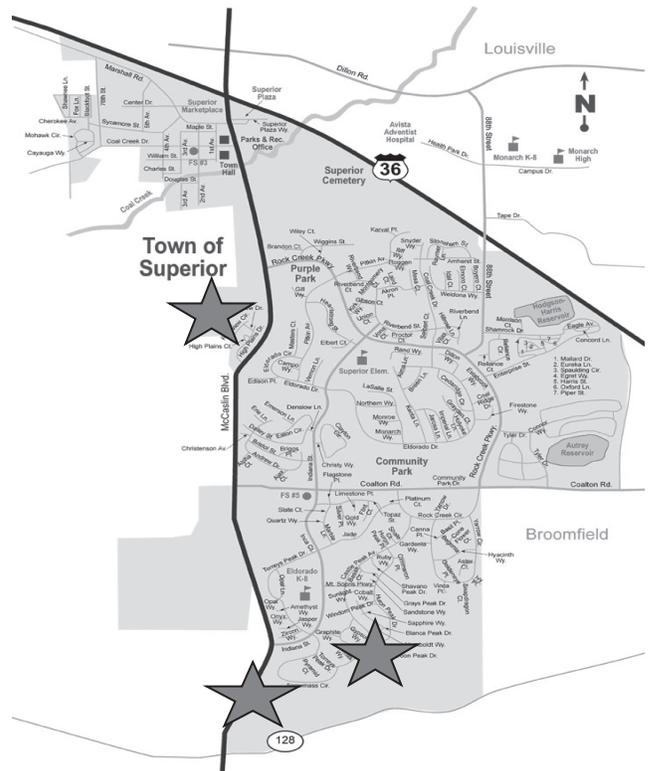
2021	\$	-
2022		-
2023		15,000
2024		-
2025		-

\$ 15,000 Total Cost

Total Cost \$ 15,000

PROJECT DESCRIPTION

This project provides for cleaning all the potable water storage tanks including; (1) 0.5 million-gallon (MG) high zone tank, (2) the 1.5 MG low zone tank, and (3) the 1.4 MG tank at the water treatment plant. This project is on a five year cycle.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Reuse Storage

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 500,000 Water Capital

BUDGET BY YEAR

2021	\$	-
2022		-
2023		-
2024		-
2025		500,000

Total Cost
\$ 500,000

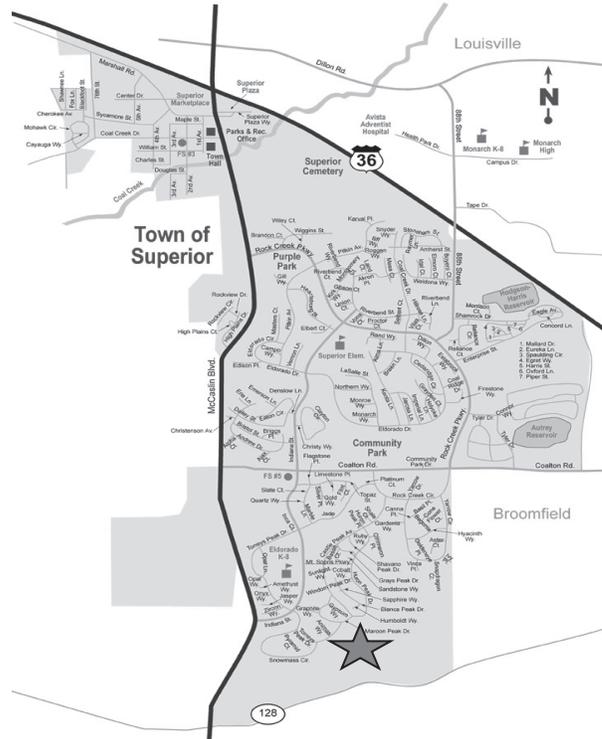
Total Cost \$ 500,000

PROJECT DESCRIPTION

This project provides for designing additional storage capacity for the reuse system.

2025 - Design

2026 - Construction



ANNUAL OPERATING BUDGET IMPACT

\$ 5,000

Public Works & Parks Maintenance Operations Building

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 250,000	Governmental Capital
125,000	Water Capital
75,000	Sewer Capital
50,000	Storm Capital
<hr/>	
\$ 500,000	Total Cost

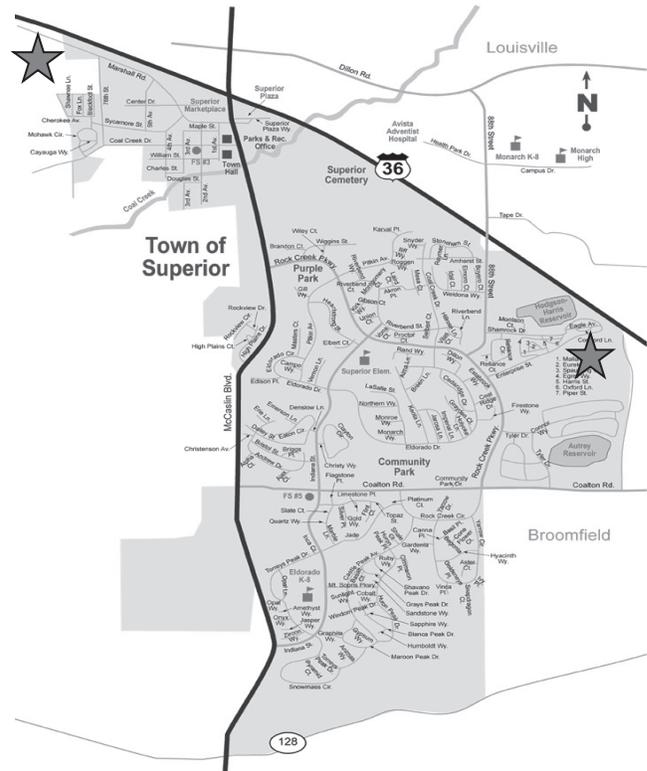
BUDGET BY YEAR

2021	\$ -
2022	-
2023	-
2024	-
2025	<u>500,000</u>
Total Cost	\$ 500,000

PROJECT DESCRIPTION

Construction of a combined Public Works & Parks maintenance operations building. The existing buildings are inadequate for the breath, scope and complexity of the current and future maintenance operations. This project may also include construction of a salt/sand storage area. Programming & Conceptual Design was completed in 2014 which estimated a need for a 25,000 SF building on a 2-acre site with construction costs of \$5,000,000.

2025 - Final design



ANNUAL OPERATING BUDGET IMPACT

\$ 72,500	Beginning in 2026
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**2021 - 2025 Superior Metropolitan District No. 1
Wastewater Capital Improvement Program Budget Revenue (51)**

Acct #	Revenues	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
36-6100	Interest Income	\$36,000	\$6,000	\$9,000	\$12,000	\$24,000
36-6341	Wastewater System Development Fees	780,000	1,340,000	1,260,000	705,000	185,000
36-6953	Transfer from Operation User Fees	-	52,931	149,094	287,603	150,833
	Use of / (Addition to) Net Assets	2,665,750	(1,064,181)	209,406	(814,603)	1,388,067
		\$3,481,750	\$334,750	\$1,627,500	\$190,000	\$1,747,900

**2021 – 2025 Superior Metropolitan District No. 1
Wastewater Capital Improvement Program Budget Expense (51-499)**

Acct #	Projects	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
6081	Town Wide Collection System Video Assessment	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000
6236	WWTP Miscellaneous Improvements	50,000	50,000	50,000	50,000	50,000
6237	WWTP Building Upgrades	80,000	-	-	-	-
6279	WWTP Process Pump Maintenance	50,000	-	-	-	-
6281	WWTP Controls Equipment Upgrades	25,000	-	-	-	-
6282	WWTP Equalization Pond Liner Repair	700,000	-	-	-	-
6284	Sanitary Sewer Manhole and Line Rehabilitation	75,000	75,000	75,000	75,000	75,000
6289	WWTP Headworks Reconstruction	2,400,000	-	-	-	-
6294	WWTP Polymer Blending System	30,000	-	-	-	-
6300	Vehicle Replacement	36,750	24,750	7,500	30,000	12,900
	WWTP Sludge Dewatering Improvements	-	150,000	1,460,000	-	-
6239	WWTP Biological Nutrient Removal	-	-	-	-	1,500,000
6421	Building-PW/Parks Maint. & Oper.	-	-	-	-	75,000
		\$3,481,750	\$184,750	\$167,500	\$190,000	\$1,747,900

Town Wide Collection System Video Assessment

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 35,000 Sewer Capital

BUDGET BY YEAR

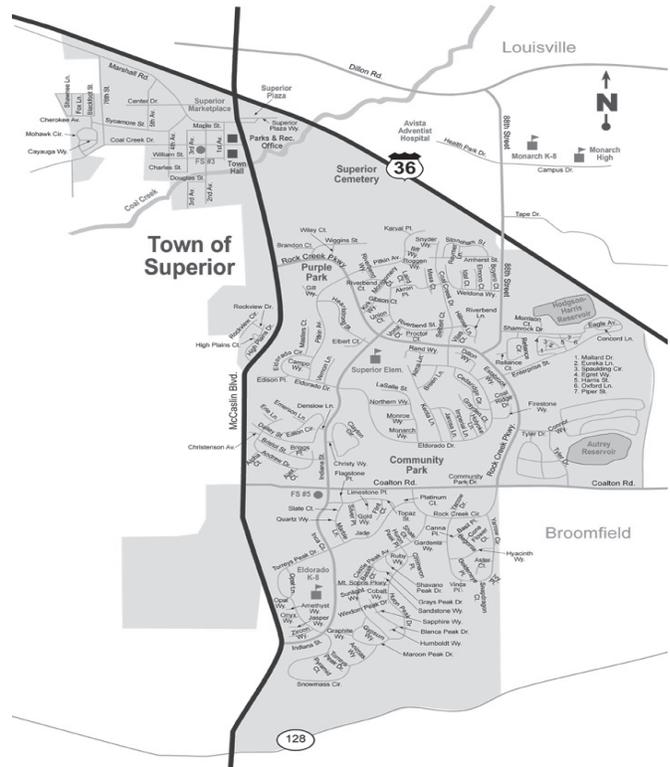
2021	\$ 35,000
2022	35,000
2023	35,000
2024	35,000
2025	35,000

\$ 35,000 **Total Cost**

Total Cost \$ 175,000

PROJECT DESCRIPTION

This project provides for video assessment of the existing sewer collection system to identify conditions of mainline pipe and service connections. Video assessment allows for identification of deformed or failing pipe, root intrusions, groundwater infiltration, and other miscellaneous system problems that may need to be addressed via operational maintenance or future capital improvement projects. This is a six-year project for the entire system which was last completed in 2016 and will restart the cycle in 2021.



ANNUAL OPERATING BUDGET IMPACT

\$ -

WWTP Miscellaneous Improvements

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 50,000 Sewer Capital

BUDGET BY YEAR

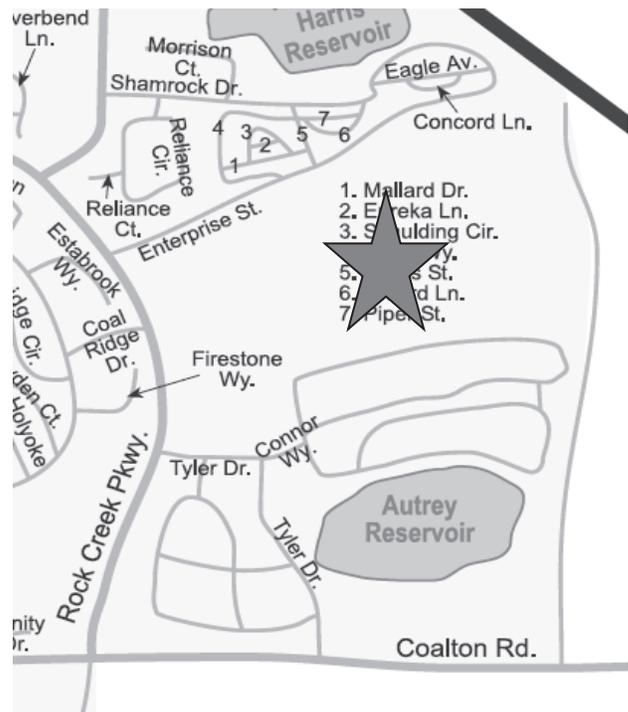
2021	\$ 50,000
2022	50,000
2023	50,000
2024	50,000
2025	50,000

Total Cost \$ 50,000

Total Cost \$ 250,000

PROJECT DESCRIPTION

This project is intended to provide a reserve for yet to be identified capital improvements at the wastewater treatment plant (WWTP). Town staff and our professional consultants will continue to work to identify specific longer term maintenance capital needs as well as Federal/State mandated projects.



ANNUAL OPERATING BUDGET IMPACT

\$ -

WWTP Building Upgrades

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 80,000 Sewer Capital

BUDGET BY YEAR

2021 \$ 80,000

2022 -

2023 -

2024 -

2025 -

\$ 80,000 **Total Cost**

Total Cost \$ 80,000

PROJECT DESCRIPTION

2021- Paint exterior of all buildings.



ANNUAL OPERATING BUDGET IMPACT

\$ -

WWTP Process Pump Maintenance

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 50,000 Sewer Capital

BUDGET BY YEAR

2021 \$ 50,000

2022 -

2023 -

2024 -

2025 -

\$ 50,000 **Total Cost**

Total Cost \$ 50,000

PROJECT DESCRIPTION

2021 - Replace second and final centrifuge progressive cavity pump. Install a reuse booster pump for house water.



ANNUAL OPERATING BUDGET IMPACT

\$ -

WWTP Controls Equipment Upgrades

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 25,000 Sewer Capital

BUDGET BY YEAR

2021	\$ 25,000
2022	-
2023	-
2024	-
2025	-

\$ 25,000 **Total Cost**

Total Cost \$ 25,000

PROJECT DESCRIPTION

Purchase automatic influent samplers to provided two points of sampling as required by the State of Colorado.



ANNUAL OPERATING BUDGET IMPACT

\$ -

WWTP Equalization Pond Liner Repair

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 700,000 Sewer Capital

BUDGET BY YEAR

2021 \$ 700,000

2022 -

2023 -

2024 -

2025 -

\$ 700,000 **Total Cost**

Total Cost \$ 700,000

PROJECT DESCRIPTION

Upgrade of the equalization pond system at the wastewater treatment plant (WWTP) as required by the State of Colorado. Dredge, reline, and install sludge removal piping. Combine pond process for more efficient use of volume and land; and install a cover to cut down on solids introduction into the wastewater treatment process. This project was started in 2020 in conjunction with the headworks and odor control work.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Sanitary Sewer Manhole & Line Rehabilitation

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 75,000 Sewer Capital

BUDGET BY YEAR

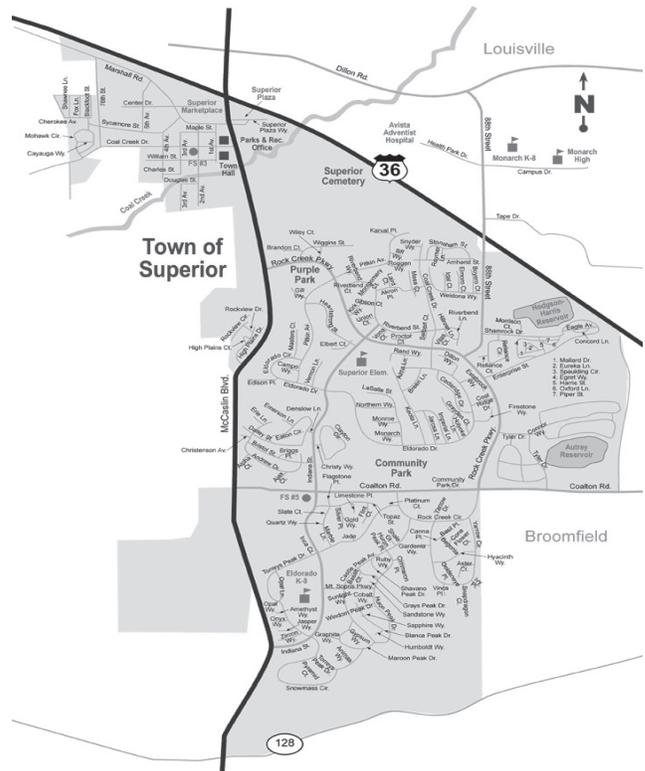
2021	\$ 75,000
2022	75,000
2023	75,000
2024	75,000
2025	75,000

Total Cost
\$ 75,000

Total Cost
\$ 375,000

PROJECT DESCRIPTION

Rehabilitation of sewer manholes with infiltration issues and sagging pipelines, which will have significant infiltration. This increased flow puts a strain on the WWTP.



ANNUAL OPERATING BUDGET IMPACT

\$ (1,000)

WWTP Headworks Reconstruction (Odor Control)

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 2,400,000 Sewer Capital

BUDGET BY YEAR

2021 \$ 2,400,000

2022 -

2023 -

2024 -

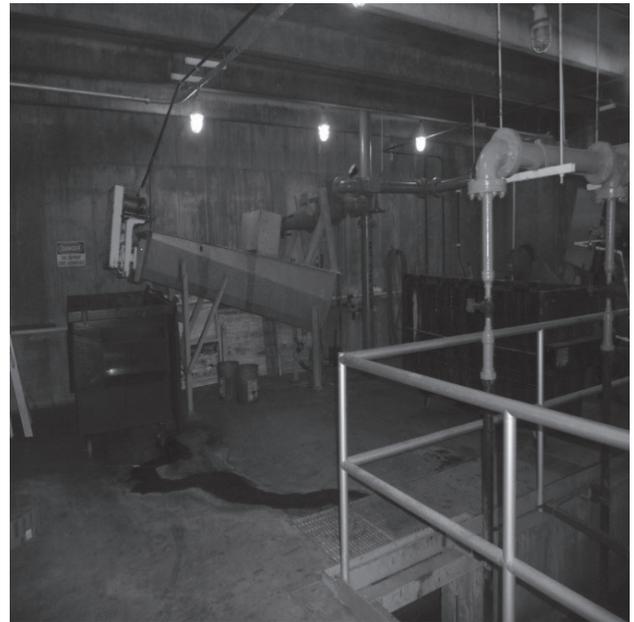
2025 -

\$ 2,400,000 **Total Cost**

Total Cost \$ 2,400,000

PROJECT DESCRIPTION

This project replaces the headworks facility with a new facility at the front end of the WWTP. This will address process issues as well as safety and odor control issues. In addition to the new headworks and odor control system, this project includes upgrades to the trunk main entering the plant and modifications to the storm water site drainage. Must be done prior to the biological nutrient removal (BNR) upgrades projects (currently planned for 2025). Total cost of this project is estimated at \$8M. Project was started in 2020.



ANNUAL OPERATING BUDGET IMPACT

TBD

WWTP Polymer Blending System

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 30,000 Sewer Capital

BUDGET BY YEAR

2021 \$ 30,000

2022 -

2023 -

2024 -

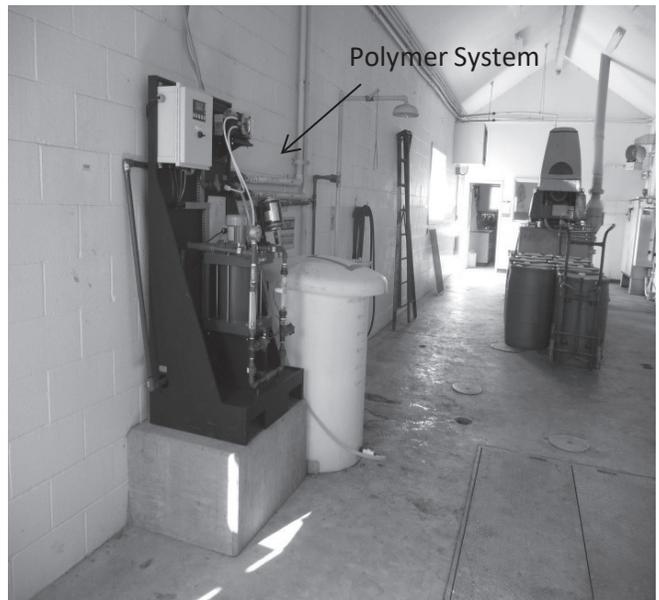
2025 -

\$ 30,000 **Total Cost**

Total Cost \$ 30,000

PROJECT DESCRIPTION

Provide a new polymer blending system for feeding the centrifuge; existing one has failed several times and needs replaced.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Vehicle Replacement

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 22,500	Governmental Capital
11,250	Water Capital
36,750	Sewer Capital
4,500	Storm Capital
<hr/>	
\$ 75,000	Total Cost

BUDGET BY YEAR

2021	75,000
2022	165,000
2023	50,000
2024	200,000
2025	<hr/> 86,000
Total Cost	\$ 576,000

PROJECT DESCRIPTION

2021 - Replacement of 2014 pick-up truck (#113) (split between General, Water, Sewer and Storm).
Transmission work on Jet Truck (Sewer)

2022 - 2008 Loader/Backhoe replacement, replacement of 2010 pick-up truck (#111) (split between General, Water, Sewer and Storm)

2023 - Replacement of 2014 pick-up truck (#112) (split between General, Water, Sewer and Storm)

2024 - Replacement of 2005 Roll-off truck (#106) (split between General, Water, Sewer and Storm)

2025 - Replacement of 2015 Small SUV (#114) and 2017 pick-up truck (#115) (split between General, Water, Sewer and Storm)

ANNUAL OPERATING BUDGET IMPACT

\$ -

WWTP Sludge Dewatering & Thickening Upgrades

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 150,000 Sewer Capital

BUDGET BY YEAR

2021	\$ -
2022	150,000
2023	1,460,000
2024	-
2025	-

\$ 150,000 **Total Cost**

Total Cost \$ 1,610,000

PROJECT DESCRIPTION

This project will replace the failing 25 year old centrifuge and provide a dewatering sludge press system that is geared more for our specific plant flows. Typically centrifuges are better suited for plants with much higher flow rates than our plant.

2022 - Design & bid phase

2023 - \$800K sludge dewatering press and associate equipment (\$400K installation)

\$200K HVAC upgrades.

\$60K Construction services fees



ANNUAL OPERATING BUDGET IMPACT

TBD

WWTP Biological Nutrient Removal

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 1,500,000 Sewer Capital

BUDGET BY YEAR

2021	\$	-
2022		-
2023		-
2024		-
2025		<u>1,500,000</u>

\$ 1,500,000 **Total Cost**

Total Cost \$ 1,500,000

PROJECT DESCRIPTION

2025 - Design Costs for planning study and design to evaluate the plant and submit to CDPHE so they can then provide guidance on the Biological Nutrient Removal upgrades and approval of selected nutrient removal techniques.

Federal/State mandated project. Staff will continue to monitor project with State CDPHE department.



ANNUAL OPERATING BUDGET IMPACT

\$ 30,000 Beginning 2027

Public Works & Parks Maintenance Operations Building

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 250,000	Governmental Capital
125,000	Water Capital
75,000	Sewer Capital
50,000	Storm Capital
<hr/>	
\$ 500,000	Total Cost

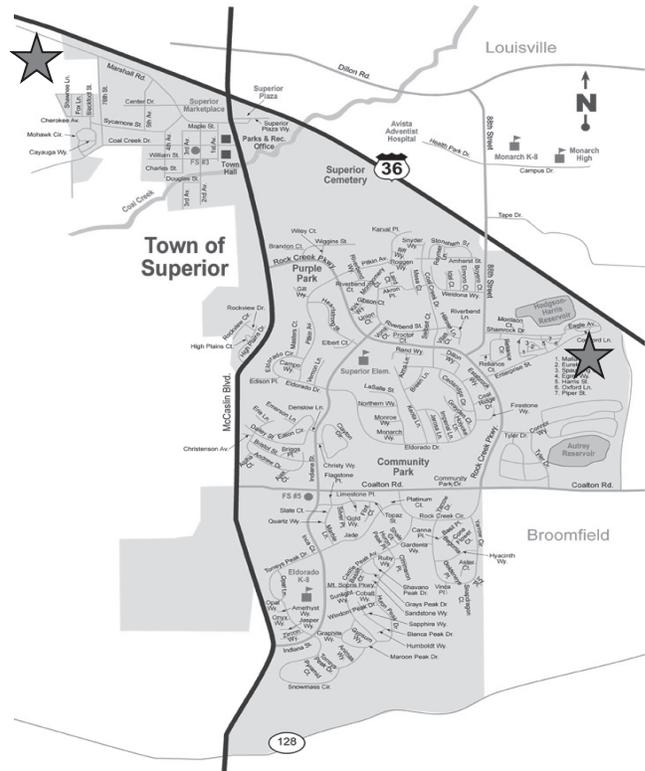
BUDGET BY YEAR

2021	\$ -
2022	-
2023	-
2024	-
2025	<u>500,000</u>
Total Cost	\$ 500,000

PROJECT DESCRIPTION

Construction of a combined Public Works & Parks maintenance operations building. The existing buildings are inadequate for the breath, scope and complexity of the current and future maintenance operations. This project may also include construction of a salt/sand storage area. Programming & Conceptual Design was completed in 2014 which estimated a need for a 25,000 SF building on a 2-acre site with construction costs of \$5,000,000.

2025 - Final design



ANNUAL OPERATING BUDGET IMPACT

\$ 72,500	Beginning in 2026
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**2021 - 2025 Superior Metropolitan District No. 1
Storm Water Capital Improvement Program Budget Revenue (52)**

Acct #	Revenues	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
36-6100	Interest Income	\$-	\$1,000	\$2,000	\$4,000	\$5,000
36-6341	Storm Water System Development Fees	365,000	370,000	285,000	185,000	80,000
36-6953	Transfer from Operation User Fees	11,711	29,831	29,019	30,138	-
	Use of / (Addition to) Net Assets	127,789	(234,331)	(156,519)	(40,003)	137,509
		\$504,500	\$166,500	\$159,500	\$179,135	\$222,509

**2021 - 2025 Superior Metropolitan District No. 1
Storm Water Capital Improvement Program Budget Expense (52-499)**

Acct #	Projects	2021 Budget	2022 Projected Budget	2023 Projected Budget	2024 Projected Budget	2025 Projected Budget
6300	Vehicle Replacement	\$4,500	\$16,500	\$5,000	\$20,000	\$8,600
6641	McCaslin Drainage Improvements	100,000	-	-	-	-
6992	Reservoir & Ponds Maintenance and Upgrades	400,000	150,000	154,500	159,135	163,909
6421	Building-PW/Parks Maint. & Oper.	-	-	-	-	50,000
		\$504,500	\$166,500	\$159,500	\$179,135	\$222,509

Vehicle Replacement

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 22,500	Governmental Capital
11,250	Water Capital
36,750	Sewer Capital
4,500	Storm Capital
<hr/>	
\$ 75,000	Total Cost

BUDGET BY YEAR

2021	\$ 75,000
2022	165,000
2023	50,000
2024	200,000
2025	<u>86,000</u>
Total Cost	\$ 576,000

PROJECT DESCRIPTION

2021 - Replacement of 2014 pick-up truck (#113) (split between General, Water, Sewer and Storm).
Transmission work on Jet Truck (Sewer)

2022 - 2008 Loader/Backhoe replacement, replacement of 2010 pick-up truck (#111) (split between General, Water, Sewer and Storm)

2023 - Replacement of 2014 pick-up truck (#112) (split between General, Water, Sewer and Storm)

2024 - Replacement of 2005 Roll-off truck (#106) (split between General, Water, Sewer and Storm)

2025 - Replacement of 2015 Small SUV (#114) and 2017 pick-up truck (#115) (split between General, Water, Sewer and Storm)

ANNUAL OPERATING BUDGET IMPACT

\$ -

McCaslin Street Replacement/Drainage Improvements

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 3,100,000 Governmental Capital
 100,000 Storm Capital

BUDGET BY YEAR

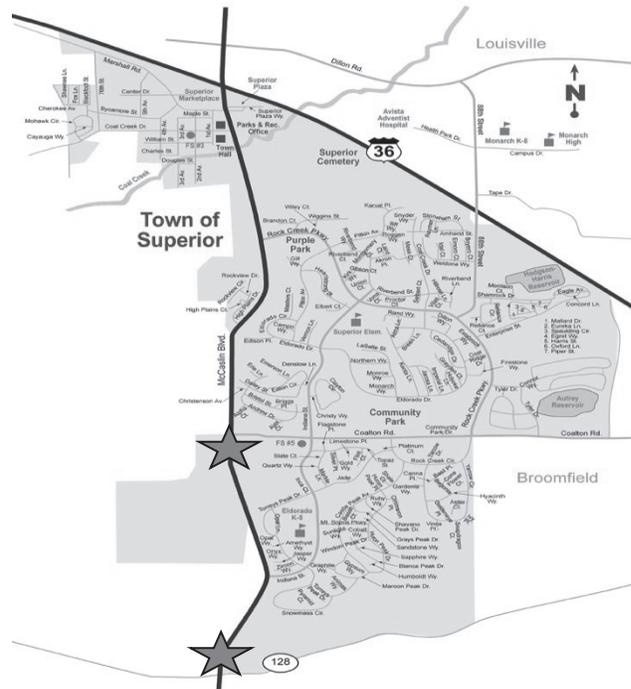
2021 \$ 3,200,000
 2022 -
 2023 -
 2024 -
 2025 -

Total Cost \$ 3,200,000

Total Cost \$ 3,200,000

PROJECT DESCRIPTION

This project provides for ongoing street pavement management construction & improvement activities.
2021 - McCaslin Mill and Overlay including Drainage Improvements (Coalton to SH 128)



ANNUAL OPERATING BUDGET IMPACT

\$ -

Reservoir & Ponds Maintenance and Upgrades

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 400,000 Storm Capital

BUDGET BY YEAR

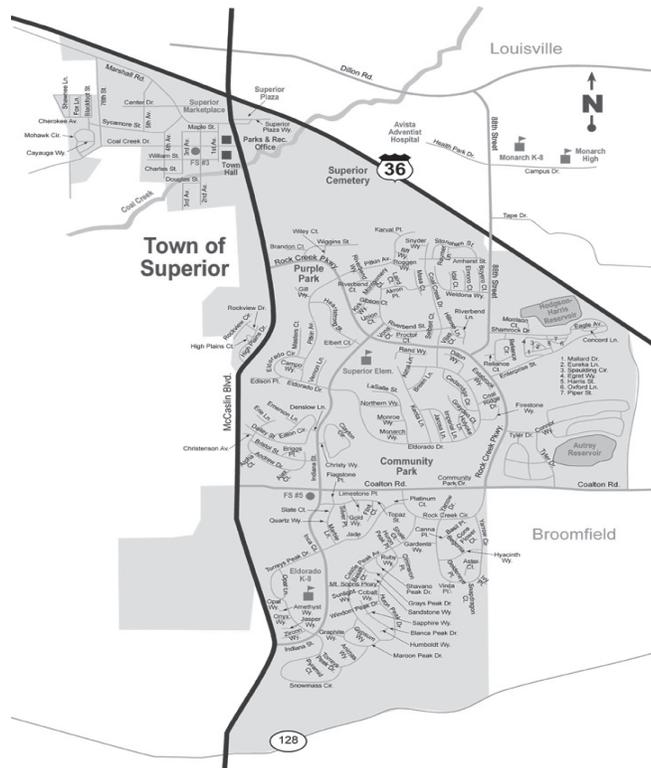
2021	\$ 400,000
2022	150,000
2023	154,500
2024	159,135
2025	163,909

\$ 400,000 **Total Cost**

Total Cost \$ 1,027,544

PROJECT DESCRIPTION

This is an ongoing program of drainage way and pond maintenance for the Storm Water system. The 2021 project will upgrade the Coal Creek drainage way from 2nd Avenue to McCaslin Boulevard with flood mitigation improvements including a concrete trail and low water crossing. This project will be done in coordination with the Mile High Flood District who will share in 50% of the \$800,000 total project cost.



ANNUAL OPERATING BUDGET IMPACT

\$ -

Public Works & Parks Maintenance Operations Building

Infrastructure Project

FIRST YEAR FUNDING SOURCE

\$ 250,000	Governmental Capital
125,000	Water Capital
75,000	Sewer Capital
50,000	Storm Capital
<hr/>	
\$ 500,000	Total Cost

BUDGET BY YEAR

2021	\$ -
2022	-
2023	-
2024	-
2025	500,000
<hr/>	
Total Cost	\$ 500,000

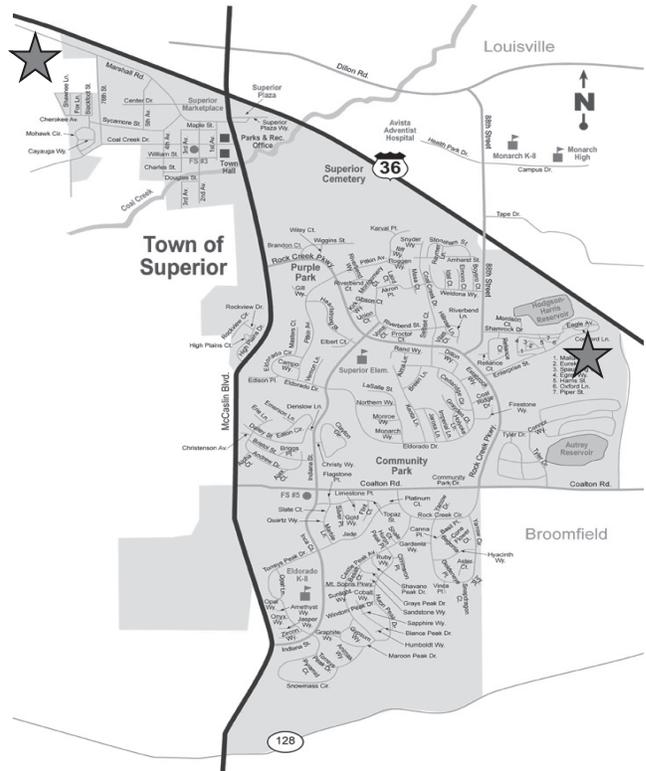
PROJECT DESCRIPTION

Construction of a combined Public Works & Parks maintenance operations building. The existing buildings are inadequate for the breath, scope and complexity of the current and future maintenance operations. This project may also include construction of a salt/sand storage area. Programming & Conceptual Design was completed in 2014 which estimated a need for a 25,000 SF building on a 2-acre site with construction costs of \$5,000,000.

2024 - Final design

ANNUAL OPERATING BUDGET IMPACT

\$ 72,500	Beginning in 2025
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Glossary Tab

GLOSSARY OF TERMS

ACCOUNTING PERIOD – A period at the end of which and for which financial statements are prepared.

ACCOUNTING PROCEDURES – All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

ACCOUNTING SYSTEM – The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organization components.

ACCOUNTS PAYABLE – A liability account reflecting amounts on open account owing to private persons or organizations for goods and services received by a government.

ACCOUNTS RECEIVABLE – An asset account reflecting amounts owing on open account from private persons or organizations for goods and services furnished by a government (but not including amounts due from other funds of the same government). Although taxes and special assessments receivable are covered by this term, they should be recorded and reported separately in Taxes Receivable and Special Assessments Receivable accounts respectively. Amounts due from other funds or from other governments should also be reported separately.

ACCRUAL BASIS – The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

ACCRUED EXPENSES – Expenses incurred but not due until a later date.

ACCUMULATED DEPRECIATION – A valuation account to record the accumulation of periodic credits made to record the expiration of the estimated service life of proprietary fixed assets.

ADVANCE REFUNDING BONDS – Bonds issued to refund an outstanding bond issue prior to the date on which the outstanding bonds become due or callable. Proceeds of the advance refunding bonds are deposited in escrow with a fiduciary, invested in U.S. Treasury Bonds or other authorized securities, and used to redeem the underlying bonds at maturity or call date and to pay interest on the bonds being refunded or the advance refunding bonds.

ALLOCATE – To divide a lump-sum appropriation into parts which are designated for expense by specific organization units and/or for specific purposes, activities, or objects.

ANNUAL BUDGET – A budget applicable to a single fiscal year. See also BUDGET and OPERATING BUDGET.

APPROPRIATION – A legal authorization granted by the Board of Trustees for the funds of the Town permitting expenses and obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

ASSESS – To value property officially for the purpose of taxation.

ASSESSED VALUATION – Determination of the value of real property for purposes of property tax calculation.

ASSETS – Resources owned or held by the Town which have monetary value.

AUDIT – A methodical examination of utilization of resources. It concludes in a written report of its findings. An audit is a test of management’s accounting system to determine the extent to which internal accounting controls are both available and being used.

AUDITOR’S OPINION – A statement signed by an auditor in which he/she states that he/she has examined the financial statements in accordance with generally accepted auditing standards (with exceptions, if any) and in which he/she expresses an opinion on the financial position and results of operations of some or all of the constituent funds and balanced account groups of the government as appropriate.

AUDITOR’S REPORT – The report prepared by an auditor covering the auditor’s investigation. As a rule, the report should include: (a) a statement of the scope of the audit, (b) explanatory comments (if any) concerning exceptions by the auditor as to application of generally accepted auditing standards, (c) opinions, (d) explanatory comments (if any) concerning verification procedures, (e) financial statements and schedules, and (f) statistical tables, supplementary comments, and recommendations. The auditor’s signature follows items (a), (b), (c), and (d).

BALANCE SHEET – The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with Generally Accepted Accounting Principles (GAAP).

BALANCED BUDGET – A budget for which expenditures are equal to or less than income, including income that resides in fund balance.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. The difference between a note and a bond is that the latter runs for a longer period of time and requires greater legal formality.

BOND ISSUE – A form of borrowing money for major capital projects. The Town obligates itself to repay the principal at a stated rate of interest over a stated period of time.

BOND ORDINANCE OR RESOLUTION – An ordinance or resolution authorizing a bond issue.

BONDED DEBT – That portion of indebtedness represented by outstanding bonds.

BUDGET – A financial plan of estimated expenses and the means of financing them for a stated period of time. Upon approval by the Town Board of Trustees, the budget appropriation ordinance is the legal basis for expenses in the budget year.

BUDGET DOCUMENT – The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenses and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenses, and other data used in making the estimates. The third part is composed of drafts of the appropriation, revenue, and borrowing measures necessary to put the budget into effect.

BUDGETARY COMPARISONS – Governmental GAAP financial reports must include comparisons of approved budgeted amounts with actual results of operations. Such reports should be subjected to an independent audit, so that all parties involved in the annual operating budget/legal appropriation process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with approved budget for the purpose of keeping expenses within the limitations of available appropriations and available revenues.

CAFR – See COMPREHENSIVE ANNUAL FINANCIAL REPORT.

CAPITAL ASSETS – See FIXED ASSETS.

CAPITAL BUDGET – The annual request for capital project appropriations. Project appropriations are normally for only that amount necessary to enable the implementation of the first year of the capital program expense plan. A capital or investment expense from current or operating expenses.

CAPITAL EXPENDITURES – See CAPITAL OUTLAYS.

CAPITAL IMPROVEMENT PROGRAM (CIP) – The annually updated plan or schedule of project expenses for public facilities and infrastructure (utilities, parks, roads, etc.), with estimated project costs, sources of funding, and timing of work over a five-year period. For financial planning and general management, the capital program is presented as a plan of work and proposed expenses, and is the basis for annual appropriation requests and bond issues.

CAPITAL OUTLAYS – Expenses which result in the acquisition of or addition to fixed assets in excess of \$5,000.

CAPITAL PROJECTS – Capital projects are referred to as major, non-recurring projects. Purchases of real property and selected equipment may be exempted from these limitations.

CAPITAL PROJECTS FUND – A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities.

CARRYOVER – Amount of money remaining at the end of the preceding year and available in the current budget year.

CASH – An asset account reflecting currency, coin, checks, express money orders, and bankers’ drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits. All cash must be accounted for as part of the fund to which it belongs. Any restrictions or limitations as to its availability must be indicated in the records and statements. It is not necessary, however, to have a separate bank account for each fund unless required by law.

CASH BASIS – A basis of accounting under which transactions are recognized only when cash changes hands.

CIP – See CAPITAL IMPROVEMENT PROGRAM.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – The official annual report of a government. It includes five overview (the “liftable” General Purpose Financial Statements) and basic financial statements for each individual fund and account group prepared in conformity with GAAP and organized into a financial reporting pyramid. It also includes supporting schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, extensive introductory material, and a detailed Statistical Section. Every government should prepare and publish a CAFR as a matter of public record.

CONSUMER PRICE INDEX (CPI) – An index measuring the change in the cost of typical wage-earner purchases of goods and services expressed as a percentage of the cost of these same goods and services in some base period. The Town of Superior monitors the Denver-Boulder Consumer Price Index.

CONTINGENCY – Appropriation of funds to cover unforeseen events that may occur during the budget year.

CONTROL ACCOUNT – An account in the general ledger in which aggregate and debit postings are recorded to a number of identical or related accounts called subsidiary accounts. For example, Taxes Receivable is a control account supported by the aggregate of individual balances in individual property taxpayer’s subsidiary accounts.

COST ACCOUNTING - That method of accounting which provides for assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

CPI – See CONSUMER PRICE INDEX.

CURRENT ASSETS – Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Those assets which will be used up or converted into cash within one year. Some examples are cash, temporary investments, and taxes receivable which will be collected within one year.

DEBT - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, leases, and notes. See BOND AND LONG-TERM DEBT.

DEBT LIMIT - The maximum amount of gross or net debt which is legally permitted.

DEBT SERVICE - The annual payment of principal and interest on the City's indebtedness. Bonds and notes are issued to finance the construction of capital projects such as public buildings, roads, and parks.

DEBT SERVICE FUND - A fund established to accounts for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

DEFICIT - (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenses over revenues during an accounting period; or, in the case of proprietary funds, the excess of expense over income during an accounting period.

DELINQUENT TAXES - Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Even though the penalty may be subsequently waived and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes until abated, canceled, paid, or converted into tax liens.

DEPRECIATION - Financial mechanism to allocate the cost of a capital item over its service life. Also, decrease in the value of assets because of wear and tear, action of physical elements, inadequacy or obsolescence. Through this process, the entire cost on an asset is ultimately charged off as an expense.

DUE FROM FUND - An asset account used to indicate amounts owed to a particular fund by another fund in the same government for goods sold or services rendered. This account includes only short-term obligations and not non-current portions of long-term loans.

DUE TO FUND - A liability account reflecting amounts owed by a particular fund to another fund in the same government for goods sold or services rendered. This account includes only short-term obligations and not non-current portions of long term loans.

EFFECTIVE INTEREST RATE - The rate of earning on a bond investment based on the actual price paid for the bond, the coupon rate, the maturity date, and the length of time between interest dates, in contrast with the nominal interest rate.

ENCUMBRANCES - An amount of money committed and reserved but not yet expended for the purchase of a specific good or service.

ENTERPRISE FUND - A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciations) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

EXPENDITURES - Decreases in net financial resources. Expenditures include payment toward current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

EXPENSES - Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenses.

FEES - A general term used for any charge levied by government associated with providing a service, permitting and activity, or imposing a fine or penalty. Major types of fees include water and sewer taps, liquor licenses, user charges, and building permits.

FISCAL PERIOD - Any period at the end of which a government determines its financial position and the results of its operations.

FISCAL POLICY - The Town Government's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

FISCAL YEAR - A 12 month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operation.

FIXED ASSETS - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment,

FIXED CHARGES - Current operating expenses, the amount of which is more or less fixed. Examples include interest, insurance, and contributions to retirement systems.

FRANCHISE - A special privilege granted by a government permitting the continuing use of public property, such as city streets, and usually involving the elements of monopoly and regulation.

FTE - Full-time equivalent. A unit calculation of employees used for personnel calculations.

FUND - Accounting entity with a self-balancing set of accounts, which is segregated from other funds, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE - The fund equity of Governmental Funds which is the difference between assets and liabilities. Fund balance is itself divided into reserved and unreserved portions.

FUND EQUITY - The equity of Proprietary Funds which is the difference between assets and liabilities. Fund equity, or net assets, is itself divided into investments in capital assets and unrestricted portions.

FUND TYPE - In governmental accounting, all funds are classified into seven generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service and Trust and Agency.

GENERAL FIXED ASSETS - Fixed assets used in operations accounted for in governmental funds. General fixed assets include all fixed assets not accounted for in Proprietary Funds or in Trust and Agency Funds.

GENERAL FIXED ASSETS ACCOUNT GROUP - A self-balancing group of accounts set up to account for the general fixed assets of a government.

GENERAL FUND – Legislative, Judicial, Clerk, Administrative, Planning, Finance, Legal, Public Safety, Building Inspections, Parks, Recreation and Open Space, Public Works and Utilities and Engineering activities of the City. Financed mainly by sales tax, property tax and transfers from other funds.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP) - Uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general applications, but also detailed practices and procedures. GAAP provides a standard by which to measure financial presentations. Every government should prepare and publish financial statements in conformity with GAAP. The objectives of governmental GAAP financial reports are different from, and much broader than, the objectives of business enterprise GAAP financial reports.

GENERAL OBLIGATION BONDS - Bonds for the payment of which the full faith and credit of the issuing government are pledged.

GFOA - Government Finance Officers Association. An international association of local government finance professionals. One program of GFOA is to analyze local government budgets to insure that generally accepted accounting principles are followed and that the format is clear and concise.

GOCO – Great Outdoors Colorado, funded through lottery proceeds.

GOVERNMENTAL FUNDS – Accounting fund types that are used to account for a government’s governmental-type activities (i.e. general fund, special revenue fund, debt service fund, capital projects fund).

GRANTS - Contributions or gifts of cash or other assets from another government to be used or expended for specified purpose, activity, or facility.

IMPROVEMENTS – Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, and drains.

INTEREST RECEIVABLE ON INVESTMENTS - An asset account reflecting the amount of interest receivable on investments.

INTERGOVERNMENTAL REVENUES - Revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

INTERNAL CONTROL - A plan of organization under which employees’ duties are so arranged and records and procedures so designed as to make it possible to exercise effective accounting control over assets, liabilities, revenues, and expenses. Under such a system, the work of employees is subdivided so that no single employee performs a complete cycle of operations. Thus, for example, an employee handling cash would not post the accounts receivable records. Moreover, under such a system, the procedures to be followed are definitely laid down and require proper authorizations by designated officials for all actions to be taken.

INTERNAL SERVICE FUND - A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis (e.g. Risk Management).

INVENTORY - (1) A detailed list showing quantities, descriptions, and values of property and, frequently, units of measure and unit prices. (2) An asset account reflecting the cost of goods held for resale or for use in operations.

INVESTMENT IN GENERAL FIXED ASSETS - An account in the General Fixed Assets Account Group which represents the government's equity in general fixed assets. The balance of this account is generally subdivided according to the source of the monies which financed the asset acquisition, such as general fund revenues, special assessments, etc.

INVESTMENTS - Cash and securities held for the production of revenues in the form of interest or dividends.

LEASEHOLD - The right to the use of real estate by virtue of a lease, usually for a specified term of years, for which consideration is paid.

LEVEL OF SERVICE - Used generally to define the existing or current services, programs and facilities provided by government for its citizens. Level of service in any given activity may be increased, decreased or remain the same, depending upon needs, alternatives and available resources. To continue a given level of service into future years assumes that objectives, type and quality will remain unchanged. For example, as the number increases, it is necessary either to increase resources or to improve productivity in order to maintain the same number of weekly collections.

LEVY - (verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (noun) The total amount of taxes, special assessments, or service charges imposed by a government.

LIABILITIES - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

LONG-TERM DEBT - Debt with a maturity of more than one year after the date of issuance.

MAINTENANCE - The upkeep of physical properties in condition for use or occupancy. Examples are the inspection of equipment to detect defects and the making of repairs.

MGD - Million gallons per day (water treatment).

MACHINERY & EQUIPMENT - Tangible property of more or less permanent nature, other than land or buildings and improvements thereon. Examples are machinery, tools, trucks, cars, furniture, and furnishings.

MILL LEVY - Rate by which assessed valuation is multiplied to determine property tax. A mill is 1/10 of one cent.

MUNICIPAL BOND - A bond issued by a local government.

NET ASSETS - See Fund Equity.

NET CITY BUDGET - Total Town operating and capital budget net of transfers among funds and contingencies.

NET INCOME - Proprietary fund excess of operating revenues, non-operating revenues, and operating transfers-in over operating expenses, non-operating expenses, and operating transfers-out.

NOTE – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. The difference between a note and a bond is that the latter runs for a longer period of time and requires greater legal formality.

OBJECT - As used in expense classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenses). Examples are personal services, contractual services, materials, and supplies.

OBLIGATIONS - Amounts which a government may be required legally to meet out of its resources. They include not only actual liabilities, but also unliquidated encumbrances.

OPERATING BUDGET - A comprehensive plan, expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a) the services, activities and sub-activities comprising the City's operation; b) the resultant expense requirements; and c) the resources available for their support.

OPERATING EXPENSE - Those costs other than expenses for salaries, wages, and fixed assets which are necessary to support the primary services of the organization. For example, telephone charges, printing and motor pool charges, and office supplies are operating expenses.

OPERATING GRANTS - Grants which are restricted by the grantor to operating purposes or which may be used for either capital or operating purposes at the discretion of the grantee.

OPERATING INCOME - The excess of proprietary fund operating revenues over operating expenses.

OPERATING REVENUES - Proprietary fund revenues which are directly related to the fund's primary service activities. They consist primarily of user charges for services.

ORDINANCE - A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, usually required ordinances.

OTHER FINANCING USES – Governmental fund operating transfers-out and the amount of refunding bond proceeds deposited with an escrow agent. Such amounts are classified separately from expenditures.

OVERHEAD - Those elements of cost necessary in the production of an article of the performance of a service which is of such a nature that the amount applicable to the product or service cannot be determined accurately or readily. Usually they relate to those objects of expense which do not become an integral part of the finished product or service such as rent, heat, light, supplies, management, supervision, etc.

PETTY CASH - A sum of money set aside on an imprest basis for the purpose of making change or paying small obligations for which the issuance of a formal voucher and check would be too expensive and time-consuming. Petty Cash accounts are sometimes referred to as a petty cash “funds.” However, they are not “funds” in the sense of governmental accounting’s seven fund types. Petty cash accounts should be reported as assets of the fund of ownership.

PPM – Parts per million (water treatment).

PROJECTION - Estimation of future revenues and expenses based on past trends, current economic conditions and financial forecasts.

PROPERTY TAX - Annual charge to owners of real property, based on assessed valuation and the mill levy.

PROPRIETARY FUNDS – Accounting fund types that are used to account for a government’s business-type activities (i.e. activities that receive a significant portion of their funding through user charges).

PURCHASE ORDER - A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

REFUNDING BONDS - Bonds issued to retire bonds already outstanding. The refunding bonds may be sold for cash and outstanding bonds redeemed in cash, or the refunding bonds may be exchanged with holders of outstanding bonds.

REIMBURSEMENTS - (1) Repayments of amounts remitted on behalf of another party. (2) Interfund transactions which constitute reimbursements of a fund for expenses or expenses initially made from it which are properly applicable to another fund - e.g. an expense properly chargeable to a Special Revenue Fund was initially made from the General Fund, which is subsequently reimbursed. They are recorded as expense or expenses (as appropriate) in the reimbursing fund as reductions of the expense or expense in the fund that is reimbursed.

RESERVE - Funds set aside in the current and past years for the purpose of paying for capital needs, providing for obligations and liabilities, and meeting emergency needs.

RESERVE FOR DEBT SERVICE - An account used to segregate a portion of fund balance for Debt Service Fund resources legally restricted to the payment of general long-term debt principal and interest amounts maturing in future years.

RESERVE FOR ENCUMBRANCES - An account used to segregate a portion of fund balance for expense upon vendor performance.

RESOLUTION - An order of a legislative body requiring less legal formality than an ordinance or statute. See ORDINANCE.

RESTRICTED ASSETS - Monies or other resources, the use of which is restricted by legal, policy or contractual requirements. In governmental accounting, special treatments are applied to restricted assets arising out of revenue bond indentures in Enterprise Funds. These are sometimes also called restricted “funds” but such terminology is not preferred.

RETAINED EARNINGS - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

REVENUE BONDS - Bonds whose principal and interest are payable exclusively from earnings of an Enterprise Funds. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the Enterprise Fund’s property.

REVENUES - (1) Increases in governmental fund type net current assets from other than expense refunds and residual equity transfers. Also, general long-term debt proceeds and operating transfers-in are classified as “other financing sources” rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Also, operating transfers-in are classified separately from revenues.

RISK MANAGEMENT - Establishment of a sum of money sufficient to pay anticipated claims. Used as a planning process to control costs and coverage in lieu of paying premiums to insurance companies.

SERIAL BONDS - Bonds whose principal is repaid in periodic installments over the life of the issue.

SMD – Acronym for “Superior Metropolitan District.”

SMID – Acronym for “Superior/McCaslin Interchange Metropolitan District.”

SPECIAL ASSESSMENT - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL ASSESSMENT FUND - A fund used to account for the financing of public improvements or services deemed to benefit primarily the properties against which special assessments are levied.

SPECIAL DISTRICT - An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water and sewer districts, flood control districts, fire protection districts, and metropolitan districts.

SPECIAL REVENUE FUND - A fund used to account for the proceeds of special revenue sources that are legally restricted to expenditure for specified purposes.

STATEMENT OF REVENUES AND EXPENSES - The basis financial statement which is the governmental fund and Expendable Trust Fund GAAP operating statement. It presents increases (revenue and other financing sources) and decreases (expenses and other financing uses) in an entity’s net current assets.

SUPPLEMENTAL APPROPRIATION - An appropriation by the City Council when there is a need to transfer budgeted and appropriated moneys from one fund to another fund, or if, during the fiscal year, the governing body or any spending agency of such local government received unanticipated revenue or revenues not assured at the time of the adoption of the budget.

SUPERIOR URBAN RENEWAL AUTHORITY (SURA) – The Superior Urban Renewal Authority (SURA) includes land located in the northern portion of the Town of Superior bordering US 36. This Authority is also a legally separate entity of the Town but the Town Board currently serves as the officers of the Authority. The SURA area includes land for a major retail center (Superior Marketplace) and a mixed use development (Superior Town Center). The revenue generated in the SURA area is used in part to pay for the debt incurred in building public improvements within the SURA boundaries.

TABOR – Acronym for “Taxpayers Bill of Rights,” Article X, Section 20 of the Colorado Constitution.

TAX CERTIFICATE - A certificate issued by a government as evidence of the conditional transfer of title to tax-delinquent property from the original owner to the holder of the certificate. If the owner does not pay the amount of the tax arrearage and other charges required by law during the specified period of redemption, the holder can foreclose to obtain title. Also called tax sale certificate and tax lien certificate in some jurisdictions. See TAX DEED.

TAX DEED- A written instrument by which title to property sold for taxes is transferred unconditionally to the purchaser. A tax deed issued upon foreclosure of the tax lien is obtained by the purchaser at the tax sale. The tax lien cannot be foreclosed until the expiration of the period during which the owner may redeem the property by paying the delinquent taxes and other charges. See TAX CERTIFICATE.

TAX LEVY ORDINANCE- An ordinance by means of which taxes are levied.

TAXES- Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

TERM BONDS- Bonds that mature, in total, on one date.

UNEXPENDED APPROPRIATION- That portion of an appropriation not yet expended.

USER FEE- Charge to the benefiting party for the direct receipt of a public service.

UTILITY FUND- See ENTERPRISE FUND.

VOUCHER- A written document which evidences the propriety of transactions and usually indicates the accounts in which they are to be recorded.

WORKING CAPITAL- The amount of current assets that exceeds current liabilities.

YIELD- See EFFECTIVE INTEREST RATE.